



NORTHERN MIDLANDS COUNCIL

Budget Report

2018/2019

June 2018

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BUDGET OVERVIEW

It is with pleasure that the Northern Midlands Council presents the 2018-19 Estimates to the community. We propose to increase general rate revenue by 3.42 percent in the 2018-19 financial year which is slightly higher than the projected Local Government Cost indexation factor of 2.42 percent plus a 1.0 percent increase above inflation as detailed in Council's Long Term Financial Plan. This increase is largely in line with expenditure increases to allow us to maintain existing service levels, fund a small number of new initiatives and continue to allocate funds to renew the municipal infrastructure with a small underlying operating surplus result.

The proposed Estimates include a number of new initiatives including:

- Special Project & Strategic Planning \$100,000
- 2018 Council Election \$30,000
- Revaluation of properties \$174,000
- Corporate Records stored in cloud \$35,000
- Youth Program extension \$55,000
- Tourism Special Projects \$10,000
- Roadside Signage Audit \$5,000
- New Childcare Package funding model
- Kerbside Waste Collection for Rossarden, Kalangadoo and Lake Leake \$30,000.

With the support of the State Government Accelerated Capital Program, Council's total capital works program will be \$16.3 million, including carry forward projects totaling some \$6.4 million from the 2017-18 year.

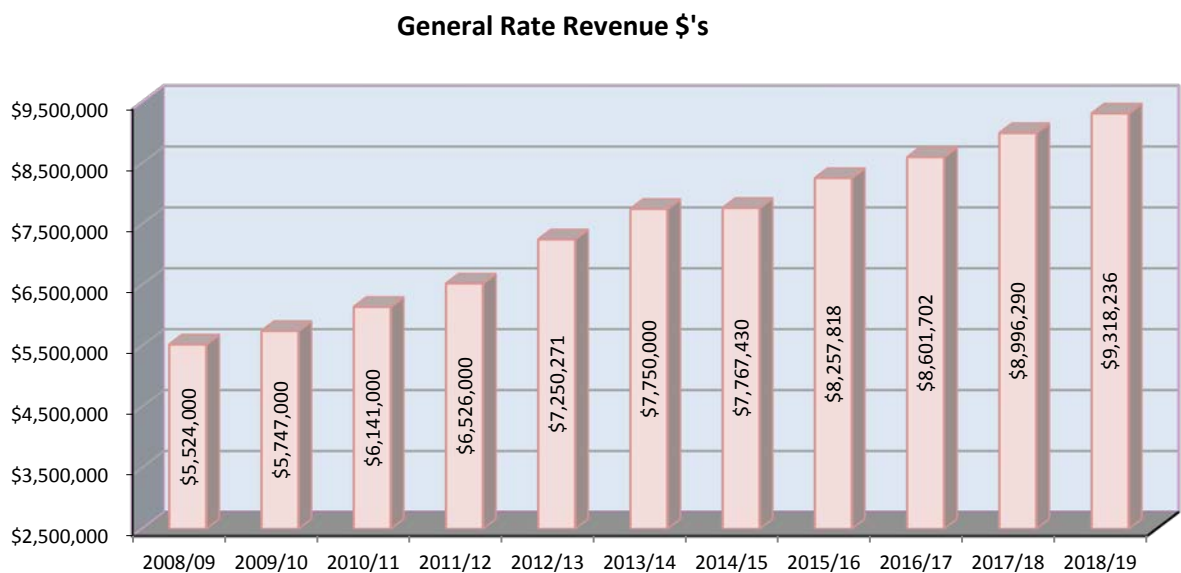
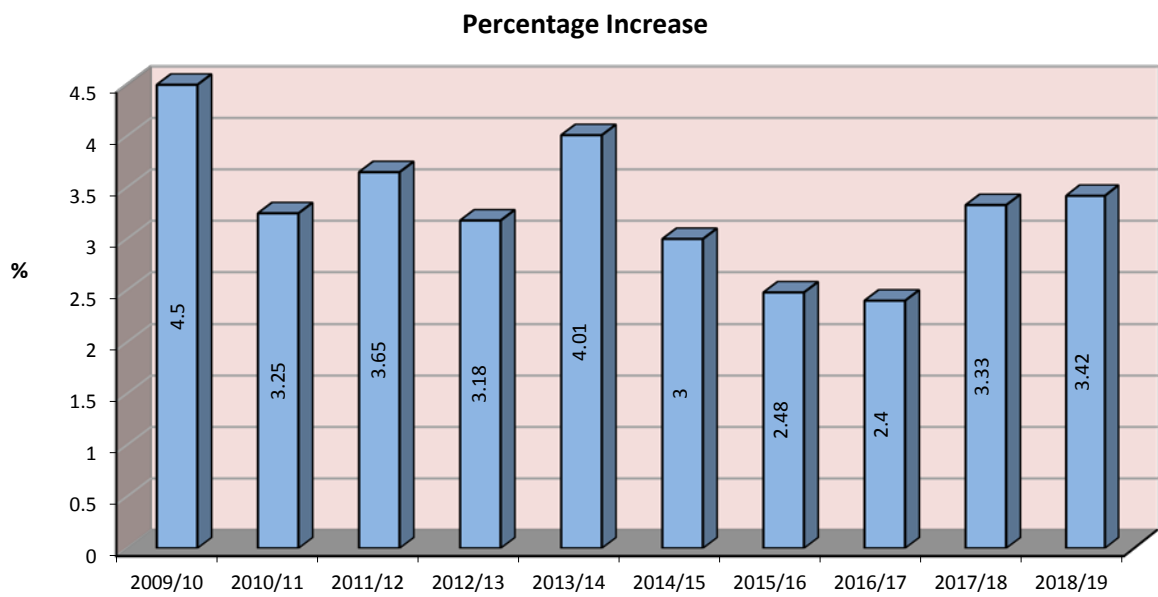
Highlights of the 2018-19 Capital Works program include:

- Roads (\$4.0 million) –
Reconstruction of a section of Bishopsbourne Road at Toiberry, and Barton Road at Campbell Town (\$0.9m). Kerb and reconstruction of sections of Hobhouse Street and High Street at Longford (\$216,000), section of High Street, Evandale (\$280,000), section of Mary Street at Perth (\$15,000), urban street design works in Campbell Town, Longford and Cressy (\$1.3m), and annual reseal, resheeting and footpath programs.
- Bridges (\$0.75 million) –
Replacement of timber bridges with concrete structures on Tooms Lake Road, Ross (\$350,000), and smaller bridges in Rossarden, Royal George and other rural areas (\$400,000).
- Stormwater (\$1.0m) –
Including flood detention works at Western Junction and North Perth (\$630,000), stormwater line extensions / replacements in High Street and the Catholic cemetery reserve at Evandale (\$45,000), Union Street and High Street at Longford (\$275,000), King Street and Macquarie Street at Cressy (\$50,000).

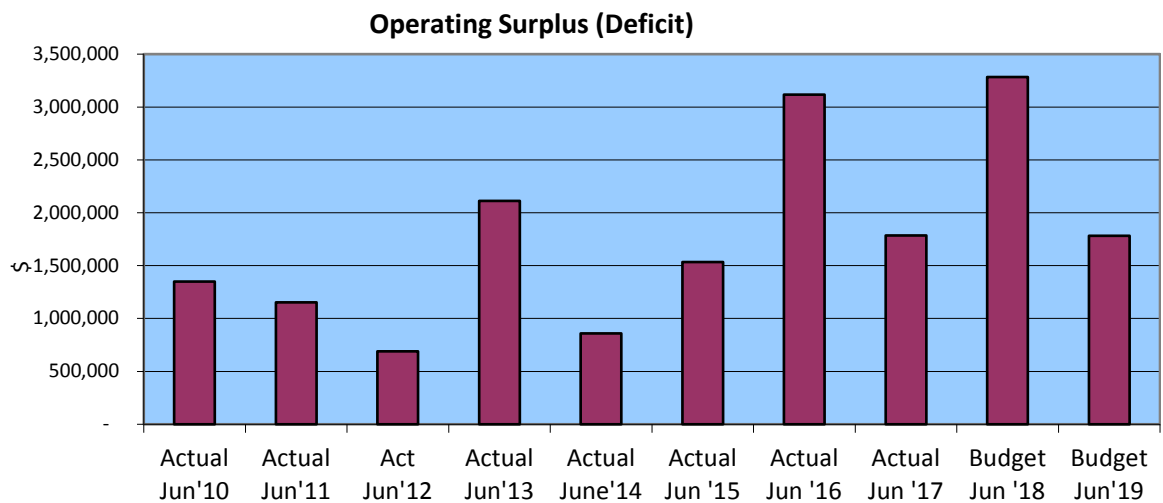
- Buildings (\$6.9 million) –
Significant building projects include replacement/improvements of the Campbell Town Recreation Ground – Building Complex (\$2.8m), Tennis Centre (\$315,000), Cenotaph (\$170,000), and Ground infrastructure (\$306,000); extension of the Longford Sports Centre Gym and new amenities (\$0.75m), redevelopment of the Longford Recreation Ground Buildings stage 1 (\$1.3m), refurbishment of the Cressy Recreation Ground buildings (\$300,000), extension of the Evandale Recreation Ground amenities (\$500,000) plus an allocation of \$465,000 for renovations and other minor improvements to buildings throughout the municipal area.
- Recreation (\$2.7m) -
Major recreational projects include lighting of five major sporting grounds (\$1.3m), establishment of a Village Green at Ross (\$240,000), construction of carparks at Campbell Town & Longford Recreation Grounds (\$395,000), several sporting facility minor upgrades, continuation of the Street Tree and town entrance beautification programs.
- Plant & Equipment (\$1.0 million) –
Installation of new street furniture, play equipment and minor plant (\$323,000), information technology upgrades (\$145,000), scheduled replacement of fleet vehicles, plant and equipment (\$505,000), and other sundry equipment purchases/upgrades.

These estimates were developed through a rigorous budget process. Council has prepared the Estimates for the 2018-19 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay. Council endorses them as financially responsible given this challenging economic time.

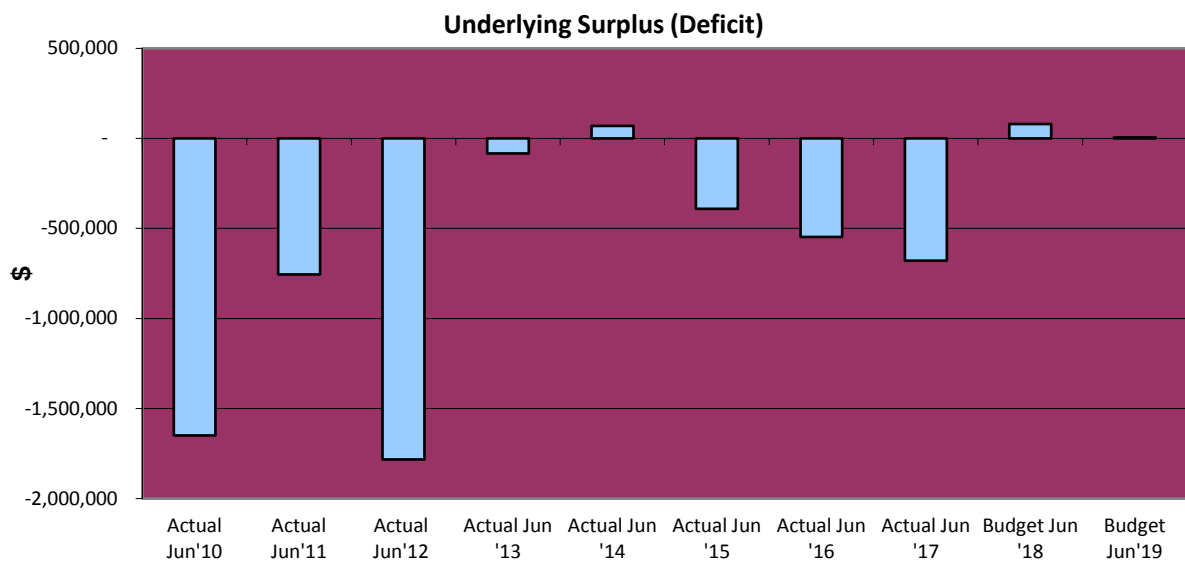
Key estimates information is provided below about the rate increase, operating result, cash and investments, and capital works.

(i) Rate Revenue

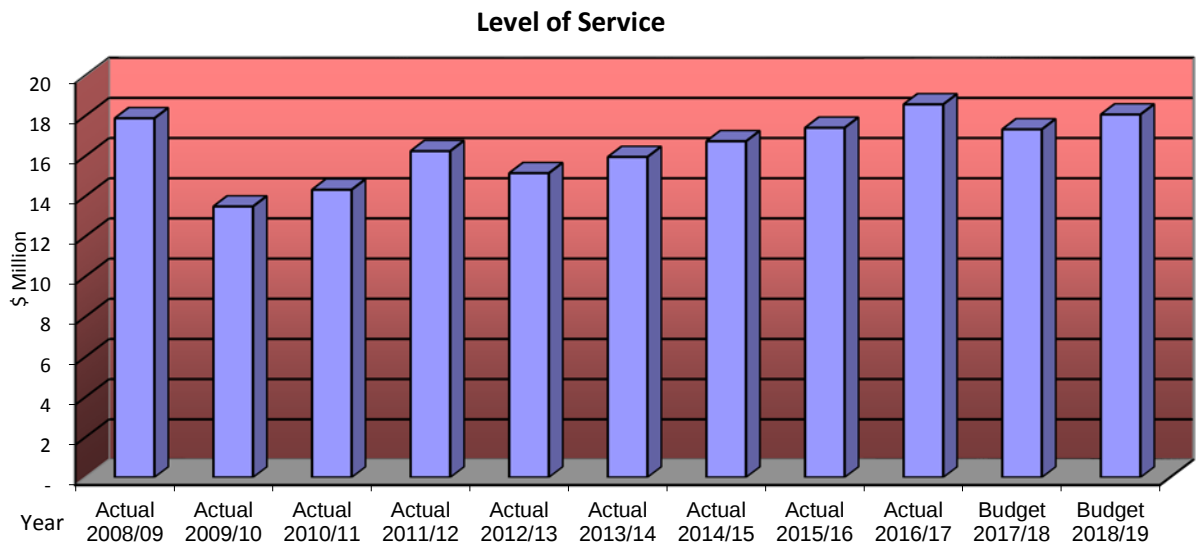
General rate revenue will total \$9.3 million in 2018-19, which represents an increase of 3.42 percent including development and value adjustment.

(ii) Operating Result

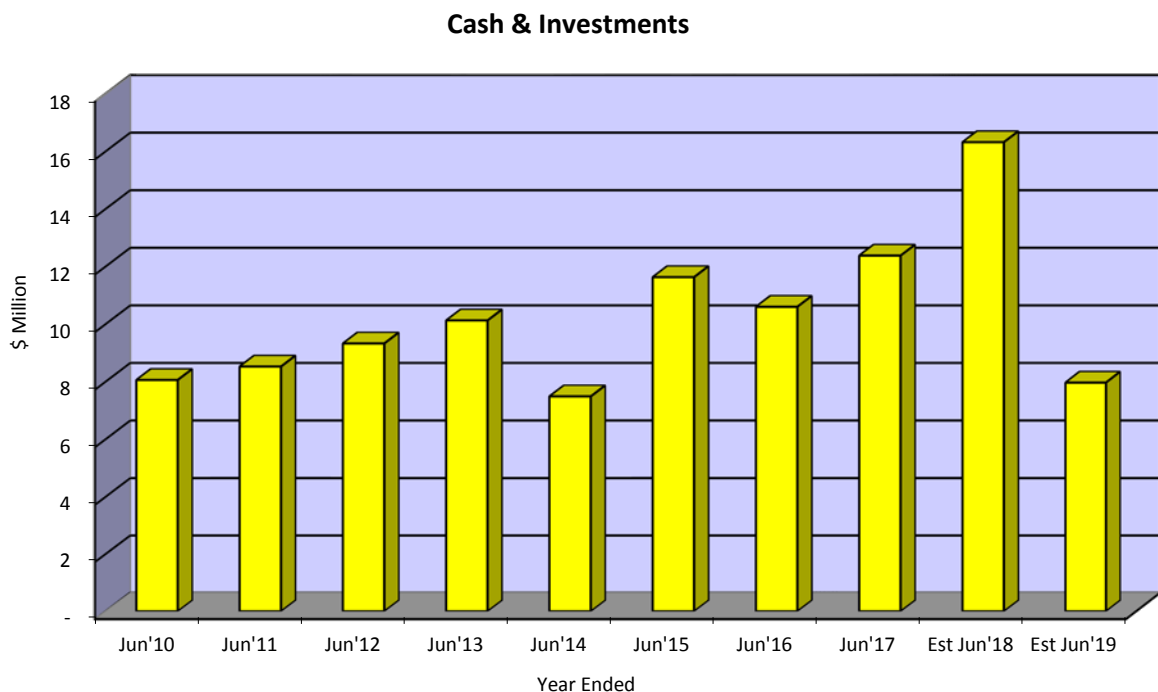
There is an expected overall operating result for the 2018-19 year of a surplus of \$1,782,774. The main reason for the surplus is for capital grant funding under the Roads to Recovery Program and the Australian Infrastructure Grant Program, and the expected amount of contributed assets such as street infrastructure of \$523,000 during 2018-19.



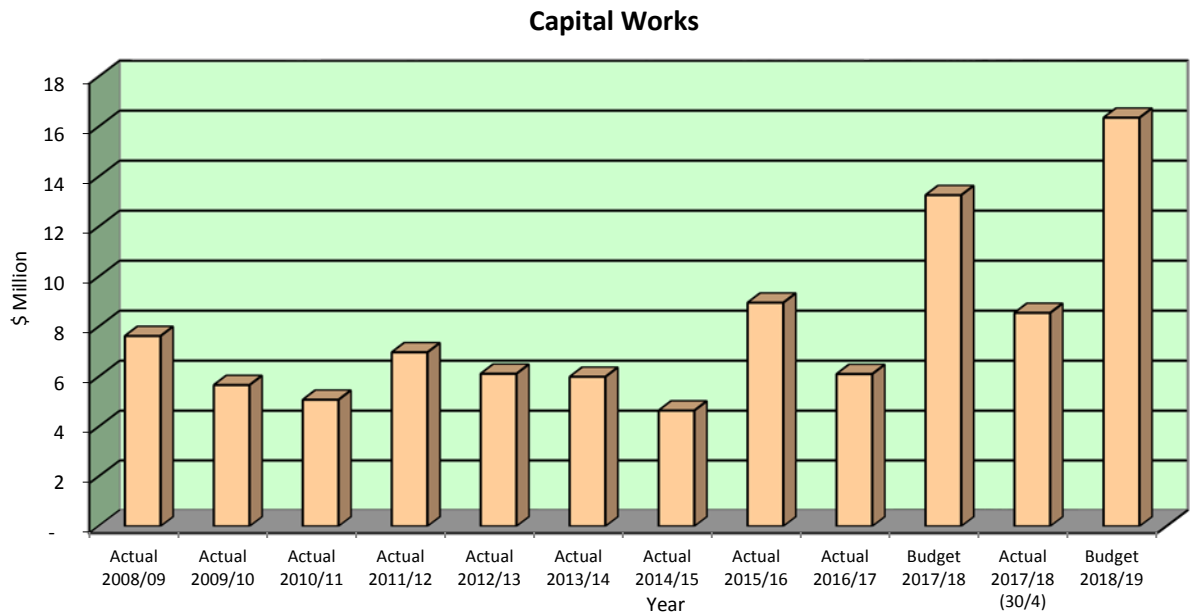
The underlying result, which excludes items such as capital grants and non cash contributions, there is a surplus of only \$5,426.

(iii) Level of Service

The net cost of services delivered to the community for the 2018-19 year is expected to be \$18 million which is a budget increase of 4.3 percent from last year, largely due to indexation of staff expenses plus a new apprenticeship, higher water charges, and interest on stimulus funding. Service levels have generally been maintained, and only a small number of new initiatives proposed this year.

(iv) Cash and Investments

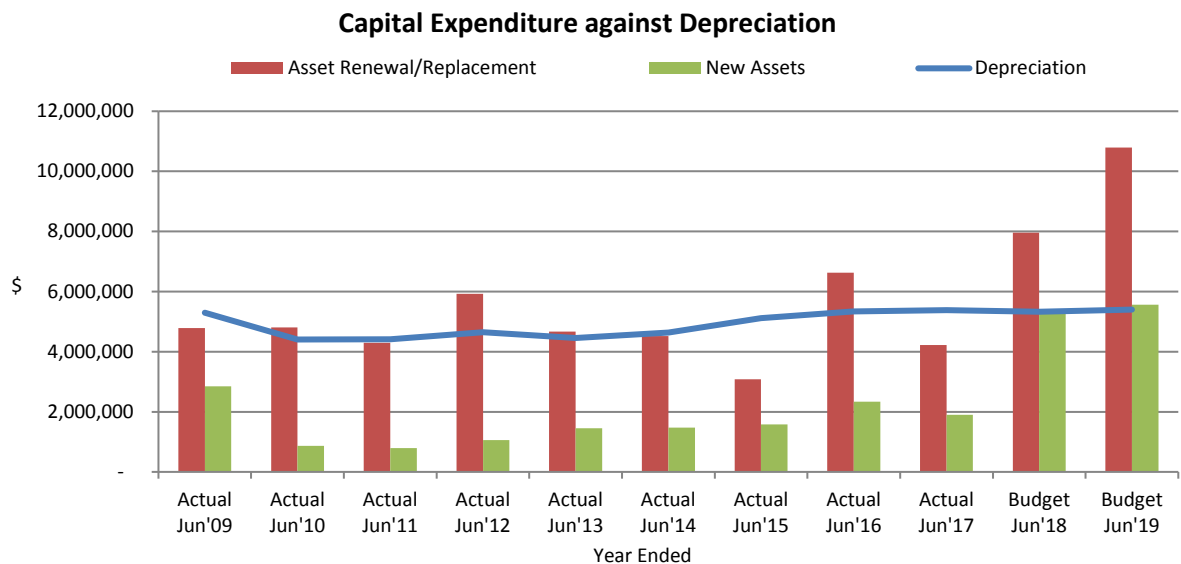
Cash and investments are expected to decrease by \$8.3 million during the year to approximately \$8 million as at 30 June 2018 (or \$1.4m net of loan funding). This decrease is due to the number of major capital works programmed for 2018-19.

(v) Capital Works

The Capital Works program for the 2018-19 year is expected to be \$16.3 million including carried forward projects. The Capital Works program is categorized into renewal/upgrades and new assets.

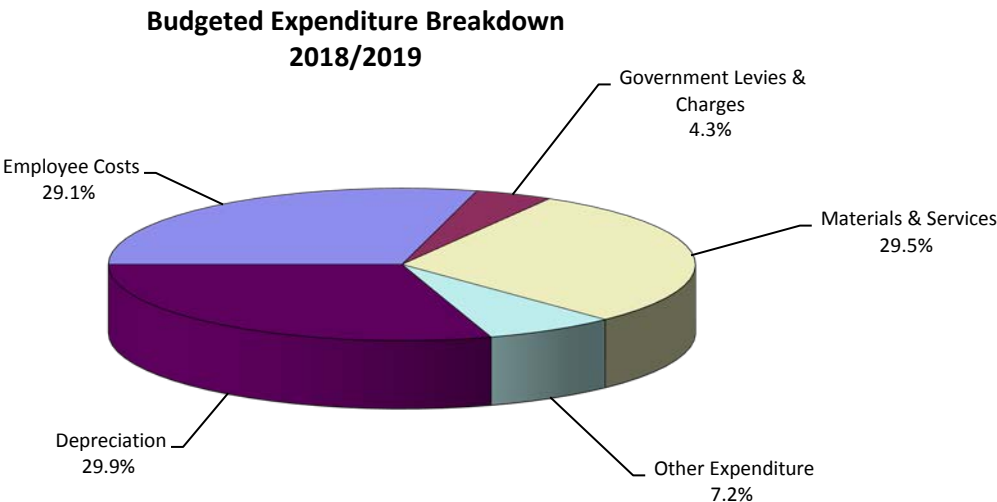
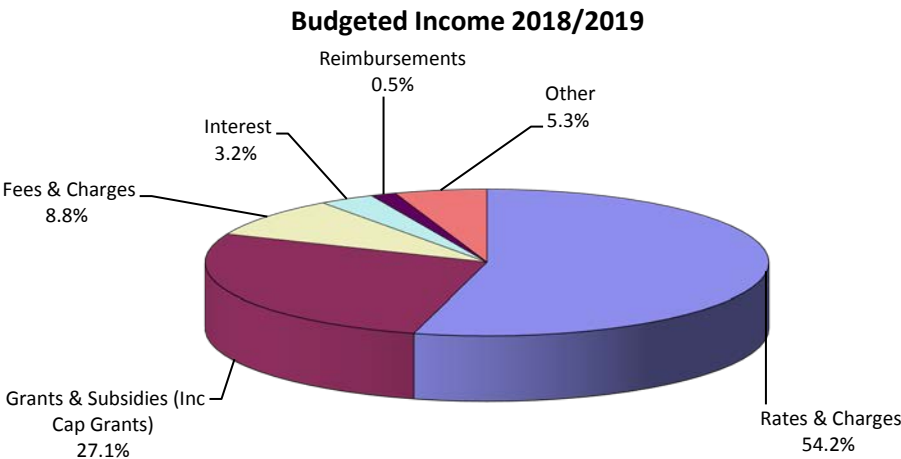
(vi) Asset Renewal

The depreciation expense compared to the level of the renewal and creation of new assets indicates the extent to which Council is funding its future asset replacement.



(vii) Income & Expenditure Breakdown

The following graphs provide an indication of the breakdown of income and expenditure for Council services.



1. BUDGET PROCESS

The annual budget is prepared for the financial year (1 July 2018 to 30 June 2019) and includes information about rates and charges that Council intends to levy as well as a range of other financial information, and details of planned works (further details of works are included in Council's Annual Plan 2018-2019).

The 2018-2019 Budget is to be submitted in accordance with Section 82 of the *Local Government Act* 1993 for Council adoption by absolute majority prior to 31 August 2018 but not more than one month before the start of the financial year.

The Budget process is as follows:

- Issue a memo in February to Councillors and staff to list projects/capital works for consideration and costing
- Place the Budget on Local District Committee agenda's
- List all major or new works/projects that have been considered by Council for consideration in the Budget process
- Set Budget parameters prior to drafting budget
- Draft Budget prepared having regard to:
 - (i) Strategic Planning
 - (ii) Budget parameters
 - (iii) Local District Committee requests
 - (iv) Capital Works programs
 - (v) Departmental management and operational requirements
- Council Bus Tour held on 18th April 2018
- Council workshops to consider and review Draft Budget
- Present Budget to Council Meeting for adoption on 25 June 2018
- Advertise new rates and charges
- Levy Rates and Charges by 31 July 2018
- Provide Director of Local Government with a copy of the rating resolution, Rates & Charges Policy and Annual Plan within 21 days.

The Budget has been drafted under the following Business Unit Structure:

- Governance
- Corporate Services
- Regulatory & Community Services
- Planning & Development
- Infrastructure & Works.

2. STRATEGIC PLANNING FRAMEWORK

The Strategic Plan summarises the financial and non-financial impacts of the Council's objectives and strategies. The annual estimates are then framed within the Strategic Plan, taking into account the activities and initiatives included in that Plan. The strategic planning process that Council follows is:

- | | |
|------------------------------------|---|
| ▪ Long Term Planning (10 years +) | Long Term Financial Plan and Asset Management Plans |
| ▪ Medium Term Planning (4-5 years) | Strategic Plan |
| ▪ Short Term Planning (1 Year) | Annual Plan & Budget |
| ▪ Accountability (Year End) | Audited Statements |
| ▪ Rating Resolution | Rating Policy |

3. BUDGET INFLUENCES

3.1 Snapshot of Northern Midlands

The Northern Midlands Council is situated on the southern edge of Launceston. It covers an area of 5,130 square kilometers which is one of the largest and most diverse municipal areas in Tasmania. The population of the Northern Midlands is approximately 13,128 (2.5% of the estimated State population). Northern Midlands Council was created on 2nd April 1993 from a merger of the former Longford, Evandale, Campbell Town, and Ross Councils together with the townships of Rossarden, Avoca and Royal George from Fingal municipal area.

3.2 Legislative requirements

Under the Local Government Act 1993, Council is required to prepare and adopt an Annual Plan and estimates for each financial year. The estimates are required to include estimated revenue, expenditure, borrowings, capital works and any other detail required.

The 2018-19 estimates, which are included in this report are for the year 1 July 2018 to 30 June 2019 and are prepared in accordance with the Act. They also include detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information required by Council in order to make an informed decision about the adoption of the estimates.

3.3 External & Internal Influences

In preparing the 2018-19 budget, a number of external influences have been taken into consideration, because they are likely to impact significantly on the service delivery of Council in the budget period. These include:

- Federal election/budget opportunities for external funding
- Reduction in Roads to Recovery grant funding
- Reduction in TasWater forecasted distributions level
- Bank Interest rates
- EBA wage increase levels
- Changes in Childcare government funding model
- Resource Sharing arrangements
- Development trends in area (incl Perth Road Bypass implications)
- Debtor's ability to pay.

3.4 Budget Parameters

Council adopted the following budget parameters for 2018-19 at its ordinary Council meeting held in February 2018.

Base parameters

- Ongoing operational expenditure to be funded by annual rate income where possible.
- Government grants to be expended in the specific areas for which they are received (i.e. untied road grants spent on roads) for capital or special projects. Untied Financial Assistance grants expended on capital or special projects if possible.
- New services to be funded from new rates raised.
- User pay principle to be used/introduced where possible.
- Cash reserve funds to be quarantined or committed to specific planned projects as far as practical.
- General Rate increases bear relationship to the LGAT calculated Local Government cost index 2.42% plus percentage for asset management renewal funding if required.

3.5 Financial parameters

- General Operating expenses be indexed by the LGAT calculated Local Government cost index for 2018 estimated to be 2.42% (1.5% last year).
- Contract payments increased as per agreement provisions.
- Interest on investments calculated at 2.5 percent.
- Ongoing base grant funding increased by 1.5 percent.
- No borrowing from external sources for operating expenditure.
- State Government Loan Stimulus funding at nil interest rate, being only borrowings from external sources for capital expenditure, unless funded from new rates raised for new assets.
- Existing fees and charges to be increased in line with CPI or market levels.
- New revenue sources to be identified where possible.
- Service levels to be maintained at 2017-18 levels with emphasis on innovation and efficiency.
- New staff proposals/levels to be justified.
- New operating revenues and expenses arising from new capital projects to be included.
- Minimise any annual Asset Renewal shortfall.

4. OPERATING BUDGET

Council has budgeted operating revenue of \$19.8 million, and operating expenditure of \$18.0 million (depicted in the table below) which results in an operating surplus of \$1,782,774 or an underlying surplus of just \$5,426 after eliminating capital grants (including Roads to Recovery), and developer subdivision contributions.

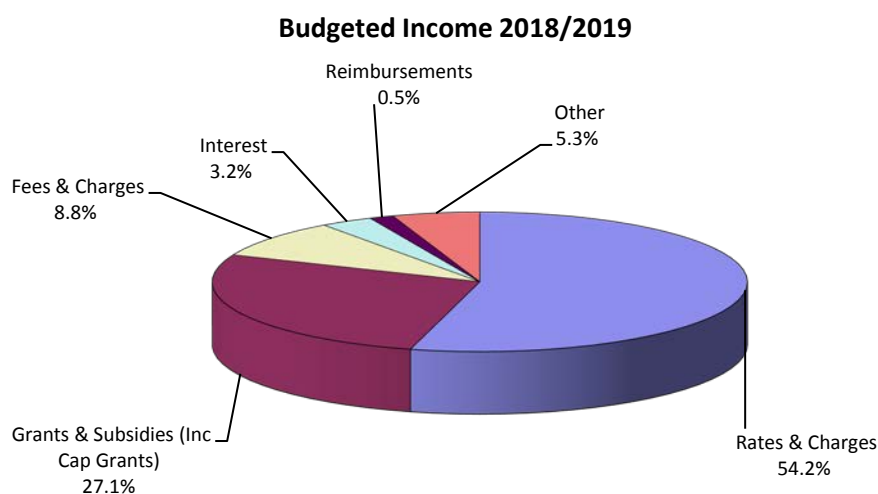
Included in the operating expenditure is \$5.4 million depreciation that represents approximately 30 percent of operating expenditure. The Road Asset class will be revalued in 2017/18 and may result in a small adjustment to the projected depreciation cost in 2018/19.

Council has a \$16.3 million capital works program in 2018-19 adjusted with carried forward projects. Due to the large capital works program and the State Government 5 year Stimulus Loan Program Council will reduce its cash holdings this year by almost \$8.4 million, with a \$6.57m loan repayable interest free in 2022/3.

OPERATING STATEMENT			
	Budget	Actual (18/6)	Budget
Underlying Surplus/(Deficit) Calculation	2018/19	2017/18	2017/18
Revenue			
Rates & Charges	10,748,672	10,103,173	10,217,520
Grants & Subsidies	5,385,139	4,786,148	6,908,206
Fees & Charges	1,743,731	1,535,679	1,545,400
Interest	865,292	627,934	709,430
Reimbursements	51,609	164,680	47,434
Taswater Distributions	468,000	391,962	702,000
Other	582,186	217,694	478,739
	19,844,629	17,827,270	20,608,729
Expenditure			
Employee Costs	5,258,747	4,336,355	5,120,638
Materials & Services	5,321,497	4,601,263	5,259,425
Government Levies & Charges	773,062	723,781	707,512
Depreciation	5,400,473	5,327,756	5,327,756
Debt Interest	235,992	129,498	0
Other Expenditure	1,072,084	616,153	909,891
	18,061,855	15,734,806	17,325,222
Operating Surplus/(Deficit)	1,782,774	2,092,464	3,283,507
Adjustments :			
Less Capital Grants	1,253,521	2,376,946	2,769,856
Less Subdivider Contributions	523,827	0	433,000
Underlying Operating Surplus/(Deficit)	5,426	(284,482)*	80,651

* Before completion of asset recognition and end of year accruals.

4.1 Operating Income Items



4.1.1 Rates & Charges

RATE BUDGET	Budget	Actual 18/6)	Budget
Rate	2018/19	2017/18	2017/18
General Rate	9,397,975	8,800,006	8,925,056
Fire Levy	587,966	560,410	556,088
Waste Management	738,969	719,780	713,072
Onsite Sewer Disposal Systems	23,762	22,977	23,304
Lake River River Works District	0	0	0
Sub Total	10,748,672	10,103,174	10,217,520
Rate Discount	42,305	40,152	41,657
Rate Remissions	10,000	9,095	21,230
Pension Rebates Granted	459,719	445,883	413,592
Pension Rebates Reimbursed	(459,719)	(444,883)	(413,592)
Net Rate Revenue	10,696,367	10,055,909	10,154,633

It is proposed that the budgeted general rate income be increased by 3.42% or \$473,000 from last year's budget to \$9.4 million, this includes development over the last twelve months and forecasted 0.75 percent supplementary development. Total rates and charges in 2018-19 will be \$10.7 million compared to \$10.0 million last year. See further details in section 9.

4.1.2 Grants & Subsidies

Grants and subsidies include all monies received from State and Federal sources for funding the delivery of services to ratepayers and creation of assets. Base financial grants annual indexation will be reinstated for the 2018/19 financial period.

4.1.3 Fees & Charges

Fees and charges revenue relates mainly to the recovery of service delivery costs through the charging of fees to users of Council services, or statutory fees relating to fees and fines levied in accordance with legislation. User fees include building,

planning, waste management, childcare, rental, and hire. Statutory fees include dog licences, food licences, liability certificate fees etc.

A detailed Fees & Charges Schedule has been prepared with the following alterations in 2018-19

- Cemetery fees increased by 10%
- Tooms Lake & Lake Leake Shack site leases increased by 3.42% plus kerbside waste collection service charge of \$27-50 adjustment.
- Land Information Certificates increased as per State Revenue Office
- Evandale & Campbell Town Residential Units Rental reviewed
- Hall & Recreation Grounds Hire amended by committee recommendations
- Other corporate fees 2.42% as required.

The Fees & Charges Schedule 2018-19 is available on Council's web site and can also be inspected at the Council Chambers.

4.1.4 Interest

Interest revenue relates to bank interest (2.5%), and interest earned on outstanding debtor accounts (7.5%).

4.1.5 Reimbursements

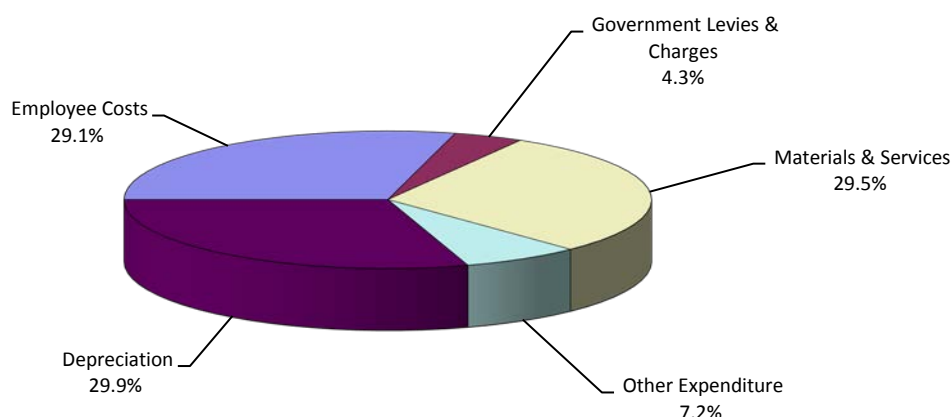
Reimbursement revenue relates to a range of items including the debt collection costs, insurance claims, and funding for special projects.

4.1.6 Other Revenue

Other Revenue relates to a range of unclassified items such as private works, and other miscellaneous income.

4.2 Operating Expenditure

Budgeted Expenditure Breakdown 2018/2019



4.2.1 Employee Costs

Employee costs include all labour related expenditure such as wages and salaries and oncosts, allowances, leave entitlements, superannuation, payroll tax, worker compensation insurance etc.

Employee wages have been increased by 2 percent subject to the provisions of the Workplace Bargaining Agreement as well as for 2 additional apprenticeships (Horticulture and Carpentry). In dollar terms, staff costs have increased by \$36,000 above the cost of indexation compared to last year due to the expected increase in staff numbers over the next twelve month period.

4.2.2 Materials & Services

The majority of materials & services are forecast to increase 2.42 percent where applicable. Budgeted fleet operating expenses have also been increased by 2.42 percent to reflect an increase in running costs.

4.2.3 Government Levies

Government levies include statutory fees payable including land tax, fire levy, building construction and permit levies, environmental licenses etc.

4.2.4 Depreciation

Depreciation relates to the usage of Council's assets including property, plant, and infrastructure such as roads, bridges, and storm water.

4.2.5 Other Expenditure

Other expenses relate to a range of unclassified items including contributions to community groups, bank fees, FBT, councillor expenses etc.

4.3 New Initiatives in the Operating Expenditure Budget

New allocations have been made for the Community including

- Special Projects and Strategic Planning \$100,000
- 2018 Council Election \$30,000
- Revaluation of properties \$174,000
- Corporate Records stored in cloud \$35,000
- Youth Program extension \$55,000
- Roadside Signage Audit \$5,000
- New Childcare Package funding model
- Kerbside Waste Collection for Rossarden, Kalangadoo and Lake Leake \$30,000.

4.4 Underlying Result

The Underlying result is the net surplus or deficit for the year adjusted for capital contributions, and other once-off adjustments. It is a measure of financial sustainability as it is not impacted by non-recurring or once-off items of revenues and expenses which can often mask the operating result.

The budgeted underlying result for the 2018-19 year is a very small surplus.

	Budget 2018/19	Actual 18/6 2017/18	Budget 2017/18
Operating Surplus/(Deficit)	1,782,774	2,092,464	3,283,507
Adjustments :			
Less Capital Grants	1,253,521	2,376,946	2,769,856
Less Subdivider Contributions	523,827	0	433,000
Underlying Operating Surplus/(Deficit)	5,426	(284,482)	80,651

5. CASH POSITION AS AT 30 JUNE 2019

Council's cash position has been strong due to the substantial level of reserves held over past years. It is forecast that Council will hold approximately \$16.6 million as at 30th June 2018. Overall total cash is forecast to decrease by \$8.4 million to approximately \$8.2 million as at 30 June 2019, reflecting Council's strategy of using cash to enhance existing and create new infrastructure. The majority of these cash reserves held as at 30 June 2019 will be committed/ quarantined for specific purposes including:

5.1 Contractual Reserves (\$0.54m money held in trust)

These funds must be applied for specific contractual requirements, whilst these funds earn interest revenue for Council; they are not available for other purposes.

5.2 Infrastructure Reserves (\$3.76m bridges, roads, building, plant replacement)

These funds are reserved for replacement and improvement of basic road, stormwater infrastructure, property and plant.

5.3 Provision Reserves (\$1.0m)

These funds are separately identified as restricted to ensure there is sufficient funds to meet Council's long term employee and carry forward obligations.

5.4 Stimulus Loan (\$2.1m)

The State Government Accelerated Stimulus Loan funds are repayable after a five year term (2022-23), interest free. An amount equivalent to 2 years repayments of principal is held.

5.5 General Discretionary Reserves (-\$0.84m)

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements and unexpected short term needs. It is planned that a reasonable level of these funds are maintained to ensure that it can meet commitments as and when they fall due without borrowing for operating expenses.

5.6 Cash Budget

	Budget	Actual (18/6)	Budget
Cash Surplus/(Deficit) Calculation	2018/19	2017/18	2017/18
Cash Receipts			
Rates & Charges	10,748,672	10,103,173	10,217,520
Grants and Subsidies Including Capital Grants	5,385,139	4,786,148	6,908,206
Fees & Charges	1,743,731	1,535,679	1,545,400
Interest	865,292	627,934	709,430
Reimbursements	51,609	164,680	47,434
TasWater Disbursements	468,000	391,962	702,000
Other	582,186	217,694	478,739
	19,844,629	17,827,270	20,608,729
Cash Payments			
Employee Costs	5,258,747	4,336,355	5,120,638
Materials & Services	5,321,497	4,601,263	5,259,425
Government Levies & Charges	773,062	723,781	707,512
Depreciation	0	0	0
Debt Interest	235,992	0	0
Other Expenditure	1,072,084	616,153	909,891
Operating Budget	12,661,382	10,277,552	11,997,466
Borrowings	1,050,000	5,520,000	5,520,000
Capital Budget	16,361,849	9,156,094	13,266,419
Cash Surplus/(Deficit)	(8,128,602)	3,913,624	864,844
Adjustments for non cash items included above:			
Less Net Gain/Loss on Disposal of Assets	(300,000)	(67,452)	(300,000)
Less Subdivisions & contributed assets	523,827	0	433,000
Cash Surplus/(Deficit)	(8,352,429)	3,981,076	731,844
Opening Cash	16,591,857	12,610,781	12,610,781
Closing Cash	8,239,428	16,591,857	13,342,625

6. DEBT LEVEL

Under the State Government Accelerated Local Government Capital Program, Council will borrow \$6.57m over a five year term (interest free) to bring forward some major capital works projects during 2018/19.

7. CAPITAL WORKS

The objective of the Capital Works program is to determine priority projects for 2018/19 and provide guidance on capital budgeting over the next 10 year period.

Council's Capital Works program is largely made up of projects listed in Strategic Master plans, Asset Management plans, local district committee priorities, staff and members of the public input, and from the annual municipal bus tour. Projects are assessed and prioritized by staff and are listed for Council consideration as part of the budget deliberations.

It should be noted that cost estimated are preliminary and may vary when planning and design is finalized.

The attached report shows the proposed projects scheduled for the 2018/19 in the 10 year capital works program for each asset category after assessment and amendment by staff during the year.

The following table provides a summary of the capital works programmed for the 2018-19 year and includes a breakdown of asset renewals and new assets.

ESTIMATED CAPITAL WORKS STATEMENT

Capital Works Areas

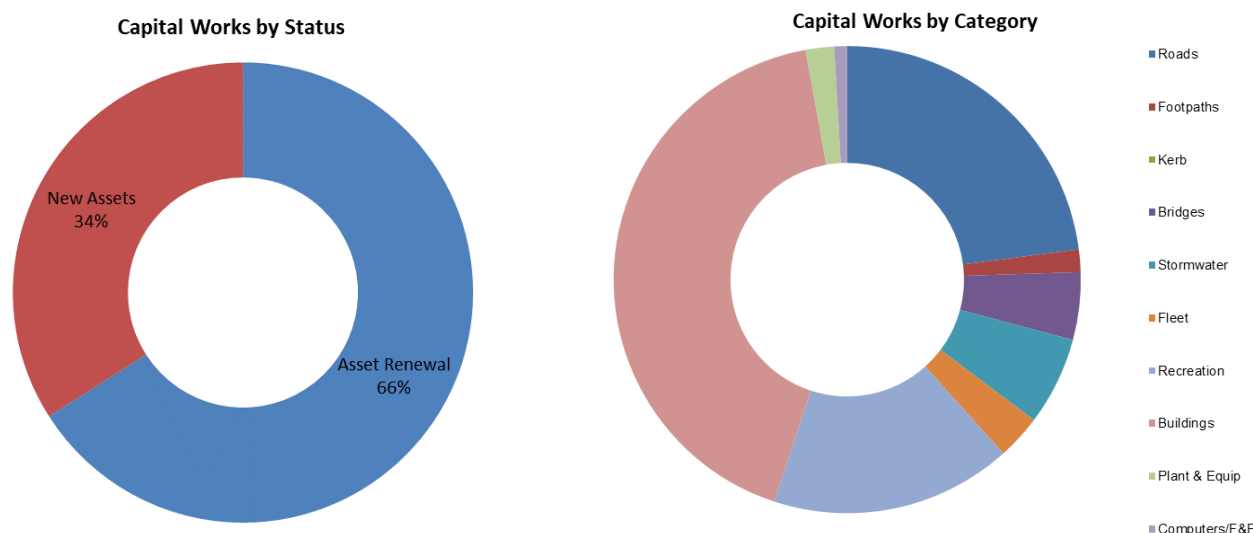
Roads	3,752,000
Footpaths	254,000
Kerb	0
Bridges	764,000
Stormwater	1,000,000
Fleet	505,000
Recreation	2,733,379
Buildings	6,885,170
Plant & Equip	323,300
Computers/F&F	145,000
Total Capital Works	\$16,361,849

Represented by:

Asset Renewal	10,791,570
New Assets	5,570,279
Asset expansion/upgrade	
Total Capital Works	\$16,361,849

Reconciliation of net movement in property, plant and equipment

Total Capital Works	16,361,849
Asset revaluation increment	0
Depreciation	-5,400,473
Written down value of assets sold	0
Donated assets	0
Recognition of previously unrecognised assets	0
Net movement in property, plant and equipment	\$10,961,376



To maintain the current level of capital assets, Council should invest in capital renewal expenditure at least equal to the annual depreciation for each year. Budgeted depreciation expense for 2018/19 is expected to be in the vicinity of \$5.4 million. Capital expenditure above the annual depreciation amount must be funded from other funding sources such as capital grants (roads to recovery, black spot road grants, vulnerable road user grants), cash reserves, loan funds, operating surplus etc.

Council prioritises required renewal of existing assets over expenditure on new assets wherever possible.

Capital Works Ratios to be considered

Capital Expenditure to Depreciation Ratio – This ratio is the total capital expenditure as a percentage of depreciation expense. With a ratio of 100% council is replacing the service potential that has been used up during the year. With a ratio of over 100% it will reflect that council is growing its asset base. Council aims for a ratio of at least 100%.

Renewal Ratio – This ratio is the capital expenditure on renewing existing assets expressed as a percentage of depreciation expense. If Council is to maintain all of its assets at their current service level, then over the longer term this ratio should trend towards 100%, however because the age profile of Council's assets is not evenly distributed, there will be years when this ratio is significantly less or more than 100%.

Capital Works Category summary

7.1 Roads (\$4.0 million)

Reconstruction of a section of Bishopsbourne Road at Toiberry, and Barton Road at Campbell Town (\$0.9m). Kerb and reconstruction of sections of Hobhouse Street and High Street at Longford (\$216,000), section of High Street, Evandale (\$280,000), section of Mary Street at Perth (\$15,000), urban street design works in Campbell Town, Longford and Cressy (\$1.3m), and annual reseal, resheeting and footpath programs.

7.2 Bridges (\$0.75m)

Replacement of timber bridges with concrete structures on Tooms Lake Road, Ross (\$350,000), and smaller bridges in Rossarden, Royal George and other rural areas (\$400,000).

7.3 Stormwater (\$1.0m)

Including flood detention works at Western Junction and North Perth (\$630,000), stormwater line extensions / replacements in High Street and the Catholic cemetery reserve at Evandale (\$45,000), Union Street and High Street at Longford (\$275,000), King Street and Macquarie Street at Cressy (\$50,000).

7.4 Plant & Equipment (\$1.0m)

Installation of new street furniture, play equipment and minor plant (\$323,000), information technology upgrades (\$145,000), scheduled replacement of fleet vehicles, plant and equipment (\$505,000), and other sundry equipment purchases/upgrades.

7.5 Buildings (\$6.9m)

Significant building projects include replacement/improvements of the Campbell Town Recreation Ground – Building Complex (\$2.8m), Tennis Centre (\$315,000), Cenotaph (\$170,000), and Ground infrastructure (\$306,000); extension of the Longford Sports Centre Gym and new amenities (\$0.75m), redevelopment of the Longford Recreation Ground Buildings stage 1 (\$1.3m), refurbishment of the Cressy Recreation Ground buildings (\$300,000), extension of the Evandale Recreation Ground amenities (\$500,000) plus an allocation of \$465,000 for renovations and other minor improvements to buildings throughout the municipal area.

7.6 Parks & Reserves (\$2.7m)

Major recreational projects include lighting of five major sporting grounds (\$1.3m), establishment of a Village Green at Ross (\$240,000), construction of carparks at Campbell Town & Longford Recreation Grounds (\$395,000), several sporting facility minor upgrades, continuation of the Street Tree and town entrance beautification programs.

A complete list of projects is detailed in the **2018-19 Capital Works Program**.

8. GOVERNMENT GRANTS

It is forecast that Council will receive Base Financial Assistance Grants indexed by 1.5 percent during 2018/19.

The balance only of the 2014 to 2019 allocation for Roads to Recovery Grants will be received in 2018/19. Under the Stronger Bridge Program a grant of \$0.8m will be received for Woolmers Bridge replacement.

Government Grants have been allocated as follows:

Base Grants	Budget	2017/18	Budget	2018/19
Grant Income - Base Grant	1,160,654		1,138,742	
Grant Income – Roads	1,495,015		1,517,440	
Grant Income – Bridges	640,721		662,120	
Grant Income - Stormwater	100,000		100,000	
Grant Income		3,396,390		3,418,302
Specific Purpose Grants				
Grant Income – Pension Rebates	413,592		459,719	
Grant Income – Timber Tolls	74,447		75,992	
Grant Income – Child Care	248,921		177,605	
Grant Income – Saluting their Service	9,091		0	
Grant Income – Employee Traineeships	0		0	
Grant Income – Australia Day	5,000		0	
Grant Income		751,051		713,316
Total Grant Income		\$4,147,441		4,131,618
Capital Grants				
Grant Income – Roads to Recovery	1,340,765		427,521	
Grant Income – Bridge	1,400,000		800,000	
Grant Income – Vulnerable Road Users	0		0	
Grant Income – Rural & Remote Shade Sail	0		11,000	
Grant Income – Solar Panel Installation	10,000		15,000	
Grant Income – Avoca Hall Kitchen	10,000		0	
		2,760,765		1,253,521
		\$6,908,206		\$5,385,139

9. RATES AND CHARGES

General Rates and Charges are the most important source of revenue accounting for 54.2% of the total annual revenue received by Council. Planning for future rate increases is a significant factor in the Long Term Financial Modeling process and it is important to balance the rate revenue as a funding source with community sensitivity to increases.

9.1 Property Values

Council has established a rating structure which is comprised of two key elements. These are:

- Property values based on assessed annual value; and
- User pays component to reflect usage of services provided.

Having received land, capital and assessed annual values Council continues along with most other Tasmanian councils, to apply the Assessed Annual Value (AAV) to determine the property value component of rates on the grounds that it provides the most equitable distribution of rates across the municipal area.

9.2 Valuation

All properties within the Northern Midlands area were revalued in 2013 and the new valuations provided by the Valuer General were used to calculate rates for the first time in July 2013. In 2015 and again in 2017 bi-annual Adjustment Factors were applied to the general property valuation increasing some values by up to 20 percent.

Council will continue to use Differential Rating for different land use categories to raise the same amount of revenue as the previous year within each land use category (plus indexation and development).

As at June 2018 with no valuation adjustment factors to be applied this year, Assessed Annual Value for Northern Midlands amounted to \$147,044,352 which represents a change of \$10,087,823 attributable to development and revaluation adjustment factors over the last twelve months. Values by locality are illustrated in the following table.

Revaluation	Land Value	Capital Value	Assessed Annual Value
Longford	699,991,000	1,615,602,000	72,415,626
Evandale	360,879,800	956,869,500	48,369,384
Campbell Town	171,718,800	354,245,500	15,919,513
Ross	85,033,000	176,540,100	7,354,097
Avoca	45,329,500	85,914,900	3,602,046
Total	\$1,362,952,100	\$3,189,172,000	\$147,660,666
Total 2015/2016	\$1,361,870,100	\$3,174,188,500	\$147,044,352
Change	\$1,082,000	\$14,983,500	\$616,314

Council has 7,254 properties with 384 exempt properties (including Tooms Lake & Lake Leake Shack Sites).

9.3 General Rate

In 2007 Council adopted a fully differential rating option to raise the same general rate revenue in each land use category as under the previous revaluation. In 2008 the system was refined by moving vacant industrial land to an industrial vacant land category. In 2009 the Council considered the introduction of a further land use category for Residential properties located in a Rural planning zone. The decision was to make the Rural Residential rate approximately 90 percent of the Residential rate, increase the Low Density Residential rate a little above the index for other property classes with an aim to eventually be the same as the Rural Residential rate, and smooth the remaining shortfall of revenue over all other classes. Since 2010 only small adjustments were made to move some land use category rate levels closer to the residential rate level.

In 2013-14 following receipt of the 2013 revaluation and after consideration of rate modeling the following rating policy adjustments were made:

- The minimum rate in \$AAV was adopted and larger blocks of vacant land were charged the equivalent to Primary Industry land;
- Low Density Residential and Rural Residential land use categories were charged the same rate in \$ AAV;

In March 2017 the Valuer General gave notice in accordance with Section 50A of the *Valuation of Land Act 2001*, that on 28 February 2017 he determined the following adjustment factors to apply to the valuation districts in the Northern Midlands for the rating year 2017/18.

VALUATION DISTRICT	LOCALITY NMC	CLASS					
		RESIDENTIAL	COMMERCIAL	INDUSTRIAL	PRIMARY PRODUCTION	COMMUNITY SERVICES	OTHER

LAND VALUE AND ASSESSED ANNUAL VALUE (vacant land) ADJUSTMENT FACTORS

Locality of 'General' includes all localities in the valuation district unless a locality is identified.

NORTHERN MIDLANDS	GENERAL	1.10	1.10	1.10	1.20	1.10	1.10
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ASSESSED ANNUAL VALUE ADJUSTMENT FACTORS excluding vacant land

Locality of 'General' includes all localities in the valuation district unless a locality is identified.

NORTHERN MIDLANDS	GENERAL	1.10	1.00	1.00	1.20	1.00	1.00
	CAMPBELL TOWN	1.15	1.00	1.00	1.20	1.00	1.00

Since 2013 the above tables demonstrate a 10% increase in the value of Vacant land, and a 20% increase in the value of Primary Production land. There is a 10% increase in value for developed Residential properties and a 15% increase in Campbell Town. There is a 20% increase in rural developed property values across the municipal area.

As a result, Council reduced the rate in the dollar to raise the same amount of rate revenue as the previous year plus indexation, however rate bill increases for properties within land use

categories fluctuated up to 6% despite a budgeted rate revenue increase that year of only 3.33%.

In 2018/19 in order to meet wages growth, maintain service levels, retain a robust capital works program, and strive to a balanced operating result, the general rate revenue is recommended to increase by 3.42 percent in 2018-19 raising a total general rate of \$9,398,000 during the year. The total General Rate revenue raised for 2018-19 will include \$110,000 attributable to Development and rating policy changes within the last 12 months and \$292,000 for the annual cost and service level adjustment.

The following general rates are recommended for 2018-19:

- 10.44 cents in the \$AAV for land used for industrial purposes
- 9.10 cents in the \$AAV for land used for public purpose
- 8.29 cents in the \$AAV for land used for commercial purposes
- 8.46 cents in the \$AAV for land used for quarries and mining
- 7.05 cents in the \$AAV for land used for residential purposes
- 6.68 cents in the \$AAV for land used for the purpose of low density residential
- 6.68 cents in the \$AAV for land used for residential purposes in the rural zone
- 7.05 cents in the \$AAV for land used for sport and recreation
- 4.44 cents in the \$AAV for land used for primary production
- 4.94 cents in the \$AAV for other non used (vacant) land, except for commercial and industrial land.

It is recommended that in 2018-19 the minimum rates be increased by

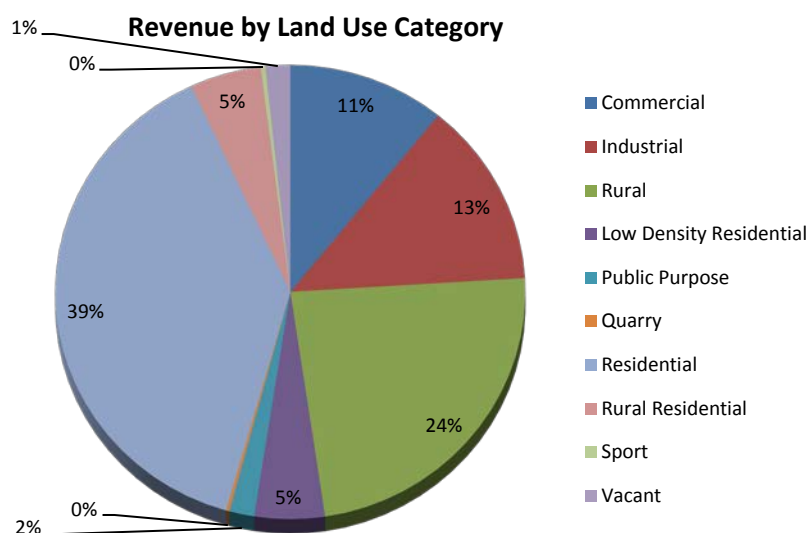
- 3.42 percent to \$473 (\$457) for land used for residential, commercial and industrial/quarry/ mining purposes, and
- 10 percent to \$272 (\$247) for land used for rural, vacant, public purpose and sport and recreation purposes.

The amount of General Rates raised in past years is listed in the following table.

Year	General Rate	Rate in \$ AAV
2007/08	\$5,034,000	(6.48 R)
2008/09	\$5,523,000	(7.06 R)
2009/10	\$5,726,000	(6.95 R)
2010/11	\$6,076,000	(7.20 R)
2011/12	\$6,371,000	(6.73 R)
2012/13	\$7,250,000	(7.00 R)
2013/14	\$7,752,000	(6.68 R)
2014/15	\$7,964,000	(6.88 R)
2015/16	\$8,258,000	(6.89 R)
2016/17	\$8,595,000	(7.06 R)
2017/18	\$8,925,000	(6.82 R)
2018/19	\$8,400,000	(7.05 R)

Under the differential rating system the following rates are raised in the individual land use categories, and the negative/positive relationship is shown for each category in relation to the level of the Residential category.

Land Use Code (LUC)	No. of Properties	Rates 2018-19	LUC %	Rates 2017-18	LUC %	Inc/Dec c \$ %	Inc/Dec %
Commercial	253	1,000,018	10.7%	965,965	10.7%	3.5%	0.0%
Industrial	161	1,203,665	12.9%	1,164,224	12.9%	3.4%	0.0%
Rural	876	2,196,731	23.6%	2,119,047	23.6%	3.7%	0.0%
Low Density Residential	372	445,283	4.8%	431,246	4.8%	3.3%	0.0%
Public Purpose	108	156,590	1.7%	150,675	1.7%	3.9%	0.0%
Quarry	4	22,643	0.2%	21,899	0.2%	3.4%	0.0%
Residential	4,262	3,673,515	39.4%	3,546,550	39.4%	3.6%	0.0%
Rural Residential	420	454,710	4.9%	435,146	4.8%	4.5%	0.0%
Sport	40	29,462	0.3%	28,552	0.3%	3.2%	0.0%
Vacant	502	140,052	1.5%	132,987	1.5%	5.3%	0.0%
TOTAL	6,998	9,332,670	100%	8,996,230	100%	3.6%	0.0%



9.4 Kerbside Collection Rate

Fortnightly Mobile Garbage Bin and Recycling Services for roadside waste collection were introduced on 1 July 1997. The roadside waste collection services were reviewed during 2001-02 and the services were extended to some 300 rural properties in December 2001.

An initiative of the Evandale Local District Committee was for an additional collection service to be held in the Christmas/New year period. This was introduced for all towns at a cost of approximately \$10,000 during 2008-09.

In 2010-11 a 240 litre wheelie bin waste recycle service was introduced replacing the 50 litre crate service.

During 2013-14 the Avoca/Royal George collection area extension was introduced.

During 2018-19 the collection service was extended to Rossarden/Kalangadoo and Lake Leake areas, Collection service charges were adjusted for cost indexation only.

Fortnightly Collection Service	2015/16	2016/17	2017/18	2018/19
140lt MGB + 240lt Recycle MGB	\$105	\$107	\$108	\$110
240lt MGB + 240lt Recycle MGB	\$153	\$157	\$159	\$163
Recycling – each additional service	\$ 77	\$ 79	\$ 80	\$ 82

Replacements	2015/16	2016/17	2017/18	2018/19
140 litre MGB	\$75	\$85	\$85	\$85
240 litre MGB	\$100	\$110	\$110	\$110

9.5 Waste Management Charge

A charge was introduced in 1997-98 to all rateable properties within the Avoca, Kalangadoo, Lake Leake, Rossarden & Royal George areas to fund the unmanned waste transfer stations.

Gate fees have been introduced at the Avoca Waste Transfer Station similar to other managed waste transfer stations.

Due to the extension of the kerbside waste collection service into these locations, and gate fees at the remaining Avoca Waste Transfer Station, the Waste Management Charge is no longer required.

9.6 Fire Levy

The State Fire Levy contribution that the Commission requires Council to pay in 2018-19 has increased by \$31,589 (increased \$32,974 last year) or 6.34% and is calculated as follows:

	2015/16	2016/17	2017/18	% Inc	2018/19	% Inc
Cressy, Campbell Town, Longford, Perth and Evandale						
Volunteer Brigade Rating District	258,392	279,130	297,279	6.5%	315,508	6.13%
General Land	228,368	241,348	256,173	6.14%	269,533	5.22%
	486,760	520,478	553,452	6.34%	585,041	5.71%

The Commission has made provision for an overall increase to cover increases in the statewide operating costs of the brigade.

The minimum Fire Levy will increase by \$1 to \$40 per property in 2018/19.

The balance of the Fire Levy will be raised via a rate in the \$AAV for the Volunteer District of 0.4116 cents compared to 0.388 cents last year, and a rate in the \$AAV for the General Land District of 0.3752 cents compared to 0.36 last year.

History of charges over previous years

	Total Levy	Rate in \$ Charge			
		Urban	Country	Volunteer	General
2004/05	\$233,312			0.44 Min \$29	0.42 Min \$29
2005/06	\$242,152			0.46 Min \$30	0.41 Min \$30
2005/06	\$269,756			0.53 Min \$30	0.50 Min \$30
2007/08	\$299,756			0.35 Min \$31	0.275 Min \$31
2008/09	\$346,430			0.399 Min \$32	0.318 Min \$32
2009/10	\$357,867			0.399 Min \$33	0.267 Min \$33
2010/11	\$361,731			0.3825 Min \$34	0.264 Min \$34
2011/12	\$376,370			0.31 Min \$35	0.24 Min \$35
2012/13	\$398,170			0.345 Min \$36	0.27 Min \$36
2013/14	\$416,382			0.282 Min \$36	0.321 Min \$36
2014/15	\$453,359			0.328 Min \$37	0.35 Min \$37
2015/16	\$486,760			0.355 Min \$38	0.34 Min \$38
2016/17	\$520,478			0.378 Min \$38	0.36 Min \$38
2017/18	\$553,452			0.388 Min \$39	0.36 Min \$39
2017/18	\$585,041			0.4116 Min \$40	0.3752 Min \$40

9.7 On-site Waste Disposal Systems

No change is recommended to the service charge of \$621 for the on-site waste disposal maintenance service in 2018/19.

9.8 Lake River Water District

A Lake River Water Levy of \$200 per kilometer of river frontage will not be raised in 2018-19, but considered again for the 2019/20 period.

10. PAYMENT OPTIONS

The cash interest rate is set at 1.50 percent and in the current economic climate is expected to increase slightly over the next 12 months. Council's current early rate payment discount of 1 percent is equivalent to ratepayer paying average residential having a similar amount of cash in the bank at 3 percent over the instalment period. Council will retain the discount to encourage up-front rate payments for cash flow advantages.

Instalment payment dates for 2018-2019 will be:

- Payment by one (1) instalment by 31 August to receive a 1 percent discount
- Payment by 3 instalments due on 31 August, 30 November and 28 February.

Generally, the past 3 instalment system or 1 instalment with discount system has been well received. The following percentage of rate payments have been received during the discount period over recent years:

1998/99	53%		2008/09	57.3%
1999/00	52%		2009/10	55.0%
2000/01	56%		2010/11	55.0%
2001/02	59%		2011/12	56.8%
2002/03	56%		2012/13	60.5%
2003/04	55.5%		2013/14	53.5%
2004/05	58%		2014/15	57.0%
2005/06	59.6%		2015/16	58.4%
2006/07	57%		2016/17	55.6%
2007/08	57.4		2017/18	55.2%

10.1 Interest &/ Penalty on Default Payment

No change is recommended for

- Ratepayers on default of instalment payments, to be charged daily interest of 0.0205% (or 7.5% per annum) in accordance with Section 128 of the Local Government Act 1993
- a late payment penalty of 5 percent will apply on all Rates & Charges, outstanding as at 1st April.

11. SUMMARY OF RATES & CHARGES

Rate Levies & Charges	2018/19 Charge \$	2018/19 Rate (Cents in \$AAV)	2017/18 Charge \$	2017/18 Rate (Cents in \$AAV)
General Rate				
Industrial		10.44		10.15
Public		9.10		8.86
Comm.		8.29		8.04
Quarry		8.46		8.18
Resident		7.05		6.82
Sport		7.05		6.82
Low Den		6.68		6.44
Rural Residential		6.68		6.44
Rural		4.44		4.29
Vacant		4.94		4.77
Overall Minimum - Residential		\$473		\$457
Overall Minimum - Vacant		\$272		\$247
Garbage Collection				
140lt MGB	\$110		\$108	
240lt MGB	\$163		\$159	
Recycling	\$82		\$80	
Avoca Waste Man.	\$0		\$52	
Fire Levy				
General	\$40	0.3752	\$39	0.36
Volunteer	\$40	0.4116	\$39	0.388
On-site Disposal Service	\$621		\$621	
Lake River Riverworks District (per km of river frontage)		\$0		\$0

12. RATE SAMPLES & OVERALL VARIANCES

Typical overall rate bills are expected to vary from the previous year as below:

Category/Location	Average Property Value \$	Rates 2017-18 \$	Rates 2018-19 \$	Increase \$	Increase %
Longford	\$264,000	\$1,029	\$1,065	\$35	3.4%
Perth	\$308,000	\$1,104	\$1,143	\$38	3.5%
Evandale	\$269,500	\$1,092	\$1,130	\$38	3.5%
Campbell Town	\$148,500	\$760	\$785	\$24	3.2%
Cressy	\$209,000	\$880	\$910	\$30	3.4%
Devon Hills	\$385,000	\$1,160	\$1,200	\$40	3.5%
Ross	\$192,500	\$803	\$829	\$26	3.2%
Avoca	\$148,500	\$675	\$696	\$21	3.2%
Conara	\$104,500	\$604	\$623	\$19	3.1%
Epping	\$137,500	\$604	\$623	\$19	3.1%
Vacant Land	\$286,000	\$530	\$548	\$18	3.4%
Vacant Land	\$130,000	\$286	\$312	\$26	9.0%
Low Density Residential	\$451,000	\$1,340	\$1,387	\$47	3.5%
Residential in Rural Zone	\$687,500	\$1,986	\$2,056	\$70	3.5%
Rossarden	\$66,000	\$548	\$623	\$75	13.6%
Rural					3.5%
Commercial					3.2%
Industrial					2.9%
GENERAL RATE INCREASE		3.42%			

13. COMMUNITY GRANTS

The **Special Community Grant** allocation in 2018-19 is \$51,012 compared to \$40,000 last year. These grants are allocated to sporting, community and non-profit organisations for minor infrastructure improvement projects in accordance with Council guidelines. For further information please refer to attached summary of applications.

An allocation of \$55,000 compared to \$62,500 last year has been allocated to **Festivals, Events & Promotions** held throughout the municipal area. For further information please refer to attached summary of applications.

Management Committee Grants allocated in 2018-19 amount to \$62,407 (increased 2%) as detailed in the attached summary.



**NORTHERN
MIDLANDS
COUNCIL**

APPENDIX A

BUDGET - FINANCIAL REPORT

2018-2019

June 2018

OPERATING STATEMENT			
	Budget	Actual (18/6)	Budget
Underlying Surplus/(Deficit) Calculation	2018/19	2017/18	2017/18
Revenue			
Rates & Charges	10,748,672	10,103,173	10,217,520
Grants & Subsidies (Inc Cap Grants)	5,385,139	4,786,148	6,908,206
Fees & Charges	1,743,731	1,535,679	1,545,400
Interest General Funds	443,950	390,076	709,430
Interest Stimulus Funds	185,350	139,139	0
Stimulus Package Interest Reimbursements	235,992	98,719	0
Other Reimbursements	51,609	164,680	47,434
Investment in TasWater	468,000	391,962	702,000
Other	582,186	217,694	478,739
	19,844,629	17,827,270	20,608,729
Expenditure			
Employee Costs	5,258,747	4,336,355	5,120,638
Materials & Services	5,311,497	4,601,263	5,259,425
Government Levies & Charges	773,062	723,781	707,512
Depreciation	5,400,473	5,327,756	5,327,756
Stimulus Package Interest Expense	235,992	129,498	0
Other Expenditure	1,082,084	616,153	909,891
	18,061,855	15,734,806	17,325,222
Operating Surplus/(Deficit)	1,782,774	2,092,464	3,283,507
Adjustments :			
Less Capital Grants	1,253,521	2,376,946	2,769,856
Less Subdivider Contributions	523,827	0	433,000
Underlying Operating Surplus/(Deficit)	5,426	(284,482)	80,651



OPERATING STATEMENT - SENSITIVITY ANALYSIS			
	Budget	Sensitivity	Budget Impact
Underlying Surplus/(Deficit) Calculation	2018/19	+ / -	2017/18
Revenue			
Rates & Charges	10,748,672	-0.5%	(53,743)
Grants & Subsidies (Operating only)	5,385,139	1%	53,851
Fees & Charges	1,743,731	-5%	(87,187)
Interest General Funds	865,292	1%	8,653
Other Reimbursements	519,609	2%	10,392
Other	582,186	10%	58,219
	19,844,629		(9,815)
Expenditure			
Employee Costs	5,258,747	2%	105,175
Materials & Services	5,311,497	2%	106,230
Government Levies & Charges	773,062	2%	15,461
Depreciation	5,400,473	2%	108,009
Other Expenditure	1,318,076	2%	26,362
	18,061,855		361,237
Operating Surplus/(Deficit)	1,782,774	0	(371,052)
Adjustments :			
Less Capital Grants	1,253,521	0%	0
Less Subdivider Contributions	523,827	0%	0
Underlying Operating Surplus/(Deficit)	5,426	0	(371,052)

CASH BUDGET			
	Budget	Actual (18/6)	Budget
Cash Surplus/(Deficit) Calculation	2018/19	2017/18	2017/18
Cash Receipts			
Rates & Charges	10,748,672	10,103,173	10,217,520
Grants and Subsidies Including Capital Grants	5,385,139	4,786,148	6,908,206
Fees & Charges	1,743,731	1,535,679	1,545,400
Interest General Funds	443,950	390,076	709,430
Interest Stimulus Funds	185,350	139,139	0
Stimulus Package Interest Reimbursements	235,992	98,719	0
Other Reimbursements	51,609	164,680	47,434
Investment in TasWater	468,000	391,962	702,000
Other	582,186	217,694	478,739
	19,844,629	17,827,270	20,608,729
Cash Payments			
Employee Costs	5,258,747	4,336,355	5,120,638
Materials & Services	5,311,497	4,601,263	5,259,425
Government Levies & Charges	773,062	723,781	707,512
Depreciation	0	0	0
Stimulus Package Interest Expense	235,992	0	0
Other Expenditure	1,082,084	616,153	909,891
Operating Budget	12,661,382	10,277,552	11,997,466
Loan Funds Received	1,050,000	5,520,000	5,520,000
Capital Budget	16,361,849	9,156,094	13,266,419
Cash Surplus/(Deficit)	(8,128,602)	3,913,624	864,844
Adjustments for non cash items included above:			
Less Net Gain/Loss on Disposal of Assets	(300,000)	(67,452)	(300,000)
Less Subdivisions & contributed assets	523,827	0	433,000
Cash Surplus/(Deficit)	(8,352,429)	3,981,076	731,844
Opening Cash	16,591,857	12,610,781	12,610,781
Closing Cash	8,239,428	16,591,857	13,342,625

Note 1

839,952 General
 2,100,000 Loan Repayment Provision
 538,491 Monies Held in Trust (Including Special Committee Cash Balances)
 150,000 MGB's
 996,576 Provisions
 3,614,409 Infrastructure
8,239,428 Cash

RATE BUDGET				
	Budget	Actual (18/6)	Budget	Budget 16/17
Rate	2018/19	2017/18	2017/18	less budget 15/16
General Rate (Including Supps)	9,397,975	8,800,006	8,925,056	472,919
Fire Levy	587,966	560,410	556,088	31,878
Waste Management	738,969	719,780	713,072	25,897
Onsite Sewer Disposal Systems	23,762	22,977	23,304	458
Lake River River Works District	0	0	0	0
Sub Total	10,748,672	10,103,174	10,217,520	530,694
Rate Discount	42,305	40,152	41,657	648
Rate Remissions	10,000	9,095	21,230	(11,230)
Pension Rebates Granted	459,719	445,883	413,592	46,127
Pension Rebates Reimbursed	(459,719)	(447,866)	(413,592)	(46,127)
Net Rate Revenue	10,696,367	10,055,909	10,154,633	541,276
Rate Levies & Charges	2018/19	2018/19	2017/18	2017/18
	Charge	Rate	Charge	Rate
		(Cents in \$AAV)		(Cents in \$AAV)
General Rate	\$		\$	
Industrial		10.44		10.15
Public Purpose		9.10		8.86
Commercial		8.29		8.04
Quarry		8.46		8.18
Residential		7.05		6.82
Sport		7.05		6.82
Low Density Residential		6.68		6.44
Rural Residential		6.68		6.44
Rural		4.44		4.29
Vacant		4.80		4.77
Overall Minimum - Residential		\$473		\$457
Overall Minimum - Vacant		\$272		\$247
Garbage Collection				
140lt MGB	110		108	
240lt MGB	163		159	
Recycling	82		80	
Rossarden, Lake Leake and	52		52	
Fire Levy				
General	40	0.3752	39	0.36
Volunteer	40	0.4116	39	0.388
On-site Disposal Service	621		621	
Lake River				
River Works District	0	Per Km of River Frontage	0	Per Km of River Frontage

Northern Midlands Council Account Management Report

Income & Expenditure Summary for the Period Ended 18 June 2018 (97% of Year Completed)

Line Item Summary Totals

	Operating Statement																	
	Governance			Corporate Services			Regulatory & Community Services			Development Services			Works			Total		
	2017/18 Budget	2017/18 Actual	2018/19 Budget	2017/18 Budget	2017/18 Actual	2018/19 Budget	2017/18 Budget	2017/18 Actual	2018/19 Budget	2017/18 Budget	2017/18 Actual	2018/19 Budget	2017/18 Budget	2017/18 Actual	2018/19 Budget	2017/18 Budget	2017/18 Actual	2018/19 Budget
Wages	258,660	233,922	250,803	910,230	769,750	995,247	277,368	270,691	278,205	311,903	265,060	297,344	1,624,803	1,278,607	1,686,695	3,382,964.00	2,818,031.00	3,508,294.00
Material & Services Expenditure	384,472	374,885	320,702	488,206	494,973	753,225	274,423	233,047	296,956	432,589	289,980	330,622	3,186,165	2,721,036	3,104,472	4,765,855.00	4,113,921.00	4,805,977.00
Depreciation Expenditure	39,001	39,001	60,489	79,900	79,900	148,289	18,814	18,814	37,955	9,695	9,695	8,483	5,180,346	5,180,346	5,145,257	5,327,756.00	5,327,756.00	5,400,473.00
Government Levies & Charges	6,710	5,841	36,870	637,892	644,215	671,502	1,720	1,844	1,760	0	921	0	61,190	70,960	62,930	707,512.00	723,781.00	773,062.00
Interest Expenditure	0	0	0	0	129,499	235,992	0	0	0	0	0	0	0	0	0	0.00	129,499.00	235,992.00
Councillors Expenditure	192,960	160,203	197,640	0	0	0	0	0	0	0	0	0	0	0	0	192,960.00	160,203.00	197,640.00
Competitive Neutrality Expenditure	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00
Other Expenditure	489,810	111,407	467,027	445,919	464,268	494,908	145,890	137,611	152,422	6,620	11,777	6,770	127,960	79,762	131,258	1,216,199.00	804,825.00	1,252,385.00
Oncost	116,397	105,020	112,861	260,520	213,014	274,189	110,096	105,168	107,313	140,356	115,728	129,377	634,458	485,819	664,496	1,261,827.00	1,024,749.00	1,288,236.00
Internal Plant Hire/Rental	19,950	15,503	20,430	21,180	17,253	21,700	35,670	26,204	36,530	27,000	5,629	27,650	866,898	917,499	909,860	970,698.00	982,088.00	1,016,170.00
Internal Rental/Rates	0	0	0	1,610	858	1,640	520	0	530	0	0	0	6,010	3,649	5,230	8,140.00	4,507.00	7,400.00
Other Internal Transfers Expenditure	0	0	0	6,859,726	6,587,473	6,591,619	0	2,147	0	0	0	0	27,460	31,291	28,120	6,887,186.00	6,620,910.82	6,619,739.00
Oncosts Paid - Payroll	58,554	41,563	57,269	188,664	205,000	224,531	69,050	53,714	57,941	76,642	55,242	64,907	357,884	331,904	356,976	750,794.00	687,423.00	761,624.00
Oncost Paid - Non Payroll	84,173	68,341	81,803	249,200	209,228	255,959	84,004	69,015	77,238	102,528	72,696	84,335	466,975	411,621	489,494	986,880.00	830,901.00	988,829.00
Plant Expenditure Paid	5,000	4,056	5,120	14,080	11,227	14,420	14,000	15,517	14,340	9,300	3,953	9,530	451,190	452,589	462,110	493,570.00	487,342.00	505,520.00
	1,655,687	1,159,742	1,611,014	10,157,127	9,826,658	10,683,221	1,031,555	933,772	1,061,190	1,116,633	830,681	959,018	12,991,339	11,965,083	13,046,898	26,952,341	24,715,937	27,361,341
Rate Revenue	0	0	0	(9,481,144)	(9,360,416)	(9,985,941)	(23,304)	(22,977)	(23,762)	0	0	0	(713,072)	(719,780)	(738,969)	(10,217,520.00)	(10,103,173.00)	(10,748,672.00)
Recurrent Grant Revenue	(5,000)	0	0	(1,823,167)	(1,184,738)	(1,776,066)	0	0	0	0	0	0	(2,310,183)	(1,224,464)	(2,355,552)	(4,138,350.00)	(2,409,202.00)	(4,131,618.00)
Fees and Charges Revenue	(200)	0	(100)	(620,726)	(609,465)	(777,258)	(137,978)	(158,039)	(155,526)	(357,552)	(332,925)	(353,305)	(428,944)	(435,250)	(457,542)	(1,545,400.00)	(1,535,679.00)	(1,743,731.00)
Interest Revenue	(502,000)	(346,738)	(416,850)	(207,430)	(182,477)	(212,450)	0	0	0	0	0	0	0	0	0	(709,430.00)	(529,215.00)	(629,300.00)
Reimbursements Revenue	(2,000)	(10,331)	(2,000)	(26,152)	(60,084)	(27,667)	(7,000)	(23,532)	(7,169)	0	0	0	(12,282)	(39,953)	(14,773)	(47,434.00)	(133,900.00)	(51,609.00)
Interest Expenditure Reimbursed	0	0	0	0	(129,499)	(235,992)	0	0	0	0	0	0	0	0	0	0.00	(129,499.00)	(235,992.00)
Oncost Recoveries - Internal Tfer	(116,397)	(105,149)	(112,762)	(257,735)	(230,658)	(271,303)	(122,771)	(104,343)	(106,566)	(162,225)	(95,038)	(129,378)	(776,089)	(662,572)	(839,213)	(1,435,217.00)	(1,197,760.00)	(1,459,222.00)
Plant Hire Income - Internal Tfer	(11,000)	(732)	(11,270)	(20,000)	(820)	(20,480)	(22,000)	(1,393)	(22,530)	(22,270)	0	(22,810)	(1,155,970)	(1,273,202)	(1,183,940)	(1,231,240.00)	(1,276,147.00)	(1,261,030.00)
Other Internal Transfers Income	(21,028)	(21,028)	(20,572)	(789,972)	(88,534)	(579,644)	(712,556)	(755,717)	(736,329)	(584,081)	(502,645)	(461,518)	(5,309,549)	(5,277,255)	(5,301,676)	(7,417,186.00)	(6,645,179.00)	(7,099,739.00)
Other Revenue	(702,000)	(430,249)	(468,000)	(14,437)	(22,656)	(14,787)	(2,132)	(5,882)	(2,179)	0	0	0	(29,170)	(56,799)	(41,393)	(747,739.00)	(515,586.00)	(526,359.00)
	(1,359,625)	(914,227)	(1,031,554)	(13,240,763)	(11,869,347)	(13,901,588)	(1,027,741)	(1,071,883)	(1,054,061)	(1,126,128)	(930,608)	(967,011)	(10,735,259)	(9,689,275)	(10,933,058)	(27,489,516)	(24,475,340)	(27,887,272)
Underlying (Surplus) / Deficit Before	296,062	245,515	579,460	(3,083,636)	(2,042,689)	(3,218,367)	3,814	(138,111)	7,129	(9,495)	(99,927)	(7,993)	2,256,080	2,275,808	2,113,840	(537,175)	240,597	(525,931)
Gain on sale of Fixed Assets	0	0	0	0	(172)	0	0	0	0	0	0	0	0	(93,898)	0	0	(94,070)	0
Loss on Sale of Fixed Assets	0	0	0	156,524	8,890	0	0	5,050	0	0	0	0	300,000	124,015	520,505	456,524	137,955	520,505
Net (Gain)/loss on Disposal of Fixed Assets	0	0	0	156,524	8,718	0	0	5,050	0	0	0	0	300,000	30,117	520,505	456,524	43,885	520,505
Underlying (Surplus) / Deficit	296,062	245,515	579,460	(2,927,112)	(2,033,971)	(3,218,367)	3,814	(133,061)	7,129	(9,495)	(99,927)	(7,993)	2,556,080	2,305,925	2,634,345	(80,651)	284,482	(5,426)
Capital Grant Revenue	0	0	0	0	0	(11,000)	0	(23,000)	0	0	0	0	(2,769,856)	(2,353,946)	(1,242,521)	(2,769,856)	(2,376,946)	(1,253,521)
Subdivider Contributions	0	0	0	0	0	0	0	0	0	0	0	0	(433,000)	0	(523,827)	(433,000)	0	(523,827)
	0	0	0	0	0	(11,000)	0	(23,000)	0	0	0	0	(3,202,856)	(2,353,946)	(1,766,348)	(3,202,856)	(2,376,946)	(1,777,348)
Operating (Surplus) / Deficit From continuing operations	296,062	245,515	579,460	(2,927,112)	(2,033,971)	(3,229,367)	3,814	(156,061)	7,129	(9,495)	(99,927)	(7,993)	(646,776)	(48,021)	867,997	(3,283,507)	(2,092,464)	(1,782,774)



NORTHERN
MIDLANDS
COUNCIL

Budget Report
Original Operating V3
by
Operating Statement
at Account level
for 2018/2019



**NORTHERN
MIDLANDS
COUNCIL**

Function Management

Function Management

Function Management

Expenditure

Assets Management

Assets Management	100400	25,080	42,985	25,080
Total Assets Management		25,080	42,985	25,080
Personnel Management	100500	93,710	76,669	59,674
Total Personnel Management		93,710	76,669	59,674
General Expenditure	101000	413,957	423,502	393,901
General Expenditure - Governance Management	101001	5,510	5,640	4,285
Governance - Purchase of Stationery	101010	65,680	50,000	0
Staff Support & Special Projects	101011	0	0	48,358
Development Plan - Campbell Town War Memorial Oval Precinct	101032	0	0	18,340
Ross Town Square Master Plan	101035	7,320	0	10,360
Morven Park Master Plan	101036	0	0	17,570
Wetlands Concept Plan Sheep Wash Creek Perth Youl Rd and Edward Street	101038	0	0	34,315
Local Government Reform Benchmarking	101039	1,128	0	3,354
Cressy Recreation Ground Master Plan	101040	2,200	0	20
Continuous Improvement Review Program	101041	1,240	1,200	1,240
Roundabout - Landscaping Designs	101042	15,000	12,000	12,000
Longford Civic Centre Feasibility Study	101043	2,000	0	0
Horse Trail Feasibility Study	101044	40,000	0	7,310
Ctown - Tennis Centre Relocation to Rec Ground	101045	4,800	0	4,800
Sustainable Living Project - Solar Desktop Survey		558,835	492,342	555,853
Total General Expenditure				
GM's Special Expenditure	101050	7,920	8,110	7,918
GM's Special Expenditure	101055	7,500	7,680	4,500
Audit Committee		15,420	15,790	12,418
Total GM's Special Expenditure				
Audit	101060	21,960	23,380	6,900
Audit - Council Financial Statements	101065	3,180	3,260	3,961
Audit - Travel Fees, Projects & Project Acquittals		25,140	26,640	10,861
Total Audit				
Accounts Receivable	101070	378,640	362,540	9,139
Accounts Receivable - Remissions	101080	35,910	36,780	35,293
Accounts Receivable - Discount		414,550	399,320	44,432
Total Accounts Receivable		1,132,735	1,053,746	708,318
Total Expenditure		1,132,735	1,053,746	708,318
Total Function Management		1,132,735	1,053,746	708,318
Total Function Management		1,132,735	1,053,746	708,318



**NORTHERN
MIDLANDS
COUNCIL**

Employee Oncosts

Employee Oncosts

Employee Oncosts

Revenue

Oncosts Recovered				
Oncosts Recovered	101100	(116,397)	(112,762)	(105,149)
Total Oncosts Recovered		(116,397)	(112,762)	(105,149)
Municipal Income Allocation				
Municipal Income Allocation	101150	(21,028)	(20,572)	(21,028)
Total Municipal Income Allocation		(21,028)	(20,572)	(21,028)
Total Revenue		(137,425)	(133,334)	(126,177)
Expenditure				
Annual Leave				
Annual Leave	101300	27,945	27,057	18,727
Total Annual Leave		27,945	27,057	18,727
Public Holidays				
Public Holidays	101400	15,459	14,968	12,626
Total Public Holidays		15,459	14,968	12,626
Sick Leave				
Sick Leave	101500	9,872	10,132	4,682
Total Sick Leave		9,872	10,132	4,682
Long Service Leave				
Long Service Leave - Governance	101600	7,645	7,401	0
Long Service Leave - E121	101607	0	0	3,901
Total Long Service Leave		7,645	7,401	3,901
Superannuation				
Superannuation	101650	39,358	38,113	35,348
Total Superannuation		39,358	38,113	35,348
Workers Compensation				
Workers Compensation	101700	10,508	10,176	10,208
Total Workers Compensation		10,508	10,176	10,208
Training/Conferences				
Training/Conferences/Workshops - Governance	101850	10,556	10,224	8,396
Employee Health & Wellbeing Policy Expenditure	101860	500	500	554
Total Training/Conferences		11,056	10,724	8,950
Other Expenditure				
Other Expenditure	101900	15,582	14,763	14,518
Governance - Other Employee Oncosts	101905	0	0	591
Total Other Expenditure		15,582	14,763	15,109
Total Expenditure		137,425	133,334	109,550
		0	0	(16,627)
Total Employee Oncosts		0	0	(16,627)
Total Employee Oncosts		0	0	(16,627)

Fleet Administration

Fleet Administration

Fleet Administration

Revenue

Cost Recoveries - Governance Fleet				
Cost Recoveries - Governance Fleet	101950	(11,000)	(11,270)	(732)
Total Cost Recoveries - Governance Fleet		(11,000)	(11,270)	(732)
Total Revenue		(11,000)	(11,270)	(732)
Expenditure				
Running Expenses - Governance Fleet				
Running Expenses - Governance Fleet	101970	5,000	5,120	4,992
Total Running Expenses - Governance Fleet		5,000	5,120	4,992
Other Expenditure - Governance Fleet				
Depreciation of Fleet - Governance	101985	3,921	8,814	3,921
Total Other Expenditure - Governance Fleet		3,921	8,814	3,921
Total Expenditure		8,921	13,934	8,913
		(2,079)	2,664	8,181
Total Fleet Administration		(2,079)	2,664	8,181
Total Fleet Administration		(2,079)	2,664	8,181



**NORTHERN
MIDLANDS
COUNCIL**

Council

Council

Council

Revenue

Other Income - Council

Other Income - Council (GST Free)

102055

0

0

(5,500)

Total Other Income - Council

0

0

(5,500)

Total Revenue

0

0

(5,500)

Expenditure

Councillors

Councillors Expenses & Allowances Paid via Payroll

102100

202,950

207,870

168,698

Total Councillors

202,950

207,870

168,698

Elections

Elections

102200

6,710

36,870

5,841

Total Elections

6,710

36,870

5,841

Receptions & Presentations

Receptions & Presentations

102300

2,600

2,660

1,841

Total Receptions & Presentations

2,600

2,660

1,841

Conferences & Seminars

Training/Conferences/Seminars - Councillors

102400

17,410

17,830

15,942

Total Conferences & Seminars

17,410

17,830

15,942

Representative Bodies

LGAT

102500

45,090

46,180

44,833

NTD

102600

47,530

48,680

47,907

NTD - Asian Engagement Strategy

102601

4,060

0

0

NTD - Profile .id

102602

0

0

7,360

AMAC

102610

2,956

3,030

2,956

Against Violence Initiative

102615

0

0

302

LG Womens Association

102630

0

0

50

Local District Committees

102650

4,570

4,680

4,563

Total Representative Bodies

104,206

102,570

107,971

Meeting Support

Meeting Support

102700

8,160

8,360

4,036

Total Meeting Support

8,160

8,360

4,036

Section 77

Section 77 (Donations)

102900

14,210

14,550

14,480

Total Section 77

14,210

14,550

14,480

Other Expenditure - Council & Council

Other Expenditure - Council & Councillors

102950

6,610

6,760

2,637

Communication Equipment Allowance

102960

3,160

3,240

858

Total Other Expenditure - Council & Councillors

9,770

10,000

3,495

Total Expenditure

366,016

400,710

322,304

Total Council

366,016

400,710

316,804

Total Council

366,016

400,710

316,804

Sundry Cultural Activities

Sundry Cultural Activities

Sundry Cultural Activities

Revenue

Grants Income

Grant Income - Australia Day

104450

(5,000)

0

0

Total Grants Income

(5,000)

0

0

Total Revenue

(5,000)

0

0

Expenditure

Citizenships

Citizenships

104700

590

600

657

Total Citizenships

590

600

657

Heritage Assets

Depreciation of Assets - Heritage

105185

10,000

8,690

10,000

Total Heritage Assets

10,000

8,690

10,000

Total Expenditure

10,590

9,290

10,657

Total Sundry Cultural Activities

5,590

9,290

10,657

Total Sundry Cultural Activities

5,590

9,290

10,657

Total Governance Function

1,502,262

1,466,410

1,027,333



**NORTHERN
MIDLANDS
COUNCIL**

General Rate & Base Grant Recei

General Rate & Base Grant Receipt

General Rate & Base Grant Receipts

Revenue

General Rate Income				
Rates - General Rate	100200	(9,132,486)	(9,610,425)	(8,981,457)
State Govt Reimbursement of Tascorp Interest on Stimulus Funding	100260	0	(235,992)	(129,499)
Total General Rate Income		(9,132,486)	(9,846,417)	(9,110,956)
Base Grant Income				
Grants	100250	(1,160,654)	(1,138,742)	(483,319)
Total Base Grant Income		(1,160,654)	(1,138,742)	(483,319)
Total Revenue		(10,293,140)	(10,985,159)	(9,594,275)
Expenditure				
General Rate & Base Grant Receipt All				
Municipal Income Allocation (Expenditure A/c)	100100	6,841,726	6,573,398	6,598,928
Interest Expense Tascorp Stimulus Loans - Reimbursable by State Govt	100110	0	235,992	98,719
Total General Rate & Base Grant Receipt Allocations		6,841,726	6,809,390	6,697,647
Total Expenditure		6,841,726	6,809,390	6,697,647
Total General Rate & Base Grant Receipts & Allocation		(3,451,414)	(4,175,769)	(2,896,628)
Total General Rate & Base Grant Receipts & Allocation		(3,451,414)	(4,175,769)	(2,896,628)

Business Unit Management

Business Unit Management

Business Unit Management

Revenue

Other Income				
Other Income - Corporate Services General (No Gst)	200200	0	0	(2,252)
Other Income - Corporate Services (GST Applicable)	200210	0	0	(343)
Total Other Income		0	0	(2,595)
Internal Admin income				
Internal Admin Income from Ec / Tech	200270	0	0	24,590
Internal Admin Income from Works	200280	(530,000)	(480,000)	0
Total Internal Admin income		(530,000)	(480,000)	24,590
Total Revenue		(530,000)	(480,000)	21,995
Expenditure				
Assets Management				
Depreciation Assets - Corporate Services	200985	2,600	2,456	2,600
Loss on Sale Assets - Corporate Services	200995	0	0	3,677
Total Assets Management		2,600	2,456	6,277
General Expenditure				
Longford Office	200850	20,226	21,690	15,501
Minor Improvements - Longford Office	200851	0	0	1,020
Campbell Town Office	200875	3,590	3,680	3,481
Other - General Expenditure	200900	106,381	111,614	95,120
Corporate Services - Purchase of Stationery	200901	4,710	3,780	2,684
General Catering & Kitchen Supplies	200910	3,420	3,500	2,597
Total General Expenditure		138,327	144,264	120,403
Total Expenditure		140,927	146,720	126,679
		(389,073)	(333,280)	148,674
Total Business Unit Management		(389,073)	(333,280)	148,674
Total Business Unit Management		(389,073)	(333,280)	148,674



**NORTHERN
MIDLANDS
COUNCIL**

Employee Oncosts

Employee Oncosts

Employee Oncosts

Revenue

Oncosts Recovered				
Oncosts Recovered	201000	(257,735)	(271,303)	(230,658)
Total Oncosts Recovered		(257,735)	(271,303)	(230,658)
Municipal Income Allocation				
Municipal Income Allocation	201050	(46,031)	(41,832)	(46,031)
Total Municipal Income Allocation		(46,031)	(41,832)	(46,031)
Other Income				
Other Income (GST Not Applicable)	201101	0	0	(12,510)
Total Other Income		0	0	(12,510)
Total Revenue		(303,766)	(313,135)	(289,199)
Expenditure				
Annual Leave				
Annual Leave	201200	60,896	62,967	55,837
Total Annual Leave		60,896	62,967	55,837
Public Holidays				
Public Holidays	201300	33,687	34,833	29,613
Total Public Holidays		33,687	34,833	29,613
Sick Leave				
Sick Leave	201400	23,259	24,040	28,561
Maternity Leave - Corporate Services	201450	0	0	15,233
Total Sick Leave		23,259	24,040	43,794
Long Service Leave				
Long Service Leave - Corporate Services	201500	16,658	17,225	0
Long Service Leave - E7110	201509	0	0	904
Long Service Leave - E159	201510	0	0	3,327
Total Long Service Leave		16,658	17,225	4,231
Superannuation				
Superannuation	201550	87,051	90,057	79,750
Total Superannuation		87,051	90,057	79,750
Workers Compensation				
Workers Compensation	201600	23,225	24,027	22,851
Total Workers Compensation		23,225	24,027	22,851
Compassionate Leave				
Compassionate Leave	201700	0	0	956
Total Compassionate Leave		0	0	956
Other Expenditure				
Other Expenditure	201800	35,576	36,066	31,760
Total Other Expenditure		35,576	36,066	31,760
Training				
Training/Conferences/Workshop - Corporate Services	201850	22,914	23,420	16,151
Employee Health & Wellbeing Policy Expenditure	201860	500	500	946
Total Training		23,414	23,920	17,097
Total Expenditure		303,766	313,135	285,888
		0	0	(3,311)
Total Employee Oncosts		0	0	(3,311)
Total Employee Oncosts		0	0	(3,311)



**NORTHERN
MIDLANDS
COUNCIL**

Finance Activities

Finance Activities

Finance Activities

Revenue

Income Received from Private Works				
Income Received from Private Works	202050	(13,137)	(13,455)	(1,902)
Total Income Received from Private Works		(13,137)	(13,455)	(1,902)
Rate Certificate Income				
Rate Certificate Income	202100	(111,450)	(131,147)	(123,468)
Total Rate Certificate Income		(111,450)	(131,147)	(123,468)
Collection costs Recovered				
Collection Costs Recovered - Rates (GST Not Applicable)	202150	(25,119)	(25,727)	(22,259)
Collection Costs Recovered - Sundry Debtors (GST Not Applicable)	202160	0	0	(1,227)
Total Collection costs Recovered		(25,119)	(25,727)	(23,486)
Other Income				
Other Income - GST Free	202200	(18,445)	(18,892)	(18,000)
Total Other Income		(18,445)	(18,892)	(18,000)
Total Revenue		(168,151)	(189,221)	(166,856)
Expenditure				
General Accounting				
General Accounting	202300	67,364	73,088	89,455
Total General Accounting		67,364	73,088	89,455
Asset Recording & Control				
Asset Recording & Control	202400	45,890	47,221	50,113
Total Asset Recording & Control		45,890	47,221	50,113
Annual Statement				
Annual Statement	202500	49,484	51,545	18,978
Total Annual Statement		49,484	51,545	18,978
Budget				
Budget	202600	27,950	29,139	18,313
Total Budget		27,950	29,139	18,313
Cash Management,Investments & Borr				
Cash Management Investments & Borrowings	202700	69,958	71,828	47,691
Total Cash Management,Investments & Borrowings		69,958	71,828	47,691
Accounts Payable				
Accounts Payable	202800	52,578	54,804	43,717
Total Accounts Payable		52,578	54,804	43,717
Accounts Receivable				
Accounts Receivable	202900	5,955	7,317	4,113
Total Accounts Receivable		5,955	7,317	4,113
Debt Collection				
Debt Collection	202950	43,720	47,946	48,959
Total Debt Collection		43,720	47,946	48,959
Payroll/Superannuation				
Payroll/Superannuation	203000	60,444	65,946	64,656
Employee Bank Fee Allowance	203001	10	0	(696)
Total Payroll/Superannuation		60,454	65,946	63,960
Cashiering/Reception				
Cashiering/Reception	203100	104,205	98,602	68,675
Total Cashiering/Reception		104,205	98,602	68,675
Rating & Valuation				
Rating & Valuation	203200	79,986	83,224	65,322
Rating & Valuation - Debt Recovery Legal Fees	203210	0	50,000	0
Valuation Fee Expenditure	203300	31,020	205,770	31,978
Total Rating & Valuation		111,006	338,994	97,300
Total Expenditure		638,564	886,430	551,273
		470,413	697,209	384,417
Total Finance Activities		470,413	697,209	384,417
Total Finance Activities		470,413	697,209	384,417



**NORTHERN
MIDLANDS
COUNCIL**

Records Management

Records Management

Records Management

Expenditure

Operating Expenditure

Operating Expenditure - Records Management	205000
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Operating & Maint Expenditure - Archive Store at Depot 510560

Operating & Maint. Expenses & Archive Room at Library

Total Operating Expenditure

Total Expenditure

Total Records Management

Total Records Management

Workplace Health and Safety

Workplace Health and Safety

Workplace Health and Safety

Expenditure

Operating Expenditure

Operating - Workplace Health and Safety	207100
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Alcohol and Other Drug Random Sampling	207110
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Total Operating Expenditure

Total Expenditure

Total Workplace Health and Safety

Total Workplace Health and Safety

Corporate Services

Budget Forecast		
2017/2018 Budget	2018/2019 Budget	2017/2018 Actual at 19/06/2018
\$	\$	\$
102,783	113,870	62,079
3,050	3,954	21,697
105,833	117,824	83,776
105,833	117,824	83,776
105,833	117,824	83,776
105,833	117,824	83,776
105,833	117,824	83,776
100,713	106,819	93,209
4,730	4,840	2,235
105,443	111,659	95,444
105,443	111,659	95,444
105,443	111,659	95,444
105,443	111,659	95,444
105,443	111,659	95,444



NORTHERN MIDLANDS COUNCIL

Child Care Services

Child Care Services

Child Care Service

Revenue

Rural & Remote Service Operating Rev

Grants - Rural & Remote Child Care	501300	(189,753)	(73,275)	(176,544)
Grant Income - R&R Child Care Transition Funding	501302	0	0	(10,000)
Grant Income - R&R Child Care Workforce Supplementation	501303	0	0	(8,209)
Grant Income - R&R Child Care Capital Shade Sail	501304	0	(11,000)	0
Fees Income Rural & Remote Child Care (FAO -----)	501311	0	(71,720)	0
Fees Income Rural & Remote Child Care	501312	(29,696)	(71,720)	(25,017)
Total Rural & Remote Service Operating Revenue		(219,449)	(227,715)	(219,770)

Perth Service Operating Revenue

Grants - Midlands Kids Club After School Care	501151	(5,240)	0	(5,240)
Grants - Midlands Kids Club Vacation Care	501152	(10,460)	0	(10,460)
Grants - Perth Child Care (Operating)	501210	(43,468)	(104,329)	(43,100)
Fees Income - Midlands Kids Club	501155	(58,874)	(60,299)	(58,293)
Fees Income - Midlands Kids Club ASC (FAO 1-D8YV6Y)	501157	(49,676)	(53,678)	(40,288)
Fees Income - Midlands Kids Club VAC (FAO 1-DA1R2X)	501158	(15,385)	(18,543)	(17,822)
Fees Income - Perth Child Care (FAO 1-6PX-837)	501211	(89,121)	(99,829)	(89,202)
Fees Income - Perth Child Care Centre	501212	(107,011)	(105,561)	(96,772)
Reimbursement - Paid Parental Leave from Centrelink - Perth Child care	501219	0	0	(2,780)
Total Perth Service Operating Revenue		(379,235)	(442,239)	(363,957)

Cressy After School Care

Grant Income - Cressy After School Care	501185	0	(1)	0
Fees Income - Cressy After School Care	501186	0	(8)	0
Fees Income - Cressy After School Care (FAO -----)	501187	0	(8)	(317)
Other Income - Cressy After School Care	501188	0	(1)	0
Total Cressy After School Care		0	(18)	(317)

Total Revenue

(598,684) (669,972) (584,045)

Expenditure

Rural & Remote Service Operating Exp

Director - Rural & Remote Child Care	501320	9,300	9,490	12,133
Support Workers - Rural & Remote Child Care	501330	96,414	112,876	71,171
Oncosts - Rural & Remote Child Care	501335	41,860	52,750	38,142
Oncosts Rural & Remote Child Care Service - Provision for Leave Entitlement	501335.9	2,570	2,620	0
Employee Training - Rural & Remote Child Care	501336	5,270	5,400	1,244
Paid Parental Leave - Rural and Remote Child Care	501338	0	0	5,524
Council Administration - Rural & Remote Child Care	501340	9,000	9,220	9,000
Fleet Running Expenses - Rural & Remote Child Care	501345	5,090	5,210	1,330
Venue Operating Costs - Avoca Child Care	501350	5,000	5,130	2,877
Venue Operating Costs - Cressy Child Care	501360	15,815	16,180	10,794
Grant Expenditure - R&R Child Care Transition Funding	501339	0	0	7,148
Grant Expenditure - R&R Child Care Workforce Supplementation	501341	0	0	1,763
Other Expenditure - Rural & Remote Child Care	501370	8,210	8,410	1,681
Operating Expenditure - Mobile Toy Library	501375	530	540	0
Depreciation of Assets - Rural & Remote Child Care	501390	20,250	13,204	20,250
Total Rural & Remote Service Operating Expenditure		219,309	241,030	183,058

Perth Service Operating Expenditure

Director- Perth Child Care Service	501220	16,330	16,660	12,235
Support Workers - Perth Child Care Service	501222	122,230	163,273	118,208
Oncosts - Perth Child Care Service	501223	63,250	90,059	91,234
Oncosts Perth Child Care Service - Provision for Leave Entitlement	501223.9	2,840	2,900	0
Council Administration - Perth Child Care Service	501224	9,000	9,000	9,000
Venue Operating Costs - Perth Child Care Centre	501225	16,280	18,067	11,985
Director - Midlands Kids Club	501170	13,050	13,310	0
Support Workers - Midlands Kids Club	501172	70,916	67,330	63,218
Oncosts - Midlands Kids Club	501173	35,035	30,750	2,577
Employee Training - Midlands Kids Club	501174	1,270	1,300	1,276
Venue Operating Costs - Midlands Kids Club	501175	5,590	5,730	0
Other Operating Costs - Midlands Kids Club	501176	13,116	13,430	17,586
Other Operating Expenditure - Perth Child Care Service	501226	6,720	6,880	12,550



**NORTHERN
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Depreciation of Assets - Perth Child Care Service	501228
Minor Improvements - Perth Child Care Building	501229
Child Care Perth - Mowing	501230
Child Care Perth - General Ground Maintenance	501231
Employee Training - Perth Child Care	501236
Employee Training - Perth Child Care Grant Funded	501237

Total Perth Service Operating Expenditure

Cressy After School Care

Director - Cressy After School Care	501190
Support Workers - Cressy After School Care	501191
Oncosts - Cressy After School Care	501192
Employee Training - Cressy After School Care	501193
Venue Operating Costs - Cressy After School Care	501195
Consumables - Cressy After School Care	501194
Other Operating Costs - Cressy After School Care	501196
Council Administration Costs - Cressy After School Care	501197

Service Establishment - Longford After School Care 501199

Total Cressy After School Care

Total Expenditure

Total Child Care Services

Total Child Care Services

Corporate Services

2017/2018 Budget	Budget Forecast	
	2018/2019 Budget	2017/2018 Actual at 19/06/2018
\$	\$	\$
5,060	16,567	5,060
0	0	524
0	0	182
0	0	144
2,810	2,880	1,393
0	0	458
383,497	458,136	347,630
0	1	111
0	1	1,319
0	5	0
0	2	0
0	1	1,146
658	1	1,348
0	6	565
0	1	0
0	0	398
658	18	4,887
603,464	699,184	535,574
4,780	29,212	(48,471)
4,780	29,212	(48,471)
4,780	29,212	(48,471)



**NORTHERN
MIDLANDS
COUNCIL**

Government Levy Admin

Government Levy Admin

Fire Levy

Revenue

Rates

Rates - Fire Levy		204400	(556,088)	(587,966)	(561,436)
Total Rates			(556,088)	(587,966)	(561,436)
Other Income					
Other Income		204420	(21,444)	(23,402)	(22,138)
Total Other Income			(21,444)	(23,402)	(22,138)
Total Revenue			(577,532)	(611,368)	(583,574)
Expenditure					
Payments to State Fire Commission					
Payment to State Fire Commission		204450	553,452	585,041	553,452
Total Payments to State Fire Commission			553,452	585,041	553,452
Other Expenditure					
Other Operating Expenditure - Fire Levy		204460	2,667	2,925	2,285
Total Other Expenditure			2,667	2,925	2,285
Total Expenditure			556,119	587,966	555,737
			(21,413)	(23,402)	(27,837)
Pension Remissions					
Revenue					
Pension Remission Income					
Grants - Pension Remissions		204500	(413,592)	(459,719)	(447,866)
Total Pension Remission Income			(413,592)	(459,719)	(447,866)
Total Revenue			(413,592)	(459,719)	(447,866)
Expenditure					
Pension Remission Expenditure					
Pension Remission - Rates		204550	413,592	459,719	445,883
Total Pension Remission Expenditure			413,592	459,719	445,883
Total Expenditure			413,592	459,719	445,883
			0	0	(1,983)
Training Guarantee Levy					
Revenue					
Training Guarantee Levy Income					
Training Guarantee Levy		204600	(50,000)	(51,210)	(66,389)
Training Guarantee Levy - Councils Commission		204610	(650)	(666)	(606)
Total Training Guarantee Levy Income			(50,650)	(51,876)	(66,995)
Total Revenue			(50,650)	(51,876)	(66,995)
Expenditure					
Training Guarantee Levy Expenditure					
Training Guarantee Levy		204650	50,000	51,210	48,541
Total Training Guarantee Levy Expenditure			50,000	51,210	48,541
Total Expenditure			50,000	51,210	48,541
			(650)	(666)	(18,454)
Building Permit Levy					
Revenue					
Building Permit Levy Income					
Building Administration Fee		204660	(25,000)	(25,610)	(33,465)
Building Administration Fee - Council Commission		204670	(650)	(666)	(606)
Total Building Permit Levy Income			(25,650)	(26,276)	(34,071)
Total Revenue			(25,650)	(26,276)	(34,071)
Expenditure					
Building Permit Levy Expenditure					
Building Administration Fee - Payment to DOJ		204680	25,000	25,610	24,327
Building Administration Fee - Refunds		204690	0	0	208
Total Building Permit Levy Expenditure			25,000	25,610	24,535
Total Expenditure			25,000	25,610	24,535
			(650)	(666)	(9,536)
Total Government Levy Admin			(22,713)	(24,734)	(57,810)
Total Government Levy Admin			(22,713)	(24,734)	(57,810)



**NORTHERN
MIDLANDS
COUNCIL**

Land Sales & Purchases

Land Sales & Purchases

Land Sales & Purchases

Revenue

Sales

Municipal Income Allocation - Property Sales	103902	(166,524)	(10,000)	(10,000)
Total Sales		(166,524)	(10,000)	(10,000)
Total Revenue		(166,524)	(10,000)	(10,000)
Expenditure				
Sales Expenses				
Property	104200	10,000	10,000	11,129
Property - Costs associated with Sale of Properties for Unpaid Rates (Debt Recovery)	104211	0	0	3,590
Property Sales - Costs re 9 Bond Street Ross	104215	0	0	164
Property - Vesting Orders for road verges, other land via subdivision	104221	0	0	3,345
Loss on Sale Assets - Land & Buildings	104340	156,524	0	0
Total Sales Expenses		166,524	10,000	18,227
Total Expenditure		166,524	10,000	18,227
Total Land Sales & Purchases		0	0	8,227
Total Land Sales & Purchases		0	0	8,227

Longford Community Sports Cen

Longford Community Sports Cent

Longford Community Sports Centre

Revenue

Municipal Income Allocation

Municipal Income Allocation	509850	(19,650)	(20,126)	(19,650)
Total Municipal Income Allocation		(19,650)	(20,126)	(19,650)
Total Revenue		(19,650)	(20,126)	(19,650)
Expenditure				
Council Expenditure				
Depreciation Assets - Sports Centre	510235	2,010	56,765	2,010
Total Council Expenditure		2,010	56,765	2,010
Centre Expenditure				
Maintenance & Operating - Longford Sports Centre	510150	10,160	10,400	5,885
Longford Sports Centre - Junior Netball Program	510151	5,020	5,140	3,902
Funding				
Longford Sports Centre - Seniors Fitness Program	510152	4,470	4,580	3,902
Funding				
Total Centre Expenditure		19,650	20,120	13,688
Total Expenditure		21,660	76,885	15,698
		2,010	56,759	(3,952)
Total Longford Community Sports Centre		2,010	56,759	(3,952)
Total Longford Community Sports Centre		2,010	56,759	(3,952)



**NORTHERN
MIDLANDS
COUNCIL**

Housing

Rental Housing

Aged Care Units

Campbell Town

Revenue

Rental Income - Units: 13 William St C'town	501450	(30,612)	(31,316)	(27,127)
Other Income - Units: 13 William St C'town	501460	0	(360)	(227)
Total Revenue		(30,612)	(31,676)	(27,354)
Expenditure				
Maintenance Expend - Units: 13 William St C'town	501480	5,200	5,330	2,401
Minor Improvements - Units: 13 William St C'town	501490	0	0	2,405
Other Operating Expend - Units:13 William St C'town	501500	9,010	13,092	9,711
Total Expenditure		14,210	18,422	14,516
Total Campbell Town		(16,402)	(13,254)	(12,838)

Evandale

Revenue

Rental Income - Units: 4 Murray St Evandale	501410	(30,612)	(31,316)	(28,418)
Other Income - Units: 4 Murray St Evandale	501416	0	(380)	(214)
Total Revenue		(30,612)	(31,696)	(28,632)
Expenditure				
Maintenance Expend - Units: 4 Murray St Evandale	501420	5,200	5,330	4,244
Minor Improvements - Units: 4 Murray St Evandale	501430	0	0	490
Other Operating Expend - Units: 4 Murray St Evandale	501440	11,170	15,396	11,974
Total Expenditure		16,370	20,726	16,708
Total Evandale		(14,242)	(10,970)	(11,924)
		(30,644)	(24,224)	(24,762)
Total Rental Housing		(30,644)	(24,224)	(24,762)

Rural Health Teaching Service

Rural Health Teaching Service

Revenue

Other Income

Income - Rural Health Teaching Site (14 King St)	501520	(2,800)	(2,260)	(3,858)
Total Other Income		(2,800)	(2,260)	(3,858)
Total Revenue		(2,800)	(2,260)	(3,858)

Expenditure

Property Purchase Expenses

Expenditure - Rural Health Teaching (14 King St)	501530	4,940	3,374	4,333
Total Property Purchase Expenses		4,940	3,374	4,333
Total Expenditure		4,940	3,374	4,333
		2,140	1,114	475
Total Rural Health Teaching Service		2,140	1,114	475
Total Housing		(28,504)	(23,110)	(24,287)

State Emergency Services Suppo

State Emergency Services Support

State Emergency Services Support

Revenue

Municipal Income Allocation

Municipal Income Allocation - S.E.S.	304300	(8,000)	(8,190)	(8,000)
Total Municipal Income Allocation		(8,000)	(8,190)	(8,000)
Total Revenue		(8,000)	(8,190)	(8,000)

Expenditure

SES Co-ordinator

Emergency Management Exercise	304350	1,000	1,020	664
Total SES Co-ordinator		1,000	1,020	664

Building Maintenance

Rescue Unit Headquarters	304400	1,710	1,750	2,368
Total Building Maintenance		1,710	1,750	2,368

Other Operating Expenditure

SES - Running Expenses (F26) Rescue Unit	304410	2,990	3,060	3,149
Equipment Maint/Services	304420	1,560	1,600	196
Other Operating Expenditure	304450	4,360	1,090	5,430
Total Other Operating Expenditure		8,910	5,750	8,774
Total Expenditure		11,620	8,520	11,806
		3,620	330	3,806
Total State Emergency Services Support		3,620	330	3,806
Total State Emergency Services Support		3,620	330	3,806



**NORTHERN
MIDLANDS
COUNCIL**

Corporate Services

Total Corporate Services

2017/2018 Budget	Budget Forecast	
	2018/2019 Budget	2017/2018 Actual at 19/06/2018
\$	\$	\$
<u>(2,927,112)</u>	<u>(3,229,367)</u>	<u>(2,033,971)</u>



**NORTHERN
MIDLANDS
COUNCIL**

Regulatory & Community Services

Business Unit Management

Business Unit Management

Business Unit Management

Revenue

Municipal Income Allocation

Municipal Income Allocation	500100	(276,515)	(266,271)	(276,515)
Total Municipal Income Allocation		(276,515)	(266,271)	(276,515)
Total Revenue		(276,515)	(266,271)	(276,515)
Expenditure				
General Operating Expenditure				
General Operating Expenditure - Economic & Communi	500400	275,605	267,078	260,128
Economic Development - Purchase of Stationery	500401	1,560	1,000	592
Total General Operating Expenditure		277,165	268,078	260,720
Total Expenditure		277,165	268,078	260,720
		650	1,807	(15,795)
Total Business Unit Management		650	1,807	(15,795)
Total Business Unit Management		650	1,807	(15,795)

Employee Oncosts

Employee Oncosts

Employee Oncosts

Revenue

Oncosts Recovered

Oncosts Recovered	500550	(122,771)	(106,566)	(104,343)
Municipal Income Allocation	500555	(35,063)	(32,783)	(35,063)
Total Oncosts Recovered		(157,834)	(139,349)	(139,406)
Total Revenue		(157,834)	(139,349)	(139,406)
Expenditure				
Annual Leave				
Annual Leave	500650	30,853	25,542	28,348
Total Annual Leave		30,853	25,542	28,348
Public Holiday				
Public Holidays	500700	17,067	14,130	13,965
Total Public Holiday		17,067	14,130	13,965
Sick Leave				
Sick Leave	500750	13,602	11,299	4,222
Total Sick Leave		13,602	11,299	4,222
Long Service Leave				
Long Service Leave - Economic & Comm Dev	500800	6,665	6,987	0
Total Long Service Leave		6,665	6,987	0
Superannuation				
Superannuation	500825	46,201	41,834	36,013
Total Superannuation		46,201	41,834	36,013
Workers Compensation				
Workers Compensation	500850	12,333	11,168	12,121
Total Workers Compensation		12,333	11,168	12,121
Compasionate Leave				
Compasionate Leave	500900	0	0	2,002
Economic Development - Redundancy Other Employee Oncosts	500935	0	0	0
Total Compasionate Leave		0	0	2,002
Training / Conferences				
Training/Conferences/Workshops - E&CD	500920	12,308	11,140	9,180
Employee Health & Wellbeing Policy Expenditure	500940	500	810	172
Total Training / Conferences		12,808	11,950	9,353
Other Expenditure				
Other Expenditure	500950	18,305	16,439	18,538
Total Other Expenditure		18,305	16,439	18,538
Total Expenditure		157,834	139,349	124,561
		0	0	(14,846)
Total Employee Oncosts		0	0	(14,846)
Total Employee Oncosts		0	0	(14,846)



**NORTHERN
MIDLANDS
COUNCIL**

Economic Development

Economic Development

Economic Development

Revenue

Municipal Income Allocation

Municipal Income Allocation - Economic Development		505000	(63,308)	(33,223)	(63,308)
Total Municipal Income Allocation			(63,308)	(33,223)	(63,308)
Total Revenue			(63,308)	(33,223)	(63,308)
Expenditure					
Operating Expenditure					
Operating Expenditure		505050	16,161	1,030	3,233
Economic Development Plan		505070	10,695	0	10,082
NMBA Contribution		505090	27,350	28,010	27,068
Translink		523575	5,000	0	105
Total Operating Expenditure			59,206	29,040	40,488
Total Expenditure			59,206	29,040	40,488
			(4,102)	(4,183)	(22,820)
Longford Promotion Centre					
Expenditure					
Expenditure					
NMBA - Longford Promotion Centre, Expenditure		519035	4,102	4,183	3,464
Total Expenditure			4,102	4,183	3,464
Total Expenditure			4,102	4,183	3,464
			4,102	4,183	3,464
Total Economic Development			0	0	(19,356)
Total Economic Development			0	0	(19,356)



NORTHERN MIDLANDS COUNCIL

Regulatory & Community Services

		2017/2018 Budget	Budget Forecast	
			2018/2019 Budget	2017/2018 Actual at 19/06/2018
		\$	\$	\$
Events - Festival of Small Halls	506839	1,500	1,500	2,693
Events - Woolmers Concert under the Stars	506842	1,500	0	0
Events - Rhythn X Supercross	506843	5,000	5,000	0
Events - Woolmers Built Heritage Tourism Forum	506844	1,500	0	1,000
Events - Anglican Parish Fair	506846	250	250	0
Events - Longford RSL Remembrance Day 2018	506847	750	750	0
Events - Ctown ANZAC Group Remembrance Day & ANZAC Day	506848	500	0	240
Events - Woolmers Estate Enchanted Grove Planting	506858	750	0	0
Centenary of ANZACS Program Lewis McGee VC Brochure	506859	0	0	1,000
Events - Tas Chamber Music Festival	506860	3,000	1,500	3,000
Events - Engineering Australia Red Bridge Heritage Recognition	506861	1,450	0	323
Events - Melbourne Cup Celebration	506862	2,500	0	3,795
Events - Woolmers Shannons Convicts to Classics	506863	750	0	28
Events - Woofs Wags and Walkies	506864	350	0	0
Events - Anglican Church Art Exhibition	506865	100	100	100
Events - Tasmanian Combined Chapter Rally TCCR - CMCA Rally at Morven Park	506866	1,500	0	1,636
Total Other Projects		60,000	52,500	35,901
Total Expenditure		62,500	55,000	38,178
		0	0	(26,844)
Total Special Events		0	0	(26,844)
Tourism Centres				
Tourism Centres				
Revenue				
Municipal Income Allocation				
Municipal Income Allocation	506845	(53,470)	(49,807)	(53,470)
Total Municipal Income Allocation		(53,470)	(49,807)	(53,470)
Grants				
Grant Income - Avoca Tourist Info Centre Museum - Solar panels and heat pump	506867	0	0	(23,000)
Total Grants		0	0	(23,000)
Total Revenue		(53,470)	(49,807)	(76,470)
Expenditure				
Longford				
Longford - Tourism Information	506950	50	50	36
Total Longford		50	50	36
Evandale				
Evandale - Tourism Information Centre	507050	23,080	34,078	21,688
Total Evandale		23,080	34,078	21,688
Campbell Town				
Campbell Town - Information Centre	507100	2,360	2,420	1,130
Avoca - Tourism Centre (Old School House)	507130	3,130	3,622	1,872
Tourism & Promotion - Signage and Town Brochures	507135	15,000	10,000	3,569
Tourism & Promotion - Regional Tourism Organisation	507140	23,350	23,920	23,460
Total Campbell Town		43,840	39,962	30,031
Total Expenditure		66,970	74,090	51,754
		13,500	24,283	(24,716)
Total Tourism Centres		13,500	24,283	(24,716)



**NORTHERN
MIDLANDS
COUNCIL**

Regulatory & Community Services

				Budget Forecast		
				2017/2018 Budget	2018/2019 Budget	2017/2018 Actual at 19/06/2018
				\$	\$	\$
Floodlighting						
Revenue						
Municipal Income Allocation						
Municipal Income Allocation	507150			(5,730)	(5,840)	(5,730)
Total Municipal Income Allocation				(5,730)	(5,840)	(5,730)
Total Revenue				(5,730)	(5,840)	(5,730)
Expenditure						
Ross						
Ross - Flood Lighting	507250			610	620	331
Total Ross				610	620	331
Campbell Town						
Campbell Town - Flood Lighting	507300			1,720	1,760	1,506
Total Campbell Town				1,720	1,760	1,506
Evandale						
Evandale - Flood Lighting	507350			1,520	1,550	1,620
Total Evandale				1,520	1,550	1,620
Longford						
Cressy - Trout Lighting	507275			660	670	421
Longford - Flood Lighting	507375			1,220	1,240	927
Total Longford				1,880	1,910	1,348
Total Expenditure				5,730	5,840	4,805
				0	0	(925)
Total Floodlighting				0	0	(925)
Other Promotion Activities						
Other Promotion Activities						
Revenue						
Municipal Income Allocation						
Municipal Income Allocation - Promotion	507400			(18,270)	(18,710)	(18,270)
Total Municipal Income Allocation				(18,270)	(18,710)	(18,270)
Total Revenue				(18,270)	(18,710)	(18,270)
Expenditure						
Other						
Ben Lomond - Contribution to Village Tourism	507136			0	0	18,552
Heritage Highway Association	507600			18,310	18,710	20,020
Total Other				18,310	18,710	38,573
Total Expenditure				18,310	18,710	38,573
				40	0	20,303
Total Other Promotion Activities				40	0	20,303
Total Tourism/Community Development				13,540	8,817	(65,046)
Public Relations						
Public Relations						
Revenue						
Municipal Income Allocation						
Municipal Income Allocation - Public Relations	103690			(34,930)	(25,780)	(34,930)
Total Municipal Income Allocation				(34,930)	(25,780)	(34,930)
Total Revenue				(34,930)	(25,780)	(34,930)
Expenditure						
Media						
Media	103700			34,200	25,030	27,176
Total Media				34,200	25,030	27,176
Community Consultation						
Community Consultation	103800			730	750	0
Total Community Consultation				730	750	0
Total Expenditure				34,930	25,780	27,176
				0	0	(7,754)
Total Public Relations				0	0	(7,754)
Total Public Relations				0	0	(7,754)



**NORTHERN
MIDLANDS
COUNCIL**

Regulatory & Community Services

Health Services

Health Services

Health Services

Revenue

Entertainment & Food Licences

Entertainment & Food Licences	323950	(26,390)	(27,029)	(23,509)
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Health - Mobile Food Vendor Permit	323955	0	0	(450)
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Place of Assembly Licence	323960	(523)	(536)	(316)
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Total Entertainment & Food Licences		(26,913)	(27,565)	(24,275)
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Environmental Health Licences

Environmental Health Licences	324000	(724)	(742)	(535)
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Total Environmental Health Licences		(724)	(742)	(535)
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Other Health Licences

Other Health Licences	324050	(207)	(212)	(107)
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Total Other Health Licences		(207)	(212)	(107)
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Other Income Health Services

Municipal Income Allocation - Health	323945	(64,186)	(63,972)	(64,186)
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Other Income Health Services	324100	(2,030)	(2,079)	(536)
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Sharps Container Sales	324105	0	0	(52)
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Total Other Income Health Services		(66,216)	(66,051)	(64,774)
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Total Revenue		(94,060)	(94,570)	(89,690)
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Expenditure

Operating Expenditure

Operating Expenditure - Health Services	324150	78,820	80,740	61,561
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Total Operating Expenditure		78,820	80,740	61,561
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Training

Training/Conferences/Workshops - Health	324200	4,370	4,480	4,913
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Total Training		4,370	4,480	4,913
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Immunisations

Immunisations	324250	4,060	4,160	4,699
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Total Immunisations		4,060	4,160	4,699
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Health Testing Expenses

Health Testing Expenses	324350	0	0	201
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Testing Expenses - Recreational Waters (Perth/Evandale/Longford)	324355	6,810	5,190	4,787
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Total Health Testing Expenses		6,810	5,190	4,988
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Total Expenditure		94,060	94,570	76,162
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	0	0	0	(13,529)
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Total Health Services	0	0	0	(13,529)
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Total Health Services	0	0	0	(13,529)
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Environmental Services

Environmental Services

Bio Cycle Management

Revenue

Rates

Rates - Aerated Wastewater Treatment Systems	339650	(23,304)	(23,762)	(22,977)
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Total Rates		(23,304)	(23,762)	(22,977)
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Total Revenue		(23,304)	(23,762)	(22,977)
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Expenditure

Other Operating Expenditure

Operating Expenditure - Aerated Wastewater Treatment Systems	339800	23,304	23,762	22,029
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Total Other Operating Expenditure		23,304	23,762	22,029
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Total Expenditure		23,304	23,762	22,029
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	0	0	0	(948)
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Total Environmental Services	0	0	0	(948)
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Total Environmental Services	0	0	0	(948)
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**NORTHERN
MIDLANDS
COUNCIL**

Animal Control

Animal Control

Animal Control

Revenue

Dogs-Kennel Licences				
Dogs-Kennel Licences	503850	(3,248)	(3,627)	(3,592)
Total Dogs-Kennel Licences		(3,248)	(3,627)	(3,592)
Dogs-Registrations				
Dogs-Registrations	503900	(89,380)	(106,043)	(105,956)
Total Dogs-Registrations		(89,380)	(106,043)	(105,956)
Dogs-Infringement Notices				
Dogs-Infringement Notices	503950	(9,430)	(9,658)	(14,017)
Total Dogs-Infringement Notices		(9,430)	(9,658)	(14,017)
Dogs-Pound Fees				
Dogs-Pound Fees	504000	(4,568)	(4,679)	(5,365)
Replacement Tags	504020	(102)	(100)	(127)
Dangerous Dogs - Sale of Signs/Collars	504030	(102)	(100)	0
Total Dogs-Pound Fees		(4,772)	(4,879)	(5,492)
Other Animals-Fees/Fines				
Other Income Dogs and Fines Other Animals (GST Applicable)	504050	(406)	(400)	(163)
Other Income Dogs and Fines Other Animals (GST Free)	504051	0	0	(3,000)
Trap Hire	504056	0	0	(18)
Dogs - Microchip Income	504060	0	(1,500)	(3,195)
Total Other Animals-Fees/Fines		(406)	(1,900)	(6,376)
Total Revenue		(107,236)	(126,107)	(135,433)
Expenditure				
Other Operating Expenditure				
Animal Control Operating - Budget Only No Expenditure	504200	107,236	126,107	559
Dog Registration Admin/Follow Up	504210	0	0	41,917
Dog Kennel Licence Admin/Follow Up	504215	0	0	2,343
Dog Noise Complaint Admin/Follow Up	504220	0	0	2,378
Dog Attack Investigation & Admin (Inc Dangerous Dog Declaration)	504225	0	0	9,117
Dog At Large Investigation	504230	0	0	18,683
Dog at Large Impounding and Release	504235	0	0	4,084
Dog Impounded Disposal	504240	0	0	782
Dog Pound Maintenance and Operating	504245	0	0	4,136
Dog Control - Pager Allowance	504250	0	0	9,661
Dog Compliance Officer Training and Development	504255	0	0	4,876
Dog Exercise Area Management	504260	0	0	4,340
Dog Compliance Officer Unallocatable (Phone Power Insurance etc)	504265	0	0	7,419
Other Animal At Large Investigation	504270	0	0	3,900
Dog - Microchipping Expenditure	504290	0	0	3,921
Total Other Operating Expenditure		107,236	126,107	118,117
Total Expenditure		107,236	126,107	118,117
		0	0	(17,317)
Total Animal Control		0	0	(17,317)
Total Animal Control		0	0	(17,317)



Regulatory & Community Services

**NORTHERN
MIDLANDS
COUNCIL**

Compliance Officer Regulatory S

Compliance Officer Regulatory Se

Compliance Officer Regulatory Servic

Revenue

Municipal Income

Municipal Income - Compliance Officer Activities	504400
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Total Municipal Income

Infringement Notices

Compliance - Infringement Notices 504410

Total Infringement Notices

Total Revenue

Expenditure

Operating Expenditure

Compliance - Fire Abatements	504450
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Compliance - Overhanging Tree Audit	504460
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Compliance - Camping Enforcement	504470
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Total Operating Expenditure

Total Expenditure

Total Compliance Officer Regulatory Services

Total Compliance Officer Regulatory Services

Total Regulatory & Community Services

Budget Forecast		
2017/2018 Budget	2018/2019 Budget	2017/2018 Actual at 19/06/2018
\$	\$	\$
(12,121)	(12,468)	(12,121)
(12,121)	(12,468)	(12,121)
(3,000)	(1,000)	(462)
(3,000)	(1,000)	(462)
(15,121)	(13,468)	(12,583)
8,296	7,370	4,333
4,337	3,884	5,239
2,488	2,214	7,697
15,121	13,468	17,269
15,121	13,468	17,269
0	0	4,686
0	0	4,686
0	0	4,686
3,814	7,129	(156,061)



NORTHERN MIDLANDS COUNCIL

Total Other Income Building Permit Authority
Total Revenue

Expenditure

Operating Expenditure Building Permit

Operating Expenditure Building Permit Authority 323595

Total Operating Expenditure Building Permit Authority

Training Building Permit Authority

Training/Conferences/Workshops - Building Permit Authority 323596

Building Permit Authority - Compliance Activities 323597

Total Training Building Permit Authority

Total Expenditure

Total Building Permit Authority

Building Assessment Services

Building Assessment Services

Revenue

Building Fees

Building Fees (Excluding Permit Issue) 323600

Total Building Fees

Other Income Building Services

Other Income Building Services (GST Applicable) 323750

Total Other Income Building Services

Total Revenue

Expenditure

Operating Expenditure Building Assess

Operating Expenditure - Building Assessment Services 323800

Total Operating Expenditure Building Assessment Services

Training Building Assessment Services

Training/Conferences/Workshops - Building 323850

Total Training Building Assessment Services

Total Expenditure

Total Building Assessment Services

Plumbing Services

Plumbing Services

Revenue

Plumbing Permit and Assessment Fees

Plumbing - Permit & Assessment Fees 323650

Plumbing - Other Income (GST Applicable) 323655

Total Plumbing Permit and Assessment Fees

Total Revenue

Expenditure

Operating Expenditure Plumbing Service

Operating Expenditure - Plumbing Services 323660

Total Operating Expenditure Plumbing Services

Training Plumbing Services

Training/Conferences/Workshops - Plumbing 323670

Total Training Plumbing Services

Total Expenditure

Total Plumbing Services

Total Development Services

Development Services

2017/2018 Budget	Budget Forecast	
	2018/2019 Budget	2017/2018 Actual at 19/06/2018
\$	\$	\$
0	0	(477)
(32,082)	(27,858)	(30,953)
101,760	106,009	100,468
101,760	106,009	100,468
3,444	3,606	338
10,000	26,291	998
13,444	29,897	1,336
115,204	135,906	101,804
83,122	108,048	70,851
83,122	108,048	70,851
(8,428)	(8,632)	(8,825)
(8,428)	(8,632)	(8,825)
0	0	(344)
0	0	(344)
(8,428)	(8,632)	(9,169)
37,350	46,594	38,102
37,350	46,594	38,102
1,384	1,028	3,954
1,384	1,028	3,954
38,734	47,622	42,056
30,306	38,990	32,888
30,306	38,990	32,888
(77,578)	(71,455)	(67,361)
0	0	(126)
(77,578)	(71,455)	(67,487)
(77,578)	(71,455)	(67,487)
81,583	86,875	75,873
81,583	86,875	75,873
750	772	763
750	772	763
82,333	87,647	76,635
4,755	16,192	9,148
4,755	16,192	9,148
0	4,931	(127,131)



**NORTHERN
MIDLANDS
COUNCIL**

Works & Infrastructure Services

Business Unit Management

Business Unit Management

Business Unit Management

Revenue

Maintenance Allocation

Maintenance Allocation - Works Business Unit Manag	400100	(591,789)	(599,616)	(591,789)
Total Maintenance Allocation		(591,789)	(599,616)	(591,789)
Internal Admin Income				
Internal Admin Income from Works	400140	0	0	(23,401)
Total Internal Admin Income		0	0	(23,401)
Other Income				
Other Income - Works Business Unit Management	400150	0	0	(941)
Small Plant Sales Income	400160	0	0	(1,216)
Total Other Income		0	0	(2,158)
Total Revenue		(591,789)	(599,616)	(617,348)
Expenditure				
Assets Management				
Depreciation Buildings - Additional from Revaluation and Componentisation	400210	220,370	0	220,370
Depreciation of Assets - Works	400635	195,860	213,548	195,860
Total Assets Management		416,230	213,548	416,230
Workshop Operating Expenses				
Northern Workshop - Works Business Unit	400300	410,137	416,811	363,139
Works - Purchase of Stationery	400301	4,950	5,070	5,611
Northern Workshop - Building Maintenance	400302	1,500	1,540	202
Northern Workshop - Emergency (Pager) expenses	400305	10,930	11,150	8,871
Northern Workshop - Minor Plant/Loose Tools	400310	18,990	19,444	38,731
OH&S - Northern Workshop	400315	12,104	12,388	5,187
Southern Workshop - Works Business Unit	400350	111,779	81,614	65,932
Southern Workshop - Building Maintenance	400352	0	0	2,710
Southern Workshop - Emergency (Pager) Expenses	400355	4,880	3,660	1,917
Southern Workshop - Minor Plant/Loose Tools	400360	5,820	5,970	3,445
OH&S - Southern Workshop	400365	4,354	4,457	1,797
Meetings Works (Non Training)	400380	4,345	4,437	12,237
Total Workshop Operating Expenses		589,789	566,541	509,779
General Operating Expenditure				
Millers Bluff Radio Base Station and Other Radio	400620	5,800	5,940	3,176
Total General Operating Expenditure		5,800	5,940	3,176
Total Expenditure		1,011,819	786,029	929,185
Total Business Unit Management		420,030	186,413	311,837
Total Business Unit Management		420,030	186,413	311,837



**NORTHERN
MIDLANDS
COUNCIL**

Engineering Services

Engineering Services

Engineering Services

Revenue

Other Income

Other Income (GST Free) 324400

Subdivision Engineering Fees 324410

Total Other Income

Total Revenue

Expenditure

Operating Expenditure

Engineering - Waste Management 324430

Engineering - Civil 324440

Engineering - Perth Bypass associated road takeover costs 324444

Operating Expenditure 324450

GIS - Administration/Development 324455

Asset Management Officer 324470

Total Operating Expenditure

Training & Conferences

Training/Conferences/Workshops - Engineering 324475

Total Training & Conferences

Engineering Consultancies

Engineering Consultancies - Asset Man 324501

Subdivisions - Engineering 324510

Total Engineering Consultancies

Total Expenditure

Total Engineering Services

Total Engineering Services

Works & Infrastructure Services

2017/2018 Budget	Budget Forecast	
	2018/2019 Budget	2017/2018 Actual at 19/06/2018
\$	\$	\$
(120,623)	(157,635)	(120,623)
(10,150)	(10,396)	(11,691)
(130,773)	(168,031)	(132,314)
(130,773)	(168,031)	(132,314)
8,460	8,671	7,046
102,470	94,690	92,620
0	0	3,452
6,600	6,760	1,598
11,410	11,690	843
0	0	790
128,940	121,811	106,350
3,290	3,360	629
3,290	3,360	629
10,340	10,000	16,820
32,170	32,860	18,398
42,510	42,860	35,218
174,740	168,031	142,197
43,967	0	9,883
43,967	0	9,883
43,967	0	9,883



**NORTHERN
MIDLANDS
COUNCIL**

Employee Oncosts

Employee Oncosts

Employee Oncosts

Revenue

Oncosts Recovered

Oncosts Recovered - Works Employee Oncosts		400650	(776,089)	(839,213)	(662,572)
W/Comp Reimbursement E1051		400736	0	0	(94)
W/Comp Reimbursement E1519		400739	0	0	(42)
W/Comp Reimbursement E1016		400740	0	0	(198)
Total Oncosts Recovered			(776,089)	(839,213)	(662,906)
Other Income					
Municipal Income Allocation - Works Employee Oncosts		400655	(41,979)	(36,870)	(41,979)
Total Other Income			(41,979)	(36,870)	(41,979)
Total Revenue			(818,068)	(876,083)	(704,885)
Expenditure					
Annual Leave					
Annual Leave - Works Employee Oncosts		400750	155,731	170,454	132,737
Total Annual Leave			155,731	170,454	132,737
Public Holidays					
Public Holidays - Works Employee Oncosts		400800	86,149	94,293	86,692
Total Public Holidays			86,149	94,293	86,692
Sick Leave					
Sick Leave - Works Employee Oncosts		400850	52,951	57,966	41,802
Training/Confrences/Workshops - Works Business Unit		400860	62,914	68,526	27,958
Total Sick Leave			115,865	126,492	69,760
Long Service Leave					
Long Service Leave - Works		400900	42,601	46,628	0
Long Service Leave - E1033		400941	0	0	1,778
Long Service Leave - E1016		400942	0	0	2,438
Long Service Leave - E1032		400943	0	0	1,039
Long Service Leave - E7122		400946	0	0	4,476
Long Service Leave - E1047		400947	0	0	7,173
Long Service Leave - E1515		400948	0	0	2,285
Total Long Service Leave			42,601	46,628	19,188
Superannuation					
Superannuation		400925	234,417	246,881	226,716
Special Leave		400935.1	0	0	3,603
Total Superannuation			234,417	246,881	230,319
Workers Compensation					
Workers Compensation - Works Employee Oncosts		400950	66,932	70,266	62,924
W/Comp Council Costs - E1051		400961	0	0	52
W/Comp Council Costs - E1021		400973	0	0	276
W/Comp Council Costs - E1016		401026	0	0	528
Total Workers Compensation			66,932	70,266	63,779
Compasionate Leave					
Compasionate Leave - Works Employee Oncosts		400930	0	0	829
Total Compasionate Leave			0	0	829
Other Expenditure					
Employee Health & Wellbeing Policy Expenditure		401040	2,260	3,310	4,167
Other Expenditure - Works Employee Oncosts		400940	114,113	117,759	112,051
Total Other Expenditure			116,373	121,069	116,218
Total Expenditure			818,068	876,083	719,522
			0	0	14,637
Total Employee Oncosts			0	0	14,637
Total Employee Oncosts			0	0	14,637



**NORTHERN
MIDLANDS
COUNCIL**

Fleet Administration

Fleet Administration

Fleet Administration

Revenue

Fleet cost Recoveries

Cost Recoveries - Works Fleet 401050

Total Fleet cost Recoveries

Income From Sales

Gain on Disposal of Assets - Works Fleet 401170

Total Income From Sales

Other Income

Other Income - Works Fleet (GST Free) 401151

Total Other Income

Total Revenue

Expenditure

Fleet Running Expenses

Running Expenses - Works Fleet 401200

Total Fleet Running Expenses

Other Operating Expenditure

Depreciation Fleet - Works 401385

Loss on Disposal of Fleet - Works 401395

Total Other Operating Expenditure

Total Expenditure

Total Fleet Administration

Total Fleet Administration

Works & Infrastructure Services

2017/2018 Budget	Budget Forecast	
	2018/2019 Budget	2017/2018 Actual at 19/06/2018
\$	\$	\$
(1,155,970)	(1,183,940)	(1,273,202)
(1,155,970)	(1,183,940)	(1,273,202)
0	0	(93,898)
0	0	(93,898)
0	0	(676)
0	0	(676)
(1,155,970)	(1,183,940)	(1,367,777)
513,380	525,879	472,119
513,380	525,879	472,119
335,350	356,303	335,350
0	0	15,079
335,350	356,303	350,429
848,730	882,182	822,548
(307,240)	(301,758)	(545,229)
(307,240)	(301,758)	(545,229)
(307,240)	(301,758)	(545,229)



**NORTHERN
MIDLANDS
COUNCIL**

Works & Infrastructure Services

Roads

Roads

Roads

Revenue

Other Income

Other Income - Road Maintenance	404050	0	0	(12,000)
Total Other Income		0	0	(12,000)
Grants				
Grants - Roads	325000	(1,495,015)	(1,517,440)	(740,587)
Grants - Roads (Road to Recovery Project)	325010	(1,340,765)	(427,521)	(1,385,852)
Grants - Roads (Black Spot Funding) Clarence/Arthur St Traffic Islands	325029	0	0	1,879
Total Grants		(2,835,780)	(1,944,961)	(2,124,560)
Timber Toll Grants				
Grants - Roads Timber Toll	325050	(74,447)	(75,992)	(74,197)
Total Timber Toll Grants		(74,447)	(75,992)	(74,197)
Other Income 2				
Other Income - Roads (GST Free)	325250	(203,000)	(325,725)	0
Total Other Income 2		(203,000)	(325,725)	0
Municipal Income Allocation				
Municipal Income Allocation - Roads	325300	(2,263,159)	(2,260,130)	(2,263,159)
Total Municipal Income Allocation		(2,263,159)	(2,260,130)	(2,263,159)
Total Revenue		(5,376,386)	(4,606,808)	(4,473,916)
Expenditure				
General Expenditure				
Emergency Maintenance - Budget	404260	101,500	50,000	914
Emergency Maintenance - Longford Caravan Park Fence	404267	0	0	88
Emergency Maintenance - Sealed Roads North	404500	0	0	14,551
Emergency Maintenance - Unsealed Roads North	405500	0	0	3,114
Emergency Maintenance - Sealed Roads South	406050	0	0	9,248
Emergency Maintenance - Unsealed Roads South	407050	0	0	2,180
Management - Road Maintenance General	404100	0	0	1,586
Depreciation of Assets - Roads	326165	3,284,792	3,296,873	3,284,792
Loss on Sale Assets - Roads	326175	300,000	520,505	0
Total General Expenditure		3,686,292	3,867,378	3,316,473
Road Maintenance				
BUDGET - Northern Sealed Roads	404090	957,253	978,580	0
Digging out failed sections - Road Maintenance	404300	0	0	119,253
Edging and potholing - Road Maintenance	404350	0	0	77,577
Shoulder maint tractor and blade - Road Maintenance	404400	0	0	150,461
Shoulder maint grader - Road Maintenance	404450	0	0	9,208
Footpaths - Road Maintenance	404550	0	0	48,671
Driveways/entrances/crossovers - Road Maint	404600	0	0	5,384
Kerb & Channel Repairs	404610	0	0	7,604
Guideposts & safety railings	404650	0	0	17,592
Reseals - Road Maintenance	404700	0	0	1,292
Preparation for reseals	404750	0	0	11,048
Roadside drainage - Road Maintenance	404800	0	0	40,620
Culverts - Road Maintenance	404850	0	0	44,063
Roadside slashing - Road Maintenance	404900	0	0	131,471
Roadside spraying - Urban - Road Maintenance	404950	0	0	10,895
Roadside spraying - Rural - Road Maintenance	405000	0	0	23,203
Tree trimming - Road Maintenance	405050	0	0	16,796
Fixed signs & Road Markings - Road Maintenance	405100	0	5,000	40,182
Mobile warning signs - Road Maintenance	405150	0	0	2,074
BUDGET - Northern Gravel Roads	405190	316,993	324,170	0
Grading - Road Maintenance	405200	0	0	216,810
Guideposts/Safety railing - Road Maintenance	405250	0	0	6,352
Potholing - Road Maintenance	405300	0	0	2,990
Roadside Drainage - Road Maintenance	405400	0	0	34,970
Culverts - Road Maintenance	405450	0	0	8,324
Roadside slashing - Road Maintenance	405550	0	0	53,716
Roadside spraying - Road Maintenance	405600	0	0	2,337
Tree Trimming - Road Maintenance	405650	0	0	2,795
Fixed signs - Road Maintenance	405700	0	0	2,194
Mobile Warning signs - Road Maintenance	405750	0	0	132
Minor road widening - Road Maintenance	405800	0	0	221
BUDGET - Southern Sealed Roads	405840	624,580	638,660	



**NORTHERN
MIDLANDS
COUNCIL**

Works & Infrastructure Services

		Budget Forecast		
		2017/2018 Budget	2018/2019 Budget	2017/2018 Actual at 19/06/2018
		\$	\$	\$
Digging out failed sections - Road Maintenance	405850	0	0	28,320
Edging and potholing - Road Maintenance	405900	0	0	53,278
Shoulder maint tractor and blade - Road Maint	405950	0	0	155,364
Shoulder maint grader - Road Maintenance	406000	0	0	1,717
Footpaths - Road Maintenance	406100	0	0	4,186
Driveways/entrances/crossovers - Road Maint	406150	0	0	1,302
Kerb & Channel Repairs - Road Maintenance	406160	0	0	469
Guideposts & safety railings - Road Maintenance	406200	0	0	11,919
Reseals - Road Maintenance	406250	0	0	778
Preparation for reseals - Road Maintenance	406300	0	0	117
Roadside drainage - Road Maintenance	406350	0	0	23,904
Culverts - Road Maintenance	406400	0	0	34,257
Roadside slashing - Road Maintenance	406450	0	0	23,522
Roadside spraying - Urban - Road Maintenance	406500	0	0	3,800
Roadside spraying - Rural - Road Maintenance	406550	0	0	10,230
Tree trimming - Road Maintenance	406600	0	0	13,929
Fixed signs & Road Markings - Road Maintenance	406650	0	0	14,817
Mobile warning signs - Road Maintenance	406700	0	0	889
Edging and Potholing - Valley Field Road Quarry	406711	0	0	19,954
Mobile Warning Signs - Valley Field Road Quarry	406714	0	0	107
BUDGET - Southern Unsealed Roads	406740	262,833	268,720	500
Grading - Road Maintenance	406750	0	0	154,406
Guideposts/Safety railing - Road Maintenance	406800	0	0	10,822
Potholing - Road Maintenance	406850	0	0	9,516
Roadside Drainage - Road Maintenance	406950	0	0	21,010
Culverts - Road Maintenance	407000	0	0	9,358
Roadside slashing - Road Maintenance	407100	0	0	24,062
Roadside spraying - Road Maintenance	407150	0	0	2,307
Tree Trimming - Road Maintenance	407200	0	0	8,908
Fixed signs - Road Maintenance	407250	0	0	4,546
Mobile Warning signs - Road Maintenance	407300	0	0	198
Total Road Maintenance		2,161,659	2,215,130	1,736,724
Total Expenditure		5,847,951	6,082,508	5,053,197
		471,565	1,475,700	579,282
Total Roads		471,565	1,475,700	579,282
Total Roads		471,565	1,475,700	579,282



**NORTHERN
MIDLANDS
COUNCIL**

Bridges

Bridges

Bridges

Revenue

Grants

Grants - Bridges	326200	(640,721)	(662,120)	(346,680)
Grants - Bridges Capital South Esk River Woolmers	326212	(1,400,000)	(800,000)	(600,000)
Bridge No. 1130 Replacement				
	Total Grants	(2,040,721)	(1,462,120)	(946,680)
	Total Revenue	(2,040,721)	(1,462,120)	(946,680)
Expenditure				
General Expenditure				
Depreciation of Assets - Bridges	326585	364,922	373,818	364,922
Loss on Sale of Assets - Bridges	326595	0	0	108,936
Management - Bridges	409100	10,150	10,400	800
	Total General Expenditure	375,072	384,218	474,659
Bridge Maintenance				
BUDGET - Bridges	409080	25,921	26,490	0
Bridge 1000: Ashby Rd,Unnamed Creek	411000	0	0	765
Bridge 1188: Lwr White Hills Rd,Roses Rivulet, Concrete	411188	0	0	1,653
Bridge 1550: Nile Road, Nile River	411550	0	0	100
Bridge 1813: Hop Valley Rd, Garcias Crk	411813	0	0	2,198
Bridge 1823: White Hills Rd, Roses Rivulet	411823	0	0	2,178
Bridge 1878: Nile Rd	411878	0	0	127
Bridge 1963: Nile Rd, Unnamed Crk	411963	0	0	2,565
Bridge 1965: Barton Rd, Macquarie River	411965	0	0	745
Bridge 2030: Powrana Road, Macquarie River	412030	0	0	217
Bridge 2729: Bryants Lane	412729	0	0	195
Bridge 3177: Powranna Rd Macquarie River	413177	0	0	75
Bridge 3415: Barton Rd , Macquarie River FO	413415	0	0	1,750
Bridge 4321: Armstrongs Lane, Murphys Crk	414321	0	0	508
Bridge 4322: Murphys Creek, Wilmores Lane	414322	0	0	278
Bridge 4529: Glen Rd, Dabool Rivulet	414529	0	0	365
Bridge 4733: Honeysuckle Rd, Cat Gully Crk	414733	0	0	2,378
Bridge 9950: Footbridge Elizabeth River East of Red Bridge	419950	0	0	1,024
	Total Bridge Maintenance	25,921	26,490	17,119
	Total Expenditure	400,993	410,708	491,778
	Total Bridges	(1,639,728)	(1,051,412)	(454,902)
	Total Bridges	(1,639,728)	(1,051,412)	(454,902)

Street Lighting

Street Lighting

Street Lighting

Revenue

Municipal Income Allocation

Municipal Income Allocation - Street Lighting		328700	(242,000)	(146,500)	(242,000)
Total Municipal Income Allocation			(242,000)	(146,500)	(242,000)
Total Revenue			(242,000)	(146,500)	(242,000)
Expenditure					
Operating Expenditure					
Operating Expenditure - Street Lighting		328850	242,000	164,000	161,232
Total Operating Expenditure			242,000	164,000	161,232
Total Expenditure			242,000	164,000	161,232
			0	17,500	(80,768)
Total Street Lighting			0	17,500	(80,768)
Total Street Lighting			0	17,500	(80,768)



**NORTHERN
MIDLANDS
COUNCIL**

Urban Stormwater & Flood Mitig

Urban Stormwater

Urban Stormwater

Revenue

Other Income				
Other Income Urban Stormwater - Management	326650	(230,000)	(198,102)	0
Total Other Income		(230,000)	(198,102)	0
Grants				
Grants - Urban Stormwater Management	326600	(100,000)	(100,000)	(50,000)
Grants - Back Creek Levee Augmentation Feasibility Study (NDRGP) (GST Free)	505653	0	0	(3,000)
Total Grants		(100,000)	(100,000)	(53,000)
Municipal Income Allocation				
Municipal Income Allocation Urban Stormwater - Man	326700	(53,175)	(59,768)	(53,175)
Municipal Income Allocation Flood Protection	505657	(68,615)	(58,333)	(58,615)
Total Municipal Income Allocation		(121,790)	(118,101)	(111,790)
Total Revenue		(451,790)	(416,203)	(164,790)
Expenditure				
General Expenditure				
Management - Urban Stormwater	420100	0	0	32
Non Works Operating Expenditure Urban Stormwater -	327000	0	750	744
Depreciation of Assets - Stormwater	328685	411,000	372,145	411,000
Total General Expenditure		411,000	372,895	411,776
Stormwater Maintenance				
Longford - Urban Stormwater	420350	18,189	18,610	17,482
Perth - Urban Stormwater	420400	7,594	7,760	12,616
Cressy - Urban Stormwater	420450	3,964	4,040	1,707
Evandale - Urban Stormwater	420500	5,601	5,730	17,503
Western Junction & Breadalbane - Urban Stormwater	420550	423	840	771
Western Junction Detention Basin Maintenance - Urban Stormwater	420555	0	4,250	4,941
Campbell Town - Urban Stormwater	420600	10,741	10,978	8,472
Conara - Urban Stormwater	420620	0	0	387
Ross - Urban Stormwater	420650	5,725	5,858	2,458
Avoca - Urban Stormwater	420700	778	792	1,459
Rossarden - Urban Stormwater	420750	160	160	0
Total Stormwater Maintenance		53,175	59,018	67,796
Longford Flood Protection				
Other Expenditure - Flood Mitigation Longford	505660	2,120	0	0
Training - Flood Mitigation Longford	505665	4,090	4,673	113
Operating & Maintenance Expenditure - Flood Mitigation Longford	505670	69,642	70,901	62,074
Hay Street Storage Shed - Longford Flood Mitigation	505675	1,590	1,640	2,527
Grant Expenditure Back Creek Levee Augmentation Feasibility Study (NDRGP)	505681	10,000	0	16,000
Flood Levee Stormwater Outlet Study	505685	0	0	843
Total Longford Flood Protection		87,442	77,214	81,557
Total Expenditure		551,617	509,127	561,128
Total Urban Stormwater		99,827	92,924	396,338
Total Urban Stormwater & Flood Mitigation		99,827	92,924	396,338



NORTHERN MIDLANDS COUNCIL

Works & Infrastructure Services

		Budget Forecast		
		2017/2018 Budget	2018/2019 Budget	2017/2018 Actual at 19/06/2018
		\$	\$	\$
Total Evandale Transfer Station		96,579	117,239	83,003
Campbell Town Transfer Station				
Site Maintenance - Campbell Town	320250	4,909	3,993	2,475
Site Attendant - Campbell Town	320300	36,580	37,460	34,571
Waste Transportation - Campbell Town	320350	27,530	23,200	17,839
Disposal Fees - Campbell Town	320400	17,220	19,640	17,297
Green Waste - Campbell Town	320450	4,720	4,820	1,411
Depreciation of Assets - Campbell Town	320455	1,210	1,390	1,210
Total Campbell Town Transfer Station		92,169	90,503	74,802
Total Expenditure		492,787	534,888	440,552
		4,388	6,513	(54,672)
Avoca Area Transfer Stations				
Revenue				
Rates				
Rates - Waste Disposal (Avoca Area)	320500	(11,638)	0	(12,064)
Other Income - Waste Disposal from Lk Leake Leases	320501	(3,529)	0	0
Total Rates		(15,167)	0	(12,064)
Municipal Income Allocation				
Municipal Income Allocation	320550	(44,605)	(32,896)	(44,548)
Total Municipal Income Allocation		(44,605)	(32,896)	(44,548)
Other Income				
Avoca - Refuse Disposal Fees	320620	(2,538)	(2,099)	(1,803)
Avoca - Green Waste Disposal Fees	320630	0	(300)	(223)
Total Other Income		(2,538)	(2,399)	(2,026)
Total Revenue		(62,310)	(35,295)	(58,638)
Expenditure				
Avoca Transfer Station				
Site Maintenance - Avoca	320650	2,040	2,383	4,687
Site Attendant - Avoca	320660	16,660	22,235	20,310
Waste Transportation - Avoca	320700	7,640	7,820	5,750
Disposal Fees - Avoca	320750	6,990	3,160	2,437
Total Avoca Transfer Station		33,330	35,598	33,184
Rossarden Transfer Station				
Site Maintenance - Rossarden	320800	650	0	0
Waste Transportation - Rossarden	320850	5,080	0	4,000
Disposal Fees - Rossarden	320900	2,560	0	3,688
Total Rossarden Transfer Station		8,290	0	7,688
Kalangadoo Transfer Station				
Waste Transportation - Kalangadoo	321000	6,360	0	4,825
Disposal Fees - Kalangadoo	321050	4,470	0	5,650
Total Kalangadoo Transfer Station		10,830	0	10,475
Lake Leake Transfer Station				
Waste Transportation - Lake Leake	321150	6,250	0	5,433
Disposal Fees - Lake Leake	321200	3,260	0	5,775
Total Lake Leake Transfer Station		9,510	0	11,208
Royal George Transfer Station				
Site Maintenance - Royal George (Closed Site)	321250	300	0	0
Total Royal George Transfer Station		300	0	0
Other General Expenditure				
Other Operating Expenditure - Avoca T'fer Stations	321375	50	0	45
Total Other General Expenditure		50	0	45
Total Expenditure		62,310	35,598	62,600
		0	303	3,962
Other Waste Disposal Facilities				
Revenue				
Municipal Income Allocation				
Municipal Income Allocation	321450	(8,178)	(7,430)	(8,178)
Total Municipal Income Allocation		(8,178)	(7,430)	(8,178)
Total Revenue		(8,178)	(7,430)	(8,178)
Expenditure				
Cressy Skip Bin				
Bishopsbourne/Cressy Skip Bins	321510	6,520	5,880	6,066
Total Cressy Skip Bin		6,520	5,880	6,066
Abandoned Vehicle Removal & Disposal				
Abandoned Vehicle Removal & Disposal	321580	1,760	1,649	681
Total Abandoned Vehicle Removal & Disposal		1,760	1,649	681
Total Expenditure		8,280	7,529	6,747
		102	99	(1,431)
Total Waste Disposal Facilities		(21,480)	(13,085)	(77,721)



NORTHERN MIDLANDS COUNCIL

Works & Infrastructure Services

Kerbside Refuse Collection

Kerbside Refuse Collection

Revenue

Rates

Rates - Kerbside Refuse Collection

321600

(701,434)

(738,969)

(707,716)

Total Rates

(701,434)

(738,969)

(707,716)

Sales

Replacement MGBs

321700

(784)

(1,303)

(1,181)

Total Sales

(784)

(1,303)

(1,181)

Total Revenue

(702,218)

(740,272)

(708,897)

Expenditure

Garbage

MGB - Collection

321800

173,480

203,680

167,898

MGB - Waste Disposal

321850

171,390

177,540

163,591

MGB - Maintenance

321900

2,030

2,000

0

Total Garbage

346,900

383,220

331,488

Recycling

Recycling - Collection

321950

204,510

209,460

190,395

Recycling - Processing

321960

98,970

101,370

70,691

Total Recycling

303,480

310,830

261,086

Other Expenditure

Other Operating Expenditure - Kerbside Refuse Coll

322025

36,200

33,250

34,908

Total Other Expenditure

36,200

33,250

34,908

Total Expenditure

686,580

727,300

627,482

Total Kerbside Refuse Collection

(15,638)

(12,972)

(81,415)

Total Waste Management

(11,148)

(6,057)

(141,936)

Water

Water Scheme Operating & Mainte

Elizabeth River

Revenue

Other Income

Other Income - Elizabeth/Macquarie River Water Trust

438950

0

(2,200)

(2,132)

Total Other Income

0

(2,200)

(2,132)

Total Revenue

0

(2,200)

(2,132)

Expenditure

Caretakers Expenses

Caretakers Expenses - Elizabeth River Water

439200

0

2,200

1,991

Total Caretakers Expenses

0

2,200

1,991

Total Expenditure

0

2,200

1,991

0

0

(141)

Lake River

Expenditure

Other Operating Expenditure

Expenditure - Lake River River Works District

333380

16,942

16,942

0

Total Other Operating Expenditure

16,942

16,942

0

Total Expenditure

16,942

16,942

0

16,942

16,942

0

Total Water Scheme Operating & Maintenance Expenditure

16,942

16,942

(141)

Total Water

16,942

16,942

(141)



**NORTHERN
MIDLANDS
COUNCIL**

Works & Infrastructure Services

Street Cleaning

Street Cleaning

Street Cleaning

Revenue

Maintenance Allocation

Maintenance Allocation - Street Cleaning 450500

Total Maintenance Allocation

Total Revenue

Expenditure

Longford

Longford - Street Cleaning 450650

Total Longford

Perth

Perth - Street Cleaning 450700

Total Perth

Cressy

Cressy - Street Cleaning 450750

Total Cressy

Evandale

Evandale - Street Cleaning 450800

Western Junction - Street Cleaning 450825

Total Evandale

Campbell Town

Campbell Town - Street Cleaning 450850

Total Campbell Town

Ross

Ross - Street Cleaning 450900

Total Ross

Avoca

Avoca - Street Cleaning 450950

Total Avoca

Rossarden

Rossarden - Street Cleaning 451000

Total Rossarden

Conara

Street Cleaning - Conara 451025

Total Conara

Total Expenditure

Total Street Cleaning

Total Street Cleaning

2017/2018 Budget	Budget Forecast	
	2018/2019 Budget	2017/2018 Actual at 19/06/2018
\$	\$	\$
(188,577)	(193,774)	(168,577)
(188,577)	(193,774)	(168,577)
(188,577)	(193,774)	(168,577)
44,244	45,246	39,958
44,244	45,246	39,958
22,900	23,412	22,082
22,900	23,412	22,082
8,336	8,514	9,039
8,336	8,514	9,039
21,313	24,702	28,865
3,610	5,897	5,429
24,923	30,599	34,294
31,843	32,526	33,839
31,843	32,526	33,839
24,793	25,311	26,714
24,793	25,311	26,714
13,617	13,907	14,760
13,617	13,907	14,760
13,447	9,690	6,434
13,447	9,690	6,434
4,474	4,569	1,825
4,474	4,569	1,825
188,577	193,774	188,946
0	0	20,369
0	0	20,369
0	0	20,369



**NORTHERN
MIDLANDS
COUNCIL**

Works & Infrastructure Services

Litter Collection

Litter Collection

Litter Collection

Revenue

Maintenance Allocation

Maintenance Allocation - Litter Collection 451050

Total Maintenance Allocation

Total Revenue

Expenditure

Litter Collection Management

Litter Collection Management 451150

Total Litter Collection Management

Longford

Longford - Litter Collection 451200

Total Longford

Longford Area - Rural

Longford Area - Rural Litter Collection 451225

Total Longford Area - Rural

Perth

Perth - Litter Collection 451300

Total Perth

Cressy

Cressy - Litter Collection 451350

Total Cressy

Evandale

Evandale - Litter Collection 451400

Total Evandale

Evandale Area - Rural

Evandale Area - Rural Litter Collection 451425

Total Evandale Area - Rural

Nile

Nile - Litter Collection 451450

Total Nile

Campbell Town

Campbell Town - Litter Collection 451500

Total Campbell Town

Southern Area - Rural

Southern Area - Rural Litter Collection 451525

Total Southern Area - Rural

Ross

Ross - Litter Collection 451550

Total Ross

Avoca

Avoca - Litter Collection 451600

Total Avoca

Conara

Conara - Litter Collection 451650

Total Conara

Litter Bin - Fabrication & Maintenance

Litter Bin - Fabrication & Maintenance 451680

Total Litter Bin - Fabrication & Maintenance

Special Clean Ups

Special Clean Ups 451700

All Areas - Roadkill pick up allowance 451720

Total Special Clean Ups

Epping

Epping - Litter Collection 451675

Total Epping

Total Expenditure

Total Litter Collection

Total Litter Collection

Budget Forecast

2017/2018 Budget	2018/2019 Budget	2017/2018 Actual at 19/06/2018
\$	\$	\$
(187,219)	(207,800)	(187,219)
(187,219)	(207,800)	(187,219)
(187,219)	(207,800)	(187,219)
1,060	90	0
1,060	90	0
59,703	56,967	48,129
59,703	56,967	48,129
9,522	9,750	19,044
9,522	9,750	19,044
10,453	15,822	15,194
10,453	15,822	15,194
11,926	12,170	9,901
11,926	12,170	9,901
14,000	14,304	15,168
14,000	14,304	15,168
10,371	11,345	12,529
10,371	11,345	12,529
4,564	6,160	6,213
4,564	6,160	6,213
21,620	21,460	18,751
21,620	21,460	18,751
5,767	15,019	14,169
5,767	15,019	14,169
12,684	18,533	16,344
12,684	18,533	16,344
10,608	9,910	6,543
10,608	9,910	6,543
1,821	1,860	1,253
1,821	1,860	1,253
4,540	5,650	11,435
4,540	5,650	11,435
4,474	4,570	5,744
1,070	1,090	1,104
5,544	5,660	6,848
3,036	3,100	2,723
3,036	3,100	2,723
187,219	207,800	204,242
0	0	17,023
0	0	17,023
0	0	17,023



**NORTHERN
MIDLANDS
COUNCIL**

Recreation Management

Parks & Reserves

Parks & Reserves

Revenue

Other Income

Other Income - Parks & Reserves	453100	0	0	(1,192)
Other Income - Parks & Reserves (GST Free)	453101	0	0	(712)
Grant Income - Saluting Their Service, Ross Cannon Refurbishment (GST Not Applicable)	515754	0	0	14,700
Other Income - Saluting Their Service, Ross Cannon Refurbishment (GST Applicable)	515754.5	(9,091)	0	(9,091)
Contribution - Ross Field Gun Restoration	515766	(2,727)	0	0
Total Other Income		(11,818)	0	3,705
Municipal Income Allocation				
Municipal Income Allocation	515250	(573,715)	(653,191)	(567,715)
Total Municipal Income Allocation		(573,715)	(653,191)	(567,715)
Reserve Rentals				
Longford - Reserve Rentals	515300	(203)	(100)	(100)
Evandale - Reserve Rentals	515350	(127)	(100)	(100)
Campbell Town - Reserve Rentals	515400	(91)	(100)	0
Avoca	515500	(102)	0	0
Total Reserve Rentals		(523)	(300)	(200)
Reimbursements				
Falls Park Rental Income	515600	(32,192)	(38,607)	(35,494)
Total Reimbursements		(32,192)	(38,607)	(35,494)
Total Revenue		(618,248)	(692,098)	(599,704)
Expenditure				
General Expenditure				
Management - Parks & Reserves	453130	4,623	4,720	1,445
OH&S -Reserve Maintenance	453145	11,165	11,400	9,342
Total General Expenditure		15,788	16,120	10,787
Mowing				
BUDGET - Longford Parks & Reserves	453149	47,726	48,760	0
Anglican Church - Longford	453150	0	0	1,693
Recreation Ground - Bishopsbourne	453200	0	0	2,143
Bruce Place - Longford	453250	0	0	214
Carins Park - Longford	453350	0	0	1,125
Community Centre - Longford	453400	0	0	347
Corination Park - Longford	453450	0	0	929
Council Chambers - Longford	453500	0	0	57
Cycling Track - Longford	453550	0	0	1,657
Davis Crescent - Longford	453600	0	0	265
Gemihu Court - Longford	453650	0	0	202
Lewis St Reserve (Summeffield Park) - Longford	453660	0	0	1,348
Library - Longford	453700	0	0	61
Mill Dam - Longford	453750	0	0	727
Nature Strips - Longford	453800	0	0	7,553
Rec Ground Mini League Oval - Longford	453860	0	0	832
R/way line Res (Powe) - Longford	453900	0	0	2,102
Tannery Road - Longford	453950	0	0	720
Town Hall & Fountain Reserve - Longford	454000	0	0	180
Town Entrance - Longford	454010	0	0	1,910
Travelling - Longford	454050	0	0	907
Traffic Islands - Longford	454100	0	0	210
Victoria Square - Longford	454150	0	0	4,188
Woolmers Bridge Res - Longford	454200	0	0	109
BUDGET - Perth Parks & Reserves	454240	17,306	17,680	0
Community Centre - Perth	454250	0	0	511
Callistemon Court Reserve - Perth	454270	0	0	169
Lions Park Norfolk St - Perth	454300	0	0	185
Nature Strips Main St - Perth	454350	0	0	1,589
Nelson Place Reserve - Perth	454375	0	0	161
Mulgrave St Tree Reserve - Perth	454400	0	0	360
Nature Strips(Excluding Main St) - Perth	454450	0	0	2,566
Old Bridge Road Reserve - Perth	454500	0	0	848
Old Punt Road Reserve - Perth	454600	0	0	396
River Bank Reserve - Perth	454650	0	0	3,334
Seccombe St Reserve - Perth	454670	0	0	955
Sheep Wash Creek (WSUD)	454680	0	0	1,174



NORTHERN MIDLANDS COUNCIL

Works & Infrastructure Services

		Budget Forecast		
		2017/2018 Budget	2018/2019 Budget	2017/2018 Actual at 19/06/2018
		\$	\$	\$
Train Park - Perth	454750	0	0	1,170
Travelling - Perth	454800	0	0	579
Memorial Reserve (Anzac Park) - Perth	454850	0	0	1,111
Wattle Park - Perth	454900	0	0	530
BUDGET - Cressy Parks & Reserves	454940	6,182	6,322	0
Trout Park/Child Care Centre - Cressy	454950	0	0	1,352
War Mem & Pool - Cressy	455000	0	0	907
Main Street Nature Strips - Cressy	455050	0	0	473
Other Nature Strip - Cressy	455100	0	0	1,825
Town Hall - Cressy	455120	0	0	663
Travelling - Cressy	455150	0	0	1,129
BUDGET - Evandale Parks & Reserves	455190	29,091	29,742	0
Reserves - Bredalbane	455200	0	0	439
Arthur St Cemetery - Evandale	455220	0	0	263
Dakins Hill Reserve - Evandale	455250	0	0	486
Falls Park - Evandale	455300	0	0	1,026
Hartnoll Place Reserve - Evandale	455350	0	0	280
Horse Trail Reserve - Devon Hills	455450	0	0	319
Information Board Cnr Russell/Scone St - Evandale	455500	0	0	546
Medical Centre Reserve - Evandale	455550	0	0	881
Monument Garden - Evandale	455600	0	0	406
Morven Park - Evandale	455650	0	0	1,061
Nature Strips - Evandale	455700	0	0	1,366
Nature Strips - Devon Hills	455750	0	0	398
Reserves - Nile	455800	0	0	480
Pioneer Park - Evandale	455850	0	0	1,828
Range Road Reserve - Evandale	455900	0	0	680
Rotary Park - Evandale	455950	0	0	8,565
Saddlers Court Reserve - Evandale	456000	0	0	603
Scone Street Reserve (Buffalo Park)- Evandale	456050	0	0	743
Tourism/Community Centre - Evandale	456100	0	0	664
Travelling - Evandale/Devon Hills	456150	0	0	4,786
Tree Guard Reserve - Evandale	456200	0	0	417
War Memorial Hall Reserve - Evandale	456250	0	0	874
Western Junction Reserves - Evandale	456300	0	0	2,442
BUDGET - Campbell Town Parks & Reserves	456390	50,401	51,483	0
Bicentennial Park - Campbell Town	456400	0	0	1,186
Blackburn Park - Campbell Town	456450	0	0	1,883
Blackburn Park North - Campbell Town	456500	0	0	2,107
Elizabeth Court Carpark Surrounds	456620	0	0	78
Esplanade East - Campbell Town	456650	0	0	28
Esplanade West - Campbell Town	456700	0	0	870
Gatty Memorial - Campbell Town	456750	0	0	459
King Street Oval - Campbell Town	456800	0	0	1,015
Lions Park - Campbell Town	456850	0	0	931
Main Street Nature Strips - Campbell Town	456900	0	0	6,715
Marsh Lions Park - Campbell Town	456950	0	0	132
Non Main Street Nature Strips - Campbell Town	457000	0	0	19,126
Old Swimming Pool - Campbell Town	457050	0	0	597
The Willows - Campbell Town	457150	0	0	952
Travelling - Campbell Town	457200	0	0	4,099
Valentine Park - Campbell Town	457250	0	0	4,647
War Memorial Oval - Campbell Town	457300	0	568	2,128
War Memorial Oval Surrounds - Campbell Town	457350	0	0	1,709
BUDGET - Ross Parks & Reserves	457390	35,766	36,520	0
Bridge Reserve - Ross	457400	0	0	1,205
Church Hill Ground - Ross	457450	0	0	643
Heritage Walk - Ross	457500	0	0	746
Nature Strips - Ross	457550	0	0	6,452
Nature Strips East of Railway Line Ross	457575	0	0	4,215
Original Burial Ground - Ross	457600	0	0	199
Recreation Ground - Ross	457650	0	0	1,148
Recreation Ground Surrounds - Ross	457700	0	0	1,011
River Reserve East - Ross	457750	0	0	854
School Grounds - Ross	457770	0	0	708
Town Entrances - Ross	457800	0	0	2,732
Town Hall - Ross	457850	0	0	1,081
Town Square - Ross (33 Church St)	457870	0	0	572
Travelling - Ross	457900	0	0	7,256
BUDGET - Avoca/Rossarden Parks & Reserves	457940	9,102	9,316	0



NORTHERN MIDLANDS COUNCIL

Works & Infrastructure Services

		Budget Forecast		
		2017/2018 Budget	2018/2019 Budget	2017/2018 Actual at 19/06/2018
		\$	\$	\$
Boucher Park (Country Womens Park) - Avoca	457950	0	0	1,575
Nature Strips - Avoca	458150	0	0	2,465
Pump House Tree Plantation - Avoca	458250	0	0	287
St Pauls River Park - Avoca	458350	0	0	354
Travelling - Avoca Area	458400	0	0	2,632
Total Mowing		195,574	200,391	165,813
Maintenance				
BUDGET - Longford Parks & Reserves	458440	56,992	75,537	0
Anglican Church - Longford	458450	0	0	1,245
Bishopbourne Rec. - Longford	458500	0	0	208
Bruce Place - Longford	458550	0	0	60
Caravan Park - Longford	458600	0	0	1,701
Carins Park - Longford	458650	0	0	7,881
Community Centre - Longford	458700	0	0	272
Corination Park - Longford	458750	380	390	3,773
Council Chambers - Longford	458800	0	0	2,833
Cycling Track - Longford	458850	300	2,351	4,424
Davis Crescent - Longford	458900	0	0	12
Depot Longford	458925	0	0	1,815
Gemihu Court - Longford	458950	0	0	103
Lewis St Reserve (Sumerfield Park) - Longford	458960	1,400	1,840	3,142
Library - Longford	459000	0	0	2,217
Little Athletics Facility - Longford	459020	890	910	958
Mill Dam - Longford	459050	0	0	4,498
Nature Strips - Longford	459100	0	0	2,118
Old Tip Site - Longford	459150	990	1,010	2,164
R/way line Res (Powe) - Longford	459200	0	0	849
Skate Park / Velodrome Maintenance - Longford	459210	0	0	32
Rec Ground Mini League Oval - Longford	459220	0	0	151
Recreation Ground - Longford	459225	16,510	17,756	19,302
Stokes Park - Longford	459230	670	690	1,140
Street Trees - Longford (Not Main Street)	459235	0	0	2,372
Tannery Road - Longford	459250	0	0	734
Town Hall & Fountain Reserve - Longford	459300	0	0	393
Traffic Island Smith St - Harrys Magic Roundabout	459325	0	0	576
Traffic Islands - Longford	459400	0	0	784
Victoria Square - Longford	459450	3,020	3,582	16,892
Woolmers Bridge Res - Longford	459500	0	0	30
Street Trees - Longford	459525	0	0	13,414
BUDGET - Perth Parks & Reserves	459540	27,036	38,488	0
Community Centre - Perth	459550	0	0	223
Callistemon Court Reserve - Perth	459570	0	0	137
Lions Park Norfolk St - Perth	459600	0	0	354
Nature Strips Main Street - Perth	459650	0	0	1,866
Mulgrave St Tree Reserve - Perth	459700	0	0	1,848
Nature Strips(Excluding Main St) - Perth	459750	0	0	2,699
Nelson Place Reserve - Perth	459775	0	0	49
Old Bridge Road Reserve - Perth	459800	0	0	439
Old Hall Site Talisker St. - Perth	459850	0	0	225
Old Punt Road Reserve - Perth	459900	0	0	229
Railway Crossing Perth	459910	0	0	59
Recreation Ground - Perth	459925	22,910	27,340	35,359
River Bank Reserve - Perth	459950	0	0	2,196
Seccombe St Reserve - Perth	459970	330	340	5,867
Street Trees - Perth	460000	0	0	11,795
Train Park - Perth	460100	3,640	3,730	7,906
Memorial Reserve (Anzac Park) - Perth	460200	1,350	1,380	4,839
Nelson Place - Perth	460230	0	0	32
Wattle Park - Perth	460250	0	0	962
Minor Improvements - Perth Rec Ground Buildings	516160	0	0	7,423
BUDGET - Cressy Parks & Reserves	460290	10,244	13,292	0
Trout Park/Child Care Centre - Cressy	460300	0	0	8,137
War Mem & Pool - Cressy	460350	0	0	1,623
Main Street Nature Strips - Cressy	460400	0	0	349
Other Nature Strip - Cressy	460450	0	0	2,672
Town Hall - Cressy	460470	0	0	349
Recreation Ground - Cressy	460500	15,380	17,744	18,795
Street Trees Cressy	460525	0	0	1,252
BUDGET - Evandale Parks & Reserves	460590	34,853	43,083	0
Reserves - Bredalbane	460600	0	0	249



NORTHERN MIDLANDS COUNCIL

Works & Infrastructure Services

		Budget Forecast		
		2017/2018 Budget	2018/2019 Budget	2017/2018 Actual at 19/06/2018
		\$	\$	\$
Arthur Street Cemetery - Evandale	460620	0	0	168
Dakins Hill Reserve - Evandale	460650	0	0	492
Falls Park - Evandale	460700	0	0	1,307
Hartnoll Place Reserve - Evandale	460750	330	340	1,514
Horse Trail Reserve - Devon Hills	460850	0	0	33
Information Board Cnr Russell/Scone St - Evandale	460900	380	390	1,188
Medical Centre Reserve - Evandale	460950	0	0	38
Monument Garden - Evandale	461000	310	320	1,109
Morven Park - Evandale	461050	21,450	29,509	40,480
Nature Strips - Evandale	461100	0	0	807
Nature Strips - Devon Hills	461150	0	0	1,234
Falls Park - Evandale	461170	0	0	4,487
Nile Reserves - Nile	461200	0	0	484
Pioneer Park - Evandale	461250	2,930	4,028	13,100
Range Road Reserve - Evandale	461300	0	0	10
Rotary Park - Evandale	461350	0	0	3,445
Saddlers Court Reserve - Evandale	461400	450	460	1,572
Saddlers Court Reserve - Dog Exercise Area Upgrade	461401	0	0	64
Scone Street Reserve (Buffalo Park) - Evandale	461450	1,490	1,530	1,842
Skate Park Maintenance - Evandale	461460	0	0	727
Street Trees - Evandale	461500	0	0	8,094
Tourism/Community Centre - Evandale	461550	0	0	2,735
Travelling - Evandale/Devon Hills	461600	0	0	149
Tree Guard Reserve - Evandale	461650	0	0	45
War Memorial Hall Reserve - Evandale	461700	0	0	1,385
Western Junction - Evandale	461750	0	0	540
BUDGET - Campbell Town Parks & Reserves	461840	39,061	50,143	0
Bicentennial Park - Campbell Town	461850	(330)	338	561
Blackburn Park - Campbell Town	461900	70	70	1,719
Blackburn Park North - Campbell Town	461950	810	830	1,212
River Walk - Campbell Town	462000	0	0	275
Esplanade East - Campbell Town	462100	0	0	119
Gatty Memorial - Campbell Town	462200	690	710	1,093
King Street Oval - Campbell Town	462250	2,980	3,050	4,536
Lions Park - Campbell Town	462300	380	390	1,636
Main Street Nature Strips C'Town - Campbell Town	462350	0	0	1,499
Marsh Lions Park - Campbell Town	462400	0	0	698
Non Main Street Nature Strips C'Town - Campbell To	462450	0	0	1,567
Old Swimming Pool - Campbell Town	462500	0	0	177
Rail Park Playground - Conara	462550	0	0	587
Skate Park Maintenance - Campbell Town	462560	30	30	33
Street Trees - Campbell Town	462600	0	0	9,136
Street Trees - Campbell Town King St	462601	0	0	128
Travelling - Campbell Town	462700	0	0	3,911
Valentine Park - Campbell Town	462750	2,640	4,148	11,294
War Memorial Oval - Campbell Town	462800	10,990	18,669	20,222
War Memorial Oval Surrounds - Campbell Town	462850	0	0	1,257
BUDGET - Ross Parks & Reserves	462890	32,038	42,808	0
Bridge Reserve - Ross	462900	1,140	970	1,667
Church Hill Ground - Ross	462950	0	0	78
Heritage Walk - Ross	463000	0	0	438
Nature Strips - Ross	463050	0	0	3,738
Recreation Ground - Ross	463150	7,020	8,295	3,716
Recreation Ground Surrounds - Ross	463200	1,640	1,680	2,152
River Reserve East - Ross	463250	0	0	1,185
School Grounds - Ross	463270	0	0	1,521
Street Trees - Ross	463300	0	0	10,895
War Memorial in Street - Ross	463330	0	0	1,915
Town Entrances - Ross	463350	0	0	799
Town Hall - Ross	463400	0	0	1,663
Town Square - Ross (33 Church St)	463470	0	750	826
Travelling - Ross	463500	0	0	3,172
BUDGET - Avoca/Rossarden Parks & Reserves	463540	6,704	8,456	0
Boucher Park (Country Womens Park) - Avoca	463550	0	0	7,403
Nature Strips - Avoca	463750	0	0	442
Pioneer Park Rossarden - Rossarden	463800	720	911	787
Recreation Ground - Rossarden	463900	0	0	20
Street Trees - Avoca Area	464000	0	0	2,962
Travelling - Avoca Area	464050	0	0	742
Tree Assessment, Protection, Removal and Major	464550	49,740	50,000	1,155



NORTHERN MIDLANDS COUNCIL

Works & Infrastructure Services

		Budget Forecast		
		2017/2018 Budget	2018/2019 Budget	2017/2018 Actual at 19/06/2018
		\$	\$	\$
Trimming - Council Reserves				
Parks & Reserves Private Power Pole Replacement	464560	12,180	12,000	0
Parks and Reserves - General Key/Lock Maintenance Replacement	464570	1,020	1,000	0
Depreciation of Assets - Rec Plant & Equip	464585	17,880	29,724	17,880
Total Maintenance		411,638	521,012	427,886
Economic Development Accounts Trans				
Fencing Policy Expenditure	515910	10,150	10,000	3,149
Asset Management - Longford (Including Depreciation)	515950	52,810	30,135	52,968
Other Operating Expenditure - Longford (Inc Insurance & Govt Levies)	516000	5,200	5,330	6,276
Maintenance - Longford Recreation Ground Buildings	516015	0	0	314
Asset Management - Perth (Including Depreciation)	516100	14,430	21,069	14,430
Other Operating Expenditure Perth (Inc Insurance & Govt Levies)	516150	2,380	2,430	2,439
Asset Management Cressy (Including Depreciation)	516250	9,550	11,983	9,550
Other Operating Expenditure Cressy (Inc Insurance & Govt Levies)	516300	1,410	1,440	1,777
Asset Management Evandale (Including Depreciation)	516400	20,780	27,012	20,783
Other Operating Expenditure Evandale (Inc Insurance & Govt Levies)	516450	4,040	1,240	4,555
Asset Management Campbell Town (Including Depreciation)	516550	20,790	3,206	20,790
Other Operating Expenditure Campbell Town (Inc Insurance & Govt Levies)	516600	3,600	3,690	4,091
Maintenance & Construction Administration	516650	1,140	1,170	1,195
Asset Management Ross (Including Depreciation)	516700	8,680	10,024	8,680
Other Operating Expenditure Ross (Inc Insurance & Govt Levies)	516750	1,320	1,350	1,895
Other Operating Expenditure Avoca (Inc Insurance & Govt Levies)	516900	0	480	38
Total Economic Development Accounts Transferred		156,280	130,559	152,930
Total Expenditure		779,280	868,082	757,415
Total Parks & Reserves		161,032	175,984	157,711
General Recreation Management				
General Recreation Management				
Revenue				
Other Income				
Grant Income - Solar Panel Installation Various Buildings	515767	(10,000)	0	(10,000)
Grant Income - Longford Recreation Ground Amenities Upgrade	515769	0	0	(79,973)
Grant Income - Campbell Town Tennis Courts	515770	0	0	(80,000)
Grant Income - Evandale Football Club - Electronic Scoreboard	515771	0	0	(30,000)
Grant Income - Campbell Town Cenotaph Redevelopment	515772	0	0	(70,000)
Total Other Income		(10,000)	0	(269,973)
Total Revenue		(10,000)	0	(269,973)
Total General Recreation Management		(10,000)	0	(269,973)



NORTHERN MIDLANDS COUNCIL

Works & Infrastructure Services

Caravan Parks & Camping Ground

Longford Caravan Park

Revenue

Lease Income

Lease Income - Longford Caravan Park	508000	(54,594)	(55,751)	(55,516)
Total Lease Income		(54,594)	(55,751)	(55,516)
Total Revenue		(54,594)	(55,751)	(55,516)

Expenditure

Maintenance & Operating Expenses

Maintenance & Operating Expenses - Longford Caravan Park	508100	16,493	23,271	22,352
Total Maintenance & Operating Expenses		16,493	23,271	22,352

Minor Improvement Projects

Minor Improvements - Longford Caravan Park	508150	0	0	530
Total Minor Improvement Projects		0	0	530
Total Expenditure		16,493	23,271	22,882
		(38,101)	(32,480)	(32,634)

Ross Caravan Park

Revenue

Lease Income

Lease Income (GST Applicable) - Ross Caravan Park	508201	(10,128)	(13,535)	(9,232)
Total Lease Income		(10,128)	(13,535)	(9,232)
Total Revenue		(10,128)	(13,535)	(9,232)

Expenditure

Maintenance & Operating Expenses

Maint & Operating Expenses - Ross Caravan Park	508300	12,999	14,064	16,688
Total Maintenance & Operating Expenses		12,999	14,064	16,688
Total Expenditure		12,999	14,064	16,688
		2,871	529	7,456

Lake Leake

Revenue

Lease Income

Lease Income - Lake Leake Shack Sites	508400	(42,026)	(44,743)	(47,518)
Total Lease Income		(42,026)	(44,743)	(47,518)

Other Income

Other Income	508450	(6,090)	(5,939)	(4,725)
Total Other Income		(6,090)	(5,939)	(4,725)
Total Revenue		(48,116)	(50,682)	(52,243)

Expenditure

Caretakers Expenses

Caretakers Expenses - Lake Leake	508500	19,870	21,798	7,429
Total Caretakers Expenses		19,870	21,798	7,429

Maintenance & Operating Expenses

Maint & Operating Expenses - Lake Leake Grounds	508550	18,273	16,187	37,367
Total Maintenance & Operating Expenses		18,273	16,187	37,367

Minor Improvement Projects

Council Land Tax Remission - Lake Leake Sites	508610	13,770	13,500	13,607
Total Minor Improvement Projects		13,770	13,500	13,607
Total Expenditure		51,913	51,485	58,403
		3,797	803	6,160

Tooms Lake

Revenue

Lease Income

Lease Income - Tooms Lake Shack Sites	508650	(11,661)	(12,274)	(11,982)
Total Lease Income		(11,661)	(12,274)	(11,982)
Total Revenue		(11,661)	(12,274)	(11,982)

Expenditure

Maintenance & Operating Expenses

Maint & Operating Expenses - Tooms Lake Camp Ground	508750	8,579	8,877	9,977
Total Maintenance & Operating Expenses		8,579	8,877	9,977

Minor Improvement Projects

Minor Improvements - Tooms Lake Camp Ground	508800	0	0	198
Council Land Tax Remission Tooms Lake Sites	508810	2,650	2,710	2,963
Total Minor Improvement Projects		2,650	2,710	3,160
Total Expenditure		11,229	11,587	13,138
		(432)	(687)	1,156
Total Caravan Parks & Camping Grounds		(31,865)	(31,835)	(17,862)



**NORTHERN
MIDLANDS
COUNCIL**

Community Buildings & Halls

Management

Revenue

Municipal Income Allocation				
Municipal Income Allocation	508850	(88,057)	(57,461)	(88,057)
Total Municipal Income Allocation		(88,057)	(57,461)	(88,057)
Other Income				
Other Income	508900	0	0	(509)
Total Other Income		0	0	(509)
Total Revenue		(88,057)	(57,461)	(88,566)

Expenditure

Strategic Planning

Building Administration General - Not Allocatable	508955	5,242	15,494	16,730
Total Strategic Planning		5,242	15,494	16,730
Fire Service Renewals & Maintenance				
Buildings & Halls - Fire Service Renew & Maint	508960	1,020	1,040	733
Buildings - Essential services inspections	508963	9,974	5,819	1,356
Total Fire Service Renewals & Maintenance		10,994	6,859	2,088
Total Expenditure		16,236	22,353	18,818
		(71,821)	(35,108)	(69,748)

Longford Town Hall

Revenue

Rental

Rental - Longford Town Hall	509000	(3,045)	(1,619)	(1,318)
Total Rental		(3,045)	(1,619)	(1,318)
Total Revenue		(3,045)	(1,619)	(1,318)

Expenditure

Operating & Maintenance Expenditure

Operating & Maint Expenditure - Lfd Town Hall	509100	38,010	57,326	37,935
Total Operating & Maintenance Expenditure		38,010	57,326	37,935
Minor Improvement Projects				
Minor Improvements - Longford Town Hall	509150	0	0	490
Total Minor Improvement Projects		0	0	490
Total Expenditure		38,010	57,326	38,425
		34,965	55,707	37,107

Longford War Memorial Hall

Revenue

Rental

Rental - Longford War Memorial Hall	509200	(1,523)	(1,560)	(975)
Total Rental		(1,523)	(1,560)	(975)
Total Revenue		(1,523)	(1,560)	(975)

Expenditure

Operating & Maintenance Expenditure

Operating & Maint Expenditure - Lfd War Mem Hall	509300	11,835	18,593	12,904
Total Operating & Maintenance Expenditure		11,835	18,593	12,904
Minor Improvement Projects				
Minor Improvements - Longford War Memorial Hall	509350	0	0	27
Total Minor Improvement Projects		0	0	27
Total Expenditure		11,835	18,593	12,931
		10,312	17,033	11,956

Longford Ex Drill Hall

Expenditure

Operating & Maintenance Expenditure

Operating & Maint Expenditure - Longford Ex Drill Hall	510350	560	570	1,000
Operating & Maint Expenditure - Longford Former Police House	510640	0	0	3,956
Total Operating & Maintenance Expenditure		560	570	4,956
Total Expenditure		560	570	4,956
		560	570	4,956

Longford Library

Revenue

Rental

Rental - Longford Library	510450	(17,590)	(18,016)	(17,403)
Total Rental		(17,590)	(18,016)	(17,403)
Total Revenue		(17,590)	(18,016)	(17,403)

Expenditure

Operating & Maintenance Expenditure

Operating & Maint Expenditure - Longford Library	510550	18,349	30,222	15,906
Total Operating & Maintenance Expenditure		18,349	30,222	15,906



NORTHERN MIDLANDS COUNCIL

Minor Improvement Projects

Minor Improvements - Longford Library	510600
Total Minor Improvement Projects	
Total Expenditure	

18,349 759

Cressy Town Hall

Expenditure

Operating & Maintenance Expenditure

Operating & Maint Expenditure - Cressy Town Hall	510750
Total Operating & Maintenance Expenditure	

Minor Improvement Projects

Minor Improvements - Cressy Town Hall	510800
Total Minor Improvement Projects	
Total Expenditure	

14,509 14,509

Cressy Playtime Building

Expenditure

Operating & Maintenance Expenditure

Operating & Maint Expenditure - Cressy Play Time	510950
Total Operating & Maintenance Expenditure	
Total Expenditure	

2,635 2,635

Liffey Town Hall

Expenditure

Operating & Maintenance Expenditure

Operating & Maint Expenditure - Liffey Hall	511150
Total Operating & Maintenance Expenditure	
Total Expenditure	

5,095 5,095

Perth Community Centre

Revenue

Other Income

Other Income	511300
Income - Evandale Medical Centre Income	511820
Total Other Income	
Total Revenue	

(18,753) (18,753)

Expenditure

Operating & Maintenance Expenditure

Operating & Maint Expenditure Perth Community Centre	511350
Total Operating & Maintenance Expenditure	

Minor Improvement Projects

Minor Improvements - Perth Community Centre	511400
Total Minor Improvement Projects	
Total Expenditure	

28,129 28,129

Perth Clinic

Expenditure

Operating & Maintenance Expenditure

Operating & Maint Expenditure - Perth Clinic	511550
Total Operating & Maintenance Expenditure	
Total Expenditure	

610 610

Bishopsbourne Community Centre

Expenditure

Operating & Maintenance Expenditure

Operating & Maint Expenditure - B'bourne Community Centre	511750
Total Operating & Maintenance Expenditure	
Total Expenditure	

15,890 15,890

Evandale Former Medical Centre

Expenditure

Operating & Maintenance Expenditure

Operating & Maint Expend - Evandale Medical Centre	511830
Total Operating & Maintenance Expenditure	
Total Expenditure	

7,289 7,289

Evandale War Memorial Hall

Works & Infrastructure Services

Budget Forecast			
2017/2018 Budget	2018/2019 Budget	2017/2018 Actual at 19/06/2018	
\$	\$	\$	
0	0	302	
0	0	302	
18,349	30,222	16,208	
759	12,206	(1,195)	
14,509	16,654	13,934	
14,509	16,654	13,934	
0	0	1,401	
0	0	1,401	
14,509	16,654	15,335	
14,509	16,654	15,335	
2,635	2,690	1,045	
2,635	2,690	1,045	
2,635	2,690	1,045	
2,635	2,690	1,045	
5,095	4,078	7,405	
5,095	4,078	7,405	
5,095	4,078	7,405	
5,095	4,078	7,405	
0	0	(6,284)	
(18,753)	(19,207)	(19,450)	
(18,753)	(19,207)	(25,735)	
(18,753)	(19,207)	(25,735)	
28,129	43,470	26,552	
28,129	43,470	26,552	
0	0	2,485	
0	0	2,485	
28,129	43,470	29,037	
9,376	24,263	3,302	
610	620	837	
610	620	837	
610	620	837	
610	620	837	
15,890	23,894	14,915	
15,890	23,894	14,915	
15,890	23,894	14,915	
15,890	23,894	14,915	
7,289	12,144	7,698	
7,289	12,144	7,698	
7,289	12,144	7,698	
7,289	12,144	7,698	



NORTHERN MIDLANDS COUNCIL

Works & Infrastructure Services

Expenditure

Operating & Maintenance Expenditure

Operating & Maint Expenditure - Evandale War Mem Hall 511950

Total Operating & Maintenance Expenditure

Minor Improvement Projects

Minor Improvements - Evandale War Memorial Hall 512000

Total Minor Improvement Projects

Total Expenditure

Devon Hills Fire Depot

Revenue

Other Income

Other Income 512300

Other income 512301

Total Other Income

Total Revenue

Expenditure

Operating & Maintenance Expenditure

Operating & Maint Expenditure - Devon Hills Fire Depot 512350

Total Operating & Maintenance Expenditure

Minor Improvement Projects

Minor Improvements - Devon Hills Fire Depot 512400

Total Minor Improvement Projects

Total Expenditure

Nile Fire Station

Expenditure

Operating & Maintenance Expenditure

Operating & Maint Expenditure - Nile Fire Station 512550

Total Operating & Maintenance Expenditure

Total Expenditure

Campbell Town Hall

Revenue

Rental

Rental - Campbell Town Hall 512650

Total Rental

Total Revenue

Expenditure

Operating & Maintenance Expenditure

Operating & Maintenance Expenditure - Ctown Town Hall 512750

Operating and Maintenance Expenditure - Ctown Museum at Town Hall 512760

Total Operating & Maintenance Expenditure

Total Expenditure

Campbell Town Youth Hall

Revenue

Rental

Rental - Campbell Town Youth Hall 512850

Total Rental

Total Revenue

Expenditure

Operating & Maintenance Expenditure

Operating & Maint Expenditure - Ctown Youth Hall 512950

Total Operating & Maintenance Expenditure

Total Expenditure

Campbell Town Library

Revenue

Rental

Rental - Campbell Town Library 513050

Total Rental

Total Revenue

Expenditure

Operating & Maintenance Expenditure

Operating & Maint Expenditure - Ctown Library 513150

Total Operating & Maintenance Expenditure

Budget Forecast			
2017/2018 Budget	2018/2019 Budget	2017/2018 Actual at 19/06/2018	
\$	\$	\$	
20,709	31,033	17,374	
20,709	31,033	17,374	
0	0	929	
0	0	929	
20,709	31,033	18,303	
20,709	31,033	18,303	
0	0	(36)	
0	0	(20)	
0	0	(55)	
0	0	(55)	
3,965	4,930	3,765	
3,965	4,930	3,765	
0	0	1,058	
0	0	1,058	
3,965	4,930	4,823	
3,965	4,930	4,767	
1,260	2,072	1,306	
1,260	2,072	1,306	
1,260	2,072	1,306	
1,260	2,072	1,306	
(12,105)	(10,898)	(8,250)	
(12,105)	(10,898)	(8,250)	
(12,105)	(10,898)	(8,250)	
37,099	40,039	31,557	
0	0	719	
37,099	40,039	32,276	
37,099	40,039	32,276	
24,994	29,141	24,026	
(45)	(46)	(45)	
(45)	(46)	(45)	
(45)	(46)	(45)	
1,250	7,395	81	
1,250	7,395	81	
1,250	7,395	81	
1,205	7,349	36	
(10,801)	(11,062)	(10,657)	
(10,801)	(11,062)	(10,657)	
(10,801)	(11,062)	(10,657)	
1,650	4,532	1,206	
1,650	4,532	1,206	



**NORTHERN
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Works & Infrastructure Services

		Budget Forecast		
		2017/2018 Budget	2018/2019 Budget	2017/2018 Actual at 19/06/2018
		\$	\$	\$
Total Expenditure		1,650	4,532	1,206
		(9,151)	(6,530)	(9,450)
Epping Town Hall				
Expenditure				
Operating & Maintenance Expenditure				
Operating & Maintenance Expenditure - Epping Hall	513350	5,690	6,402	4,211
Total Operating & Maintenance Expenditure		5,690	6,402	4,211
Total Expenditure		5,690	6,402	4,211
		5,690	6,402	4,211
Ross Town Hall				
Revenue				
Rental				
Rental - Ross Town Hall	513420	(7,105)	(7,277)	(9,059)
Rental - Ross Town Hall AV Equipment (Midlands Film Group)	513430	(102)	(100)	0
Total Rental		(7,207)	(7,377)	(9,059)
Total Revenue		(7,207)	(7,377)	(9,059)
Expenditure				
Minor Improvements				
Operating & Maintenance Expend - Ross Town Hall	513440	30,890	32,949	31,177
Minor Improvements - Ross Town Hall	513445	0	0	4,966
Total Minor Improvements		30,890	32,949	36,142
Total Expenditure		30,890	32,949	36,142
		23,683	25,572	27,083
Ross Drill Hall				
Revenue				
Rental				
Rental - Ross Drill Hall	513450	(9,565)	(9,796)	(9,316)
Total Rental		(9,565)	(9,796)	(9,316)
Total Revenue		(9,565)	(9,796)	(9,316)
Expenditure				
Operating & Maintenance Expenditure				
Operating & Maint Expenditure - Ross Drill Hall	513550	8,369	11,824	6,839
Total Operating & Maintenance Expenditure		8,369	11,824	6,839
Total Expenditure		8,369	11,824	6,839
		(1,196)	2,028	(2,477)
Ross Library Building				
Revenue				
Rental				
Rental - Ross Library	513650	(2,030)	(2,079)	(2,195)
Total Rental		(2,030)	(2,079)	(2,195)
Total Revenue		(2,030)	(2,079)	(2,195)
Expenditure				
Operating & Maintenance Expenditure				
Operating & Maint Expenditure - Ross Library	513750	5,610	5,720	4,929
Total Operating & Maintenance Expenditure		5,610	5,720	4,929
Minor Improvement Projects				
Minor Improvements - Ross Library Building	513800	0	0	43
Total Minor Improvement Projects		0	0	43
Total Expenditure		5,610	5,720	4,972
		3,580	3,641	2,777
Ross Clinic				
Revenue				
Rental				
Rental - Ross Clinic	513850	0	(7,800)	0
Total Rental		0	(7,800)	0
Total Revenue		0	(7,800)	0
Expenditure				
Operating & Maintenance Expenditure				
Operating & Maintenance Expenditure - Ross Clinic	513950	3,750	3,840	7,559
Total Operating & Maintenance Expenditure		3,750	3,840	7,559
Minor Improvement Projects				
Minor Improvements - Former Ross Clinic	514000	0	0	3,831
Total Minor Improvement Projects		0	0	3,831
Total Expenditure		3,750	3,840	11,390
		3,750	(3,960)	11,390
Ross Fire Station an Old Depot				
Revenue				
Other Income				
Ross Depot (Mens Shed) - Rental	513660	(5)	(5)	(5)



**NORTHERN
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Works & Infrastructure Services

				Budget Forecast		
				2017/2018 Budget	2018/2019 Budget	2017/2018 Actual at 19/06/2018
				\$	\$	\$
Total Other Income				(5)	(5)	(5)
Total Revenue				(5)	(5)	(5)
Expenditure						
Operating & Maintenance Expenditure						
Operating & Maint Expend - Ross Fire Station	514020			3,292	4,082	2,758
Operating Expenditure - Avoca Tourism Centre	514040			500	510	474
Minor Improvements - Avoca Tourism Centre	514045			0	218	198
Total Operating & Maintenance Expenditure				3,792	4,810	3,430
Total Expenditure				3,792	4,810	3,430
				3,787	4,805	3,425
Ross Recreation Ground - Communit						
Expenditure						
Operating & Mauntenance Expenditure						
Ross - Recreation Ground Community Club	513980			750	760	78
Total Operating & Mauntenance Expenditure				750	760	78
Total Expenditure				750	760	78
				750	760	78
Ross School Buildings						
Expenditure						
Operating & Maintenance Expenditure						
Operating & Maint Expenditure - Ross School Grounds	513630			0	0	1,372
Total Operating & Maintenance Expenditure				0	0	1,372
Total Expenditure				0	0	1,372
				0	0	1,372
Avoca Town Hall						
Revenue						
Rental						
Rental - Avoca Town Hall	514050			(115)	0	0
Total Rental				(115)	0	0
Other Income						
Grant Income - Tas Community Fund Avoca Hall	514110			(10,000)	0	(10,000)
Kitchen						
Grant Income - Avoca Town Hall Solar	514111			0	(15,000)	0
Total Other Income				(10,000)	(15,000)	(10,000)
Total Revenue				(10,115)	(15,000)	(10,000)
Expenditure						
Operating & Maintenance Expenditure						
Operating & Maint Expenditure - Avoca Town Hall	514150			11,050	6,457	11,428
Total Operating & Maintenance Expenditure				11,050	6,457	11,428
Total Expenditure				11,050	6,457	11,428
				935	(8,543)	1,428
Avoca Ash Centre						
Expenditure						
Operating & Maintenance Expenditure						
Operating & Maintenance - Ash Centre Avoca	514240			3,100	3,180	4,334
Total Operating & Maintenance Expenditure				3,100	3,180	4,334
Minor Improvement Projects						
Minor Improvements - Avoca Ash Centre	514525			0	0	288
Total Minor Improvement Projects				0	0	288
Total Expenditure				3,100	3,180	4,622
				3,100	3,180	4,622
Total Community Buildings & Halls				117,240	236,631	126,510
Public Open Space						
Public Open Space						
Revenue						
Contributions						
Contributions - Public Open Space	517000			(18,256)	(26,698)	(37,200)
Developer Contributions	517030			(6,537)	(14,695)	(14,400)
Total Contributions				(24,793)	(41,393)	(51,600)
Total Revenue				(24,793)	(41,393)	(51,600)
				(24,793)	(41,393)	(51,600)
Total Public Open Space				(24,793)	(41,393)	(51,600)



NORTHERN MIDLANDS COUNCIL

Management Committees & Com

Management Committees & Commun

Revenue

Special Committee Income

Municipal Income Allocation - Special Community Projects 517199

Total Special Committee Income

Total Revenue

Expenditure

Special Committee Expenditure

General Expenditure - Special Committees 517205

Depreciation Expense - Special Committees 517206

Total Special Committee Expenditure

Other Expenditure

Special Community Projects 517210

Total Other Expenditure

Special Project Funding

Project 5/16 - Longford Cricket Club pitch wicket and training nets 516997

Project 8/17 - Lfd Bowls Club purchase of plastic chairs 517001

Project 16/13 - Christmas Street Decorations 517497

Project 1/17 - Lfd Recreation Ground Committee verti draining ground 517507

Project 2/17 - Cressy Scout Group purchase of camping equipment 517508

Project 3/17 - Fusion - portable piano for community hall 517509

Project 4/17 - Longford First Response Team purchase of mannequinn 517510

Project 5/17 - Ev History Society Tasman Tree Recognition Plaque 517511

Project 6/17 - Helping Hand Building extension 517512

Project 7/17 - Campbell Town School - Beyond the Grave Project 517512.1

Project 1/18 - Christmas Decorations Avoca 517513

Project 2/18 - Cressy Hall Heat Pumps 517514

Project 3/18 - Devon Hills Notice Board Replacement 517515

Project 4/18 - Evandale Football Club Electronic Score Board 517516

Project 5/18 - Evandale Tourism Centre Floor Polisher 517517

Project 6/18 - SES Shed Extension Campbell Town 517518

Project 7/18 - Morven Park Shade Gazebo 517519

Project 8/18 - Foresters Hall Development 517520

Project 9/18 - Exercise Equipment Morven Park 517521

Project 10/18 - Cemetery Extension Northern Midlands Parish Ctown 517522

Project 11/18 - Campbell Town Bowls Club Shade Area 517523

Project 12/18 - Ctown Mens shed AED Purchase 520021

Project 13/18 - Longford Golf Club Carpark Sealing 520022

Project 14/18 - Fusion Australia Data projector 520023

Project 15/18 - Midland Pony Club Arena & Fence Improvements 520024

Total Special Project Funding

Total Expenditure

Total Management Committees & Community Organisations

Works & Infrastructure Services

Budget Forecast			
2017/2018 Budget	2018/2019 Budget	2017/2018 Actual at 19/06/2018	
\$	\$	\$	
(35,000)	(51,012)	(35,000)	
(35,000)	(51,012)	(35,000)	
(35,000)	(51,012)	(35,000)	
0	0	181	
16,580	19,377	16,580	
16,580	19,377	16,761	
35,000	5,000	0	
35,000	5,000	0	
0	0	5,000	
0	0	1,000	
0	0	67	
0	0	1,364	
0	0	950	
0	0	500	
0	0	1,000	
0	0	1,000	
0	0	970	
0	0	700	
0	500	0	
0	5,000	0	
0	1,600	0	
0	5,000	0	
0	1,800	0	
0	5,000	0	
0	5,000	0	
0	5,000	0	
0	5,000	0	
0	1,500	0	
0	1,500	0	
0	2,112	0	
0	5,000	0	
0	500	0	
0	1,500	0	
0	46,012	12,551	
51,580	70,389	29,312	
16,580	19,377	(5,688)	
16,580	19,377	(5,688)	



**NORTHERN
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Works & Infrastructure Services

Swimming Pools

Campbell Town Swimming Pool

Revenue

Municipal Income Allocation				
Municipal Income Allocation - Ctown Pool	517450	(41,500)	(41,382)	(41,500)
Total Municipal Income Allocation		(41,500)	(41,382)	(41,500)
Other Income				
Other Income - Ctown Pool (GST Free)	517530	(4,060)	(5,158)	(5,243)
Total Other Income		(4,060)	(5,158)	(5,243)
Total Revenue		(45,560)	(46,540)	(46,743)

Expenditure

Running Expenses

Running Expenses				
Campbell Town Pool (Works Dept Maintenance)	452900	19,760	20,200	23,742
Running Expenses - Ctown Pool	517550	6,540	27,199	3,162
Total Running Expenses		26,300	47,399	26,904
Payments to Pool Supervisors				
Payments for Pool Supervisors - Ctown Pool	517600	19,260	19,640	16,031
Total Payments to Pool Supervisors		19,260	19,640	16,031
Total Expenditure		45,560	67,039	42,935
		0	20,499	(3,808)

Cressy Swimming Pool

Revenue

Municipal Income Allocation				
Municipal Income Allocation - Cressy Pool	517700	(43,630)	(44,662)	(43,630)
Total Municipal Income Allocation		(43,630)	(44,662)	(43,630)
Other Income				
Grant Income - Cressy Pool Infrastructure Upgrade	517710	0	0	(100,000)
Other Income (GST Free) - Cressy Pool	517776	(4,060)	(3,158)	(3,141)
Total Other Income		(4,060)	(3,158)	(103,141)
Total Revenue		(47,690)	(47,820)	(146,771)

Expenditure

Running Expenses

Running Expenses				
Cressy Pool (Works Dept Maintenance)	452950	20,760	21,210	20,411
Running Expenses - Cressy Pool	517800	17,400	29,368	17,073
Total Running Expenses		38,160	50,578	37,484
Payments to Pool Supervisors				
Payments for Pool Supervisors - Cressy Pool	517850	20,350	20,760	18,481
Total Payments to Pool Supervisors		20,350	20,760	18,481
Minor Improvements				
Minor Improvements - Cressy Pool	517900	0	0	1,679
Total Minor Improvements		0	0	1,679
Total Expenditure		58,510	71,338	57,643
		10,820	23,518	(89,127)

Ross Swimming Pool

Revenue

Revenue				
Municipal Income Allocation				
Municipal Income Allocation - Ross Pool	517950	(26,980)	(27,532)	(26,980)
Total Municipal Income Allocation		(26,980)	(27,532)	(26,980)
Other Income				
Other Income (GST Free) - Ross Pool	518026	(4,060)	(4,158)	(4,527)
Total Other Income		(4,060)	(4,158)	(4,527)
Total Revenue		(31,040)	(31,690)	(31,507)

Expenditure

Running Expenses

Running Expenses				
Ross Pool (Works Dept Maintenance)	453000	13,050	13,340	14,180
Running Expenses - Ross Pool	518050	14,895	18,381	13,628
Total Running Expenses		27,945	31,721	27,808
Payments to Pool Supervisors				
Payments for Pool Supervisors - Ross Pool	518100	13,780	14,050	12,720
Total Payments to Pool Supervisors		13,780	14,050	12,720
Total Expenditure		41,725	45,771	40,528
		10,685	14,081	9,021
Total Swimming Pools		21,505	58,098	(83,915)
Total Recreation Management		249,699	416,862	(144,817)



**NORTHERN
MIDLANDS
COUNCIL**

Public Amenities

Public Amenities

Public Amenities

Revenue

Maintenance Allocation

Municipal Income Allocation 503000

Total Maintenance Allocation

Total Revenue

Expenditure

Longford

Cleaning - Longford Public Conveniences 451900

Other Maint Expenditure - Longford Public Con 451950

Longford Public Amenities Other Expend (Rates, Insurance, Land Tax) 503250

Total Longford

Perth

Cleaning - Perth Public Conveniences 452000

Other Maint Expenditure - Perth Public Con 452050

Perth Public Amenities Other Expend (Rates, Insurance, Land Tax) 503300

Total Perth

Cressy

Cleaning - Cressy Public Conveniences 452100

Other Maint Expenditure - Cressy Public Con 452150

Cressy Public Amenities Other Expend (Rates, Insurance, Land Tax) 503350

Total Cressy

Evandale

Cleaning - Evandale Public Conveniences 452200

Other Maint Expenditure - Evandale Public Con 452250

Evandale Public Amenities Other Expend (Rates, Insurance, Land Tax) 503400

Total Evandale

Campbell Town

Cleaning - Campbell Town Public Conveniences 452300

Other Maint Expenditure - Campbell Town Public Con 452350

Campbell Town Public Amenities Other Expend (Rates, Insurance, Land Tax) 503450

Minor Improvements - C'town Public Amenities 503475

Total Campbell Town

Ross

Cleaning - Ross Public Conveniences 452400

Other Maint Expenditure - Ross Public Con 452450

Ross Public Amenities Other Expend (Rates, Insurance, Land Tax) 503500

Total Ross

Avoca

Cleaning - Avoca Public Conveniences 452500

Other Maint Expenditure Avoca Public Con 452550

Avoca Public Amenities Other Expend (Rates, Insurance, Land Tax) 503550

Total Avoca

Rossarden

Other Maint Expenditure - Rossarden Public Con 452650

Rossarden Public Amenities Other Expend (Rates Insurance Land Tax) 503600

Total Rossarden

Street Furniture

Street Furniture & Shelter Shed Maintenance North 452750

Street Furniture & Shelter Shed Maintenance South 452760

Total Street Furniture

Miscellaneous Buildings

Miscellaneous Buildings 503650

Total Miscellaneous Buildings

Total Expenditure

Total Public Amenities

Total Public Amenities

Works & Infrastructure Services

	2017/2018 Budget	Budget Forecast	
		2018/2019 Budget	2017/2018 Actual at 19/06/2018
	\$	\$	\$
	(231,424)	(242,671)	(221,424)
	(231,424)	(242,671)	(221,424)
	(231,424)	(242,671)	(221,424)
	21,190	21,620	14,777
	15,026	15,390	8,270
	810	2,069	226
	37,026	39,079	23,273
	15,920	16,310	14,745
	8,574	8,780	8,514
	7,310	10,499	7,666
	31,804	35,589	30,925
	7,110	7,250	5,782
	6,590	6,750	4,871
	2,250	3,190	1,612
	15,950	17,190	12,266
	11,510	11,790	11,057
	5,070	5,833	3,764
	2,270	2,419	1,230
	18,850	20,042	16,051
	53,360	59,430	43,558
	22,887	23,430	16,988
	3,570	4,883	2,032
	0	0	173
	79,817	87,743	62,751
	22,480	22,930	24,974
	9,176	9,390	10,193
	1,310	1,736	769
	32,966	34,056	35,936
	3,810	3,890	2,672
	6,176	6,338	5,953
	1,660	4,748	2,291
	11,646	14,976	10,916
	905	930	305
	120	120	0
	1,025	1,050	305
	6,368	7,990	5,222
	1,762	1,808	155
	8,130	9,798	5,377
	2,860	2,930	2,762
	2,860	2,930	2,762
	240,074	262,453	200,563
	8,650	19,782	(20,861)
	8,650	19,782	(20,861)
	8,650	19,782	(20,861)



**NORTHERN
MIDLANDS
COUNCIL**

Natural Resource Management

Natural Resource Management

Natural Resource Management

Revenue

Municipal Income Allocation

Municipal Income - NRM

To

Total Municipal Income Allocation

Other Income

W/Comp Reimbursement CGU - E7120

NRM - Income Sheepwash Creek wetland creation

Total Other Income

Total Revenue

Expenditure

Expenditure

NRM Facilitator - Wages & Oncosts

NRM Facilitator - Other Expenses

NRM Facilitator - LSL

NRM Facilitator - Redundancy

NRM - Expenditure Sheepwash Creek wetland creation

NRM - Rossarden Green Army

NRM - Weed Management Strategy

NRM - TEER Partnership Agreement

Total Expenditure

Total Expenditure

Total Natural Resource Management

Total Natural Resource Management

Total Works & Infrastructure Services

Budget Forecast		
2017/2018 Budget	2018/2019 Budget	2017/2018 Actual at 19/06/2018
\$	\$	\$
(71,295)	(15,000)	(61,295)
(71,295)	(15,000)	(61,295)
(1,650)	0	(1,650)
0	0	0
(1,650)	0	(1,650)
(72,945)	(15,000)	(62,945)
8,736	0	8,735
2,849	0	3,345
11,209	0	11,209
17,356	0	17,356
1,795	0	1,797
6,000	0	0
10,000	0	0
15,000	15,000	15,000
72,945	15,000	57,442
72,945	15,000	57,442
0	0	(5,503)
0	0	(5,503)
0	0	(5,503)
(646,776)	867,997	(48,021)



**NORTHERN
MIDLANDS
COUNCIL**

Works & Infrastructure Services

2017/2018 Budget	Budget Forecast	
	2018/2019 Budget	2017/2018 Actual at 19/06/2018
\$	\$	\$

Overall Totals:

(2,077,307)

(895,824)

(1,310,646)



**NORTHERN
MIDLANDS
COUNCIL**

APPENDIX B

CAPITAL WORKS

2018-2019

June 2018

ESTIMATED CAPITAL WORKS STATEMENT

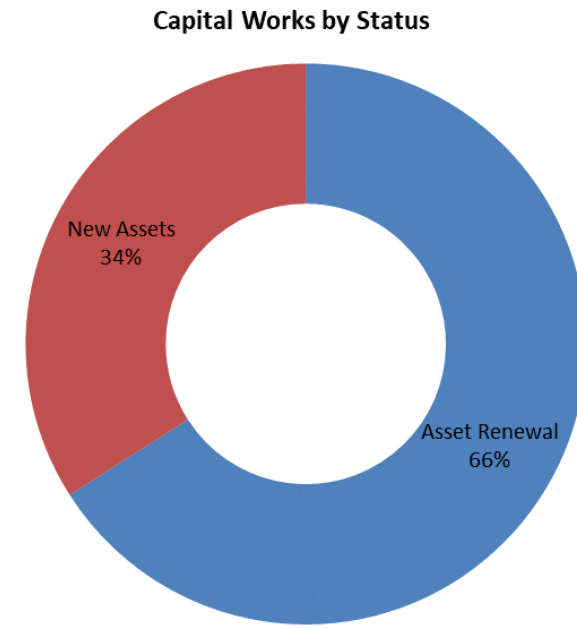
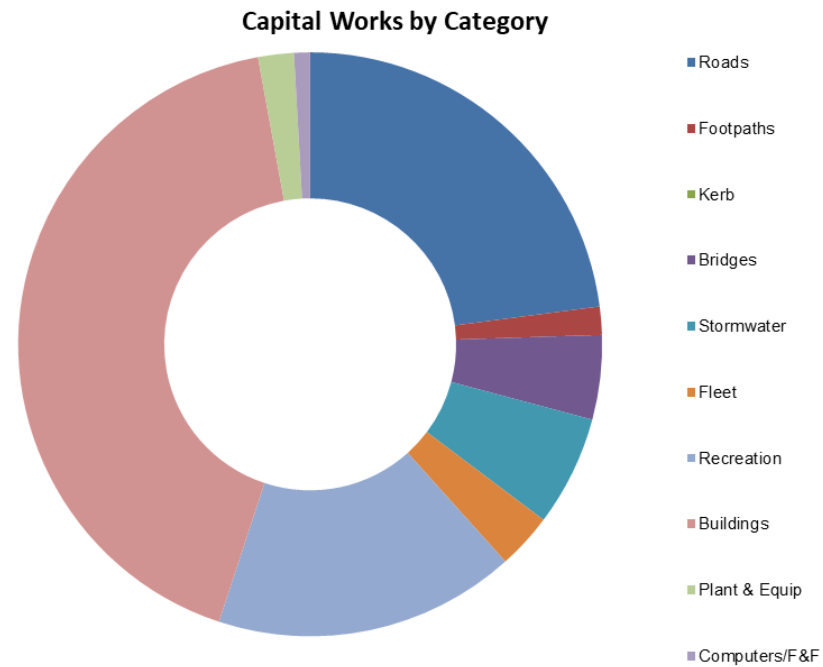
For the 10 years ending

	1	2	3	4	5	6	7	8	9	10
	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25	Estimate 2025/26	Estimate 2026/27
Capital Works Areas										
Roads	3,867,000	3,752,000	5,545,632	3,281,003	3,471,833	3,882,400	3,957,532	3,715,658	2,166,607	3,593,012
Footpaths	274,000	254,000	1,194,000	447,000	569,000	498,000	393,000	480,000	636,335	548,450
Kerb	0	0	202,910	208,997	215,267	221,725	228,377	235,228	242,285	249,554
Bridges	3,265,000	764,000	245,000	210,000	0	0	0	0	0	340,000
Stormwater	945,000	1,000,000	250,000	257,500	265,225	273,182	281,377	289,819	298,513	307,468
Fleet	650,000	505,000	229,000	176,000	207,000	318,000	720,000	384,000	256,000	132,000
Recreation	995,000	2,733,379	0	0	0	0	0	0	0	0
Buildings	5,670,000	6,885,170	640,000	659,200	678,976	699,345	720,326	741,935	764,193	787,119
Plant & Equip	308,300	323,300	0	0	0	0	0	0	0	0
Computers/F&F	171,540	145,000	133,900	137,917	142,055	146,316	150,706	155,227	159,884	164,680
Total Capital Works	16,145,840	16,361,849	8,440,442	5,377,617	5,549,356	6,038,968	6,451,317	6,001,867	4,523,818	6,122,283

Represented by:

c/fwds										
Asset Renewal	9,427,040	10,791,570	6,741,442	5,056,617	4,933,356	5,795,693	6,246,694	5,892,095	4,269,768	5,778,387
New Assets	6,718,800	5,570,279	1,699,000	321,000	616,000	243,275	204,623	109,772	254,050	343,896
Asset expansion/upgrade										
Total Capital Works	16,145,840	16,361,849	8,440,442	5,377,617	5,549,356	6,038,968	6,451,317	6,001,867	4,523,818	6,122,283

Reconciliation of net movement in property, plant and equipment	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25	Estimate 2025/26	Estimate 2026/27
Total Capital Works	16,145,840	16,361,849	8,440,442	5,377,617	5,549,356	6,038,968	6,451,317	6,001,867	4,523,818	6,122,283
Asset revaluation increment	0	0	0	0	0	0	0	0	0	0
Depreciation	-5,548,927	-5,400,473	-5,616,492	-5,841,152	-6,074,798	-6,317,790	-6,570,501	-6,833,321	-7,106,654	-7,390,920
Written down value of assets sold	0	0	0	0	0	0	0	0	0	0
Donated assets	0	0	0	0	0	0	0	0	0	0
Recognition of previously unrecognised assets	0	0	0	0	0	0	0	0	0	0
Net movement in property, plant and equipment	10,596,913	10,961,376	2,823,950	-463,535	-525,442	-278,821	-119,184	-831,454	-2,582,836	-1,268,637



CAPITAL WORKS PROGRAMFor the year ending
30 June 2019

Capital Works Area			Asset No.		Externally Funded	Internally Funded	Asset Renewal	New Assets	Project Cost \$
Roads					\$	\$	\$		\$
Lfd	Bishopsbourne Road	Reconstruction	Chn 7.375 to chn 8.520	R	132	270,000	-	270,000	- 270,000
Lfd	Bishopsbourne Road	Reconstruction	Chn 8.520 to Chn 9.080	R	133 & 134	109,000	-	109,000	- 109,000
Ctown	Barton Road	Reconstruction	Chn 8.090 to 9.050	R	99	48,521	196,479	245,000	- 245,000
Ctown	Barton Road	Reconstruction	Chn 9.050 to 10.230	R	100	-	275,000	275,000	- 275,000
Lfd	Hobhouse Street	Reconstruction	Catherine to Burghley	U	579	-	121,000	121,000	- 121,000
Lfd	High Street	Reconstruct verge	Burghley to No. 43 LHS (South only)	U	559 & 560	-	95,000	51,500	43,500 95,000
Lfd	Wellington Street	Urban Street Design /Parklets		U		-	250,000	-	250,000 250,000
Lfd	Illawarra Road	Entrance	Roundabout entrance improvements	U		187,000	-	-	187,000 187,000
Evan	High Street	Reconstruction	Barclay to Russell East side	U	300	-	150,000	80,000	70,000 150,000
Evan	High Street	Reconst verge, k&g	Barclay to Russell West side	U	260	-	130,000	100,000	30,000 130,000
Pth	Mary Street	K&g	Triangle block to Peachey's	U		-	15,000	-	15,000 15,000
Ctown	Main Street	Reconstruct verges, k&g, carparking, access to facilities etc		U		-	900,000	450,000	450,000 900,000
		Eastern side of road works	William to Queen Streets	U	-	-	-	-	-
		Queen Street car parking changes		U	-	-	-	-	-
	Resealing					-	555,000	555,000	- 555,000
	Resheeting					-	450,000	450,000	- 450,000
						614,521	3,137,479	2,706,500	1,045,500 3,752,000

Footpaths

Cry	Main Street	Church 920 to Hotel 1116	196 x 1.5 Sqm 294 West side - Concrete	C	797	-	35,000	35,000	-	35,000
Cry	Main Street	Sth of Hotel 1116 to Nth of Hotel 1170	54 x 1.5 Sqm 81 West side - Concrete	C	797	-	10,000	10,000	-	10,000
Cry	Main Street	Nth of Hotel 1170 to King Street 1214	44 x 1.5 Sqm 66 East side - Concrete	C	797	-	8,000	8,000	-	8,000
Lfd	Smith Street	Goderich 000 to Howick 873	65 x 1.8 Sqm 117 Nth side - Concrete	C	0	-	15,000	15,000	-	15,000
Pth	Old Punt	Clarence 0 to William 237	40 + 236 x 1.8 Sqm 496.8 - Concrete	EA	971	44,000	92,000	-	136,000	136,000
	Replacement of existing cracked asphalt footpath with concrete			C		-	50,000	50,000	-	50,000
						44,000	210,000	118,000	136,000	254,000

Bridges

Avoca	Storys Creek Road	Storys Creek	Conc abut, Built 1997, Map co-ord 609906	62	1469	-	100,000	100,000	-	100,000
Avoca	Royal George Road	Lewis Hill Creek	Conc abut, Built 1994, Map co-ord 789691	44	2380	-	120,000	120,000	-	120,000
Avoca	Storys Creek Road	Tasmania Creek	Conc to Timber abut, Built 1997, Map co-ord 598877	31	4000	-	120,000	120,000	-	120,000
Ross	Honeysuckle Road	Cat Gully Creek	Conc abut, Built 1998, Map co-ord 556311	18	4733	-	20,000	20,000	-	20,000
Evan	Brambletye Road	Horse Paddock Creek	To Conc abut, Built 1998, Map co-ord 437735	26	1820	-	40,000	40,000	-	40,000
Ross	Tooms Lake Road	Macquarie River	Conc abut, Built 1998, Map co-ord 478318	90	4619	-	350,000	350,000	-	350,000
Ctown	Bridge Street	Un-named Creek	Stone to Timber abut, Built 1978, Map co-ord 404573	28	5241	-	14,000	14,000	-	14,000
						-	764,000	764,000	-	764,000

Stormwater

W/Junct	Translink					-	120,000	-	120,000	120,000
Perth	Sheepwash Creek Project					-	510,000	-	510,000	510,000
Ev	High Street					-	40,000	-	40,000	40,000
Ev	Cemetery Reserve					-	5,000	-	5,000	5,000

Lfd	Union Street		-	55,000	55,000	-	55,000
Cry	King Street & Macquarie Street		-	50,000	50,000	-	50,000
Lfd	Paton St Detention diversion		110,000	110,000	110,000	110,000	220,000
			110,000	890,000	215,000	785,000	1,000,000
Land & Buildings							
All Areas	Public Buildings Improvements		-	60,000	60,000	-	60,000
All Areas	Waste Transfer Stations	Improvements	-	20,000	20,000	-	20,000
All Areas	Asbestos Removal Program		-	20,000	20,000	-	20,000
All Areas	Public Toilet painting program		-	20,000	20,000	-	20,000
Cry	Recreation Ground	Amenities upgrade	-	300,000	300,000	-	300,000
Ctown	Recreation Ground	Complex	-	-	-	-	-
		Contract	750,000	1,825,237	1,825,237	750,000	2,575,237
		Design		-	45,000	45,000	-
		Grandstand Removal	-	83,333	83,333	-	83,333
		Carpark		-	75,000	75,000	-
		Furniture & Fittings		-	20,000	20,000	-
		Site Works & footpaths		-	100,000	100,000	-
		Oval Irrigation		-	62,600	-	62,600
		Scoreboard	-	40,000	40,000	-	40,000
		Interchange benches	-	22,000	22,000	-	22,000
		Power poles and upgrades		-	60,000	60,000	-
		Removal of perimeter asphalt	-	22,000	22,000	-	22,000
		Tennis Court Complex	215,000	100,000	-	315,000	315,000
		Cenotaph Upgrade	70,000	100,000	70,000	100,000	170,000

Lfd	Sports Centre	Gym Extension	-	750,000	375,000	375,000	750,000
Lfd	Recreation Ground	Amenities upgrade	80,000	1,100,000	1,180,000	-	1,180,000
Lfd	Grandstand	Waterproofing, handrail & seating	-	120,000	120,000	-	120,000
Lfd	Office	Switchboard upgrade	-	25,000	25,000	-	25,000
Lfd	Office	Toilet Kitchen upgrade	-	200,000	200,000	-	200,000
Lfd/Cto wn	Depot	Improvements / solar	-	80,000	50,000	30,000	80,000
Liffey	Hall	Roof replacement	-	20,000	20,000	-	20,000
Evan	Recreation Ground	Amenities upgrade	-	500,000	500,000	-	500,000

			1,115,000	5,770,170	5,252,570	1,632,600	6,885,170
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Recreation

All areas	Street Trees and surrounds		-	130,000	-	130,000	130,000
All areas	Entrance Statements	Landscaping/Beautification	-	20,000	-	20,000	20,000
All areas	Christmas Tree lighting		-	25,000	-	25,000	25,000
Cry	Recreation Ground	Dump Point, main extension	-	30,000	-	30,000	30,000
Cry	Pool	Improvements	100,000	-	100,000	-	100,000
Cry	Pool	Solar blanket replacement	-	40,000	40,000	-	40,000
Ross	Pool	Chlorinating System	-	22,000	22,000	-	22,000
Lfd	Wellington Street	Cable bundling	-	15,000	-	15,000	15,000
Lfd	Recreation Ground	Dual Access / carpark	-	195,000	195,000	-	195,000
Lfd	Recreation Ground	Top Dressing Ground	-	20,000	20,000	-	20,000
Lfd	Recreation Ground	Storage Shed	20,000	20,000	40,000	-	40,000
Lfd	Recreation Ground	Cricket Nets upgrade	30,000	-	30,000	-	30,000
Lfd	Recreation Ground	Scoreboard	30,000	-	30,000	-	30,000

Ev	Recreation Ground	Buildings / Storage Shed	158,000	-	158,000	-	158,000
Ev	Recreation Ground	Scoreboard	30,000	-	30,000	-	30,000
Ev	Recreation Ground	Cricket Pitch improvements	33,000	-	33,000	-	33,000
Lfd	Velodrome	Shelter / shed	20,000	-	-	20,000	20,000
Lfd	Public Open Space	Stokes Park Area	-	25,000	-	25,000	25,000
Lfd	Burghley Street	Sports Centre carpark & footpaths	-	100,000	-	100,000	100,000
Evan	Russell Street	1 Heritage Lamp Pole	-	15,000	-	15,000	15,000
Pth	Recreation Ground	Top Dressing Ground	-	30,000	30,000	-	30,000
Ross	Village Green	Establishment	-	240,000	-	240,000	240,000
Pth	Childcare	Parent Space & entrance shelter	-	20,000	-	20,000	20,000
	Recreation Ground	Lighting	150,000	1,215,379	200,000	1,165,379	1,365,379
			571,000	2,162,379	928,000	1,805,379	2,733,379

Plant & Equip

Waste Bins	replacements	-	25,000	25,000	-	25,000
Signage		-	15,000	7,500	7,500	15,000
Private Power Poles		-	50,000	50,000	-	50,000
Street Furniture		-	50,000	50,000	-	50,000
Play Equipment		-	50,000	-	50,000	50,000
Play Equipment - Longford Stage 3		53,300	-	-	53,300	53,300
Playground softfall replacement program		-	20,000	20,000	-	20,000
Bus Shelter/s		-	-	10,000	10,000	-
Playground Shelter/s		-	-	10,000	-	10,000
Minor Works Plant		-	40,000	10,000	30,000	40,000

Information Technology	-	145,000	130,000	15,000	145,000
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	53,300	415,000	302,500	165,800	468,300
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Fleet

Fleet No.

12	Utility	-	15,000	15,000	-	15,000
15	Light Truck	-	35,000	35,000	-	35,000
16	Utility	-	30,000	30,000	-	30,000
61	Tractor	-	66,000	66,000	-	66,000
68	Tractor	-	46,000	46,000	-	46,000
23	Utility	-	20,000	20,000	-	20,000
39	Truck 6 yard	-	106,000	106,000	-	106,000
52	Backhoe	-	120,000	120,000	-	120,000
188	Mower Ride-on	-	19,000	19,000	-	19,000
6	Fleet Sedan	-	15,000	15,000	-	15,000
7	Fleet Sedan	-	15,000	15,000	-	15,000
3	Utility	-	18,000	18,000	-	18,000

-	505,000	505,000	-	505,000
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2,507,821	13,854,028	10,791,570	5,570,279	16,361,849
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**Carried
Forward from
2017-18 tba



**NORTHERN
MIDLANDS
COUNCIL**

APPENDIX C

FEES & CHARGES SCHEDULE

2018-2019

June 2018



**NORTHERN
MIDLANDS
COUNCIL**

*Fees & Charges
Schedule
2018-2019*

Northern Midlands Council Fees & Charges Schedule 2018-2019

Index

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Note: Fees and charges marked with an Asterik * are GST Free

Corporate Services

		2017-2018	2018-2019
		Fee	Fee
Local Government Certificates:			
Certificate 132	Basis	\$46.50 *	\$47.40 *
Certificate 337	Each	\$205.37 *	\$209.35 *
Right to Information Act 2009			
Information Request	Per Request	\$38.75 *	\$39.50 *
Local Government Code of Conduct			
Complaint lodgement fee	Per Item	\$76.50 *	\$76.50 *
Photocopying:			
Council Paper/Labour			
A4 Black & White Single Sided	Per Copy	\$0.30	\$0.30
A4 Black & White Double Sided	Per Copy	\$0.45	\$0.45
A4 Colour Single Sided	Per Copy	\$0.60	\$0.60
A4 Colour Double Sided	Per Copy	\$0.90	\$0.90
Council Paper Only			
A4 Black & White Single Sided	Per Copy	\$0.20	\$0.20
A4 Black & White Double Sided	Per Copy	\$0.30	\$0.30
A4 Colour Single Sided	Per Copy	\$0.30	\$0.30
A4 Colour Double Sided	Per Copy	\$0.45	\$0.45
Own Paper			
A4 Black & White Single Sided	Per Copy	\$0.10	\$0.10
A4 Black & White Double Sided	Per Copy	\$0.20	\$0.20
A4 Colour Single Sided	Per Copy	\$0.20	\$0.20
A4 Colour Double Sided	Per Copy	\$0.40	\$0.40
Council Agenda:			
Copy of Extract from the		\$2.00 *	\$2.00 *
Agenda of a Meeting of Council	+ Per page	\$0.20 *	\$0.20 *
Council Minutes:			
Minutes of a Meeting of Council	Per page	\$0.31 *	\$0.31 *
(1 fee unit# per 5 pages)			
Recorded Copy of Meeting			
Proceedings on CD	Each	\$20.10	\$20.50
#Fee Unit – see www.treasury.tas.gov.au			
Council Reports:			
Copy of the Annual Report of			
Council (Max. of 5 fee units)	Each	\$7.75 *	\$7.90 *
Telephone calls:			
	Each (local)	\$0.55	\$0.55
Laminating:			
A3 sheet	Per Sheet	\$4.05	\$4.15
A4 sheet	Per Sheet	\$1.35	\$1.40
Credit Card	Per Card	\$0.25	\$0.25
Fee for Provision of Prior Years Rate Notice			
	Per notice (may be applied)	\$5.20	\$5.30
Fee for Dishonoured Cheque/Direct Debit			
	Each	\$30.00	\$31.00
Use of Council Chambers:			
Council Chambers	Per hour	\$13.00	\$13.50
Council Chambers	Per day	\$64.00	\$66.00
Catering (Tea/Coffee/Biscuits)			
provision, setup and cleanup	Per 10 Persons	\$26.00	\$26.50
Levies:			
Fire Levy Commission		4%	4%
Building Training Guarantee Levy			
Commission	Each	\$6.60	\$6.60
Building Permit Levy Commission	Each	\$6.00 *	\$6.00 *

Child Care

		2017-2018	2018-2019
Long Day Care			
Fees Per Child	9.00am - 3.00pm	\$53.00 *	\$55.50 *
	9.00am - 12.30pm	\$35.00 *	\$37.00 *
	1.30am - 5.00pm	\$35.00 *	\$37.00 *
	8.00am - 6.00pm	\$80.00 *	\$83.00 *
	3.00pm - 6.00pm.	\$21.00 *	\$21.00 *
	8.00am - 8.45am	\$11.00 *	\$11.00 *
A holding fee is payable for all absences when notification is given prior to 8am on the day which the child is absent. The full fee is payable if notification is not given before 8am on the day which the child is absent.		75%	75%
Midlands Kids Club:			
Fees Per Child	Vacation Care Full Day 8am to 6pm	\$73.00 *	\$74.50 *
	After School Care 3pm to 6pm	\$21.00 *	\$22.00 *
Toy Library			
Annual Membership Fee		\$23.00	\$23.00
Hire Fees Larger items - Toy Library		\$11.00	\$11.00

Animal Control

Dog Registration:

		2017-2018	2018-2019
Paid prior to the 1/9/17			
Dog – Unsterilised	Each	\$54.00 *	\$54.00 *
Dog - Sterilised / Greyhound/ Purebred / Hunting Dog / Restricted Breed	Each	\$26.00 *	\$26.00 *
Dog – Working Dog	Each	\$12.00 *	\$12.00 *
Dog – Pensioner #	Each	\$10.00 *	\$10.00 *
Declared Dangerous Dog	Each	\$285.00 *	\$285.00 *
Declared Dangerous Dog (Guard)	Each	\$66.00 *	\$66.00 *
Guide Dogs	Each	Exempt	Exempt
Additional Registration Charge for failure to provide evidence of microchipping at time of registration	Each	\$25.00 *	\$25.00 *
Paid from the 1/9/17			
Dog - Unsterilised	Each	\$70.00 *	\$70.00 *
Dog - Sterilised / Greyhound/ Purebred / Hunting Dog / Restricted Breed	Each	\$39.00 *	\$39.00 *
Dog – Working Dog	Each	\$23.00 *	\$23.00 *
Dog – Pensioner #	Each	\$19.00 *	\$19.00 *
Declared Dangerous Dog	Each	\$320.00 *	\$320.00 *
Declared Dangerous Dog (Guard)	Each	\$83.00 *	\$83.00 *
Guide Dogs		Exempt	Exempt
Kennel Licence:			
Initial Licence	Per Year	\$70.00 *	\$72.00 *
Renewal of Licence	Per Year	\$43.00 *	\$44.00 *
Impoundment Fees :			
Impounding Fee (first Impoundment)	Per Animal	\$70.00	\$72.00
Impounding Fee (subsequent)	Per Animal	\$93.00	\$95.00
Pound Fees (1st day incl in above)	Per Day Per Animal	\$21.00	\$21.50
Other Items Dogs:			
Replacement Tag	Each	\$7.00	\$7.00
Complaint Deposit	Each	\$20.00 *	\$20.00 *
Restricted Breed Dog Sign	Each	\$44.00	\$44.00
Dangerous Dog Sign	Each	\$87.00	\$87.00
Dangerous Dog Collar	Each	\$70.00	\$70.00
Infringement Fine	Per Penalty Unit##	\$159.00 *	\$163.00 *
Trap Hire	Weekly	\$10.00	\$10.00
Trap Deposit	Per Hire, refundable on return	\$50.00 *	\$50.00 *
Microchipping Fee	Per Dog	\$50.00	\$51.00
# One dog at Pensioner rate per premises			
## Penalty Unit see www.justice.tas.gov.au			
Other Animals:			
Stock Control	Per Hour or part there of, per person.	\$70.00	\$72.00
Stock Impounding Fee	Per Animal	\$34.00	\$35.00
Stock Cartage Costs where third party assistance required		Cost Plus 15%	Cost Plus 15%
Advertising of Impounded Stock		Cost Plus 15%	Cost Plus 15%

Cemetery

		2017-2018	2018-2019
FEES BASIS			
Longford & Perth Lawn:			
Single Depth (Longford)	Flat Rate	\$1,330.00	\$1,460.00
Single Depth (Perth)	Flat Rate	\$1,500.00	\$1,650.00
Double Depth	Flat Rate	\$1,740.00	\$1,910.00
Second Interment	Flat Rate	\$1,330.00	\$1,463.00
Grave Still Born Child	Flat Rate	\$340.00	\$374.00
Grave Child Under 12	Flat Rate	\$550.00	\$605.00
Grave Site Allocation/Reservation Fee	Flat Rate	\$280.00	\$308.00
Burial of Ashes	Flat Rate	\$280.00	\$308.00
Supply and fitting of standard plaque (non-standard additional charge)	Flat Rate	\$810.00	\$891.00
Installation of Plinth and placement of Plaque	Flat Rate	\$300.00	\$330.00
Memorial Walls:			
Placement of Ashes No Plaque	Flat Rate	\$160.00	\$176.00
Placement of Ashes including Standard Plaque (non-standard additional charge)	Flat Rate	\$500.00	\$550.00
Allocation/Reservation Fee	Flat Rate	\$120.00	\$132.00
Rose Gardens:			
Placement of Ashes including Standard Plaque (non-standard additional charge) & Base	Flat Rate	\$810.00	\$891.00
Reservation	Flat Rate	\$120.00	\$132.00
Placement of Plaque and Ashes	Flat Rate	\$220.00	\$242.00
Perth General (old section):			
Internment (single depth)	Flat Rate	\$1,740.00	\$1,914.00
Grave Site Allocation/Reservation Fee	Flat Rate	\$280.00	\$308.00
Other Fees:			
Fee for Exhumation of Body	Flat Rate	\$1,910.00	\$2,101.00
Fee payable if request for burial is not given within prescribed time	Flat Rate	\$150.00	\$165.00
Additional fee for digging and/or Attendance on weekend and Public Holiday	Flat Rate	\$550.00	\$605.00
Permit for Monumental Work	Flat Rate	\$50.00	\$55.00

Public Halls

			2017-2018	2018-2019
Ross				
Town Hall:				
Meetings				
Hall, Supper Room & Kitchen	Per Day		\$98.00	\$102.00
	Maximum 2 Hours		\$17.50	\$18.50
Supper Room & Kitchen	Per Use		\$73.00	\$76.00
Kitchen Only	Per Use		\$55.00	\$56.00
Front Office	Per Use		\$36.50	\$38.00
Reading Room (No. 1 & 2)	Per Room		\$36.50	\$38.00
Functions				
Hall, Supper Room & Kitchen	Per Use		\$167.00	\$174.00
Supper Room & Kitchen	Per Use		\$84.50	\$88.00
Cleaning Bond	Per booking		\$100.00	\$100.00
Alcohol Bond	Per booking		\$100.00	\$100.00
Functions				
Audio Visual Equipment Use	Per booking		\$50.00	\$52.00
(Money remitted to Midlands Film Group)				
Snooker Room:				
Individuals	Per Person		\$2.60	\$2.70
LIFFEY HALL:				
Hall	5pm-9pm		\$5.50	\$5.50
	5pm-12am		\$11.00	\$11.00
	Daily		\$39.00	\$39.00
PERTH COMMUNITY CENTRE:				
Function Friday & Saturday Nights			\$176.00	\$176.00
Monday to Thursday Nights Hourly	Senior Citizens		\$6.60	\$6.60
(Function Room or Hall)	Others		\$9.90	\$9.90
Hire of Rooms for Provision of Child Care Service				
- School Day Hire per Day			\$22.00	\$22.00
- School Holidays Hire per Day			\$44.00	\$44.00
- Power per Day			\$28.60	\$20.00
Bond function with alcohol	Each		\$100.00 *	\$100.00 *
Bond function without alcohol	Each		\$50.00 *	\$50.00 *
EVANDALE MEMORIAL HALL:				
Hall	Full Day		\$110.00	\$110.00
Main Hall	Full Day		\$60.00	\$60.00
Supper Room	Full Day		\$30.00	\$30.00
Kitchen	Full Day		\$50.00	\$50.00
Hourly Rates	Day		\$8.00	\$8.00
	Night		\$10.00	\$10.00
Heating	Per Hour		\$2.00	\$2.00
Bond for Non - Alcohol	Each		\$80.00	\$80.00
Bond for Alcohol	Each		\$160.00	\$160.00
Local Community Groups 20% off scheduled rates				

Public Halls

2017-2018

2018-2019

LONGFORD TOWN HALL:

Hall (locals)	Per hour	\$17.00	\$18.00
Hall (non-locals)	Per hour	\$22.00	\$23.00
Hall Functions (locals)	Per day	\$155.00	\$160.00
Hall Functions (non-locals)	Per day	\$200.00	\$210.00
Stage Lighting and Equipment	Per Hire	\$115.00	\$120.00
Kitchen	Per hour	\$11.00	\$11.50
Kitchen	Per function	\$32.00	\$33.00
Tea/Coffee/Sugar	Per function	\$22.00	\$23.00
Kitchen Crockery	Per function	\$27.00	\$28.00
Table Hire	Per Table per Day	\$2.00	\$2.00
Chair Hire	Per Chair per Day	\$0.50	\$0.50
Meeting Room (locals)	Per hour	\$17.00	\$18.00
Meeting Room (non-locals)	Per hour	\$22.00	\$23.00
Audio Equipment Meeting Room	Per Hire	\$27.00	\$28.00
Multiple day Functions (3 days or more) (local not-for-profit groups) 33% rebate of day rate			
Key Deposit		\$20.00 *	\$20.00 *
Bond (non-alcohol function)		\$200.00 *	\$200.00 *
Bond (alcohol function)		\$500.00 *	\$500.00 *
Bond Meeting Room		\$50.00 *	\$50.00 *
Major Functions are negotiable			

LONGFORD WAR MEMORIAL HALL(Village Green):

Hall (locals)	Per hour	\$17.00	\$18.00
Hall (non-locals)	Per hour	\$22.00	\$23.00
Hall Functions (locals)	Per day	\$155.00	\$160.00
Hall Functions (non-locals)	Per day	\$200.00	\$210.00
Kitchen	Per hour	\$11.00	\$11.50
Kitchen	Per function	\$32.00	\$33.00
Table Hire	Per Table per Day	\$2.00	\$2.00
Chair Hire	Per Chair per Day	\$0.50	\$0.50
Key Deposit		\$20.00 *	\$20.00 *
Bond (non-alcohol function)		\$200.00 *	\$200.00 *
Bond (alcohol function)		\$500.00 *	\$500.00 *
Bond Meeting Room		\$50.00 *	\$50.00 *
Major Functions are negotiable			

BISHOPSBOURNE COMMUNITY CENTRE:

Hall & kitchen (non-locals)	Night	\$120.00	\$120.00
Barbecue Area		\$20.00	\$20.00
Badminton/Indoor Bowls	Per night	\$20.00	\$20.00
Cricket Club usage of Ground	Per Week	\$20.00	\$20.00
Meeting Room	Per use	\$40.00	\$40.00
Meeting Room & Kitchen	Per use	\$50.00	\$50.00
Foyer (Small Meetings)	Per use	\$5.00	\$5.00
Meetings (Non-Profit)	Per use	\$15.00	\$15.00
Club Meetings	Per use	\$5.50	\$5.50

Public Halls

		2017-2018	2018-2019
CAMPBELL TOWN:			
Meeting Room/Supper Room	Per day	\$84.00	\$87.00
	Per hour	\$17.00	\$18.00
Main Hall:			
Hall - Meetings	Per day	\$135.00	\$140.00
	Per hour	\$28.00	\$29.00
Functions:			
Local Organisations	Night	\$167.00	\$174.00
Outside Committees	Night	\$220.00	\$229.00
Kitchen utilised with function		\$57.00	\$59.00
Chairs	Each	\$1.20	\$1.20
Tables	Each	\$6.00	\$6.00
Crockery	Each	\$0.25	\$0.25
Bond:			
For any function (non alcohol)		\$210.00	\$210.00
Function (alcohol)		\$530.00	\$530.00
Key Deposit		\$25.00	\$25.00
AVOCA:			
Town Hall – Hall Hire Only	Per Day	\$50.00	\$50.00
Town Hall – All Facilities Hire	Per Day	\$50.00	\$50.00
Bond where alcohol served at function		\$100.00	\$100.00
Ash Centre – Hire	Per Day	\$25.00	\$25.00
CRESSY HALL:			
Hall & Kitchen	Per Time	\$55.00	\$55.00
Hall	Per Time	\$33.00	\$33.00
Back Room and Kitchen	Per Time	\$33.00	\$33.00
Back Room Meetings	Per Time	\$16.50	\$16.50
Recreational Activities	Per Hour	\$16.50	\$16.50
ALL PUBLIC HALLS AND RESERVES:			
Insurance Casual One Off Hire or Use			
- Meeting		\$5.00	\$5.00
- Non-alcohol function		\$15.00	\$15.00
- Alcohol function		\$50.00	\$50.00
Equipment Hire from Council (Larger Items) - Marquees (Up to Five)		\$50.00	\$50.00

Recreational Facilities

2017-2018

2018-2019

Campbell Town:

War Memorial Oval:

Power cost for period
 March – August to be paid by
 Campbell Town Football Club
 Occasional Users:
 Recreation Ground
 Other Facilities

King Street Oval:

Occasional Users	Per Day	\$60.00	\$61.00
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Ross:

Recreation Ground:

Oval Hire
 Oval Hire by Cricket Club
 Pavilion Hire
 Pavilion and Kiosk Hire

Evandale:

Morven Park:

Oval hire by Football Club plus electricity charges	Per Season
Oval hire by Cricket Club plus electricity charges	Per Season

Perth:

Oval hire by Football Club
 Oval hire by Cricket Club

Longford:

Oval hire by Football Club
 Junior Football Association
 Oval hire by Cricket Club
 Hire of Clubrooms Negotiable

Cressy:

Cricket/Football Club
 Leased by donation plus HEC and
 Telstra

Caravan Parks and Camping Grounds

		2017-2018	2018-2019
CARAVAN PARKS:			
Ross Caravan Park: Fees set by Lessee			
Longford Caravan Park: Fees set by Lessee			
CAMPING GROUNDS:			
Tooms Lake:			
Camping Site	Per Year	\$390.00	\$403.00
Shack Site	Per Year	\$500.00	\$517.00
Casual Campers	Per person per night	\$2.90	\$3.00
Lake Leake:			
Shack Site - Large Site	Per Year	\$730.00	\$732.00
- Smaller Site		\$695.00	\$696.00
Camp site with power	Per Night	\$22.00	\$23.00
Camp site without power	Per Night	\$11.50	\$12.00
Additional Persons	Per Night	\$2.00	\$2.00
Shower	Per Shower	\$0.50	\$0.50

Swimming Pools

		2017-2018	2018-2019
Cressy:			
General Admission	Adult	\$3.00	\$4.00
	Child	\$2.50	\$3.00
	Onlooker	\$1.50	\$1.50
	Toddler U/2	\$1.00	Free
	Family	\$100.00	\$180.00
Seasons Ticket	Child U/18	\$50.00	\$80.00
	Adult	\$60.00	\$90.00
	Onlooker	\$30.00	\$30.00
(Family - 2 adults 3 children extra \$10 each member after this)			
Swimming Carnivals	Per Day	\$260.00	\$260.00
Hourly rate	Per Hour	\$55.00	\$55.00
Education Department:	A week for 1 hour each day	\$120.00	\$120.00
	A week for 2 hour each day	\$230.00	\$230.00
Austswim	Per Day	\$5.00	\$5.00
Ross:			
General Admission	Child U/3	\$2.00	\$2.00
	Adult/Child	\$3.00	\$3.00
	Family Daily	\$10.00	\$10.00
	Family Weekly	\$20.00	\$20.00
	Single Weekly	\$10.00	\$10.00
Seasons Ticket	Child	\$50.00	\$50.00
	Adult	\$60.00	\$60.00
	Family	\$110.00	\$110.00
Campbell Town:			
General Admission	Adult/Child	\$3.00	\$3.00
	Toddler U/5	\$1.00	\$1.00
	Onlooker	\$1.00	\$1.00
Seasons Ticket	Child U/18	\$55.00	\$55.00
	Adult	\$65.00	\$65.00
	Family	\$120.00	\$120.00
Fees negotiated for annual learn to swim program and Austswim programs			

Rubbish Disposal

2017-2018

2018-2019

Fees applicable to residents / ratepayers

Refuse:

Single Axle Trailer / Ute (Small)	Each	\$13.00	\$13.00
Single Axle Trailer / Ute (Large)	Each	\$19.00	\$19.00
Double Axle Trailer (Small)	Each	\$26.00	\$26.00
Double Axle Trailer (Large)	Each	\$38.00	\$38.00
Sedan / Stationwagon	Each	\$8.00	\$8.00
240 litre Garbage Bin	Each	\$5.00	\$5.00
50 litre garbage bag	Each	\$2.00	\$2.00
Other commercial vehicles - Loose	m ³	\$45.00	\$45.00
- Compacted	m ³	\$90.00	\$90.00
Innerspring Mattress Disposal			
- Single	Each	\$12.00	\$12.00
- Double	Each	\$12.00	\$12.00
- Queen/King	Each	\$12.00	\$12.00
Refrigerators/Airconditioners	Each	\$10.00	\$10.00
Concrete and Masonry (Longford Site Only)	m ³	\$28.00	\$28.00

Green Waste:

Single Axle Trailer /Ute (Small)	Each	\$10.00	\$10.00
Single Axle Trailer / Ute (Large)	Each	\$14.00	\$14.00
Double Axle Trailer (Small)	Each	\$19.00	\$19.00
Double Axle Trailer (Large)	Each	\$29.00	\$29.00
Sedan / Stationwagon		\$6.00	\$6.00
240 litre Garbage Bin	Each	\$5.00	\$5.00
50 litre garbage bag		\$2.00	\$2.00
Commercial Vehicles	m ³	\$34.00	\$34.00

Tyres:

Car/motor bike tyre	Each	\$7.00	\$7.00
Light truck / 4x4 tyre	Each	\$7.00	\$7.00
Medium truck tyre 18" & over	Each	\$27.00	\$27.00
Large Truck tyre up to 34"	Each	\$39.00	\$39.00

Note: No Tyres over 34" are accepted

No tyres on rims are accepted

(Tyre must be separated from rim prior to site entry)

Fees applicable to non residents / non ratepayers

Non resident / non ratepayers will be charged three time the fees applicable to residents / ratepayers above.

Kerbside Refuse Collection:

Replacement MGB's 140 litre	Each	\$83.00	\$83.00
Replacement MGB's 240 litre	Each	\$86.00	\$86.00
MGB Changeover Cost	Each	\$23.00	\$23.00

Kerbside Recycling Collection:

Replacement Recycling MGB's 240 litre	Each	\$86.00	\$86.00
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Abandoned Vehicles

Additional Charge on top of recovery of removal contractor cost		\$51.00	\$51.00
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Health

	2017-2018	2018-2019
Subdivision Assessment (outside sewerage district)	\$127.00 *	\$130.00 *
Each Additional Lot	\$63.00 *	\$65.00 *
Water Cartage Tankers for Assessment of Transport	\$107.00 *	\$110.00 *
User or Supplier of Private Water Supply	\$107.00 *	\$110.00 *
Water Sampling (by request) Plus cost of analysis	\$107.00 *	\$110.00 *
Food Samples (If breaching relevant code) Plus cost of analysis	\$124.00 *	\$127.00 *
Request for Inspection & Written Reports on Food Premises	\$107.00 *	\$110.00 *
Food Premises Annual Renewal - High Risk	\$259.00 *	\$265.00 *
Food Premises Annual Renewal - Medium Risk	\$207.00 *	\$212.00 *
Food Premises Annual Renewal - Low Risk	\$134.00 *	\$137.00 *
Temporary Food Business Registration - Per Day	\$31.00 *	\$32.00 *
Temporary Food Business Registration - 2 to 8 Weeks	\$62.00 *	\$34.00 *
Temporary Food Business Registration - 6 months	\$124.00 *	\$127.00 *
Temporary Food Business Registration - Yearly	\$176.00 *	\$180.00 *
Temporary Food Business Registration - Charity	Nil	Nil
Place of Assembly Licence - Special Event (1 day)	\$79.00 *	\$81.00 *
Place of Assembly Licence - Special Event (Multi-day)	N/A	\$220.00
Place of Assembly Licence - General Purpose Annual	\$137.00 *	\$140.00 *
Place of Assembly Licence - Registered Charity	Nil	Nil
Other Registrations Required by the Public Health Regulations--per year	\$107.00 *	\$110.00 *
Licence to Carry Out Public Health Risk Activity (New or Renewal)	\$107.00 *	N/A *
Registration of Premises where Public Risk activity Carried out	N/A	\$110.00
Individual Licence to Carry Out Public Health Risk Activity Per Person	N/A	\$55.00
Registration of Regulated System (New or Renewal)	\$107.00 *	\$110.00 *
Re-inspection Due to Incomplete or Faulty Work	\$107.00	\$110.00
Additional Inspections	\$107.00	\$110.00
Sale of 1.4 Litre Sharps Containers	\$7.95	\$8.15

Building & Plumbing

		2017-2018	2018-2019	
1	Building Permit Authority:			
1.01	Class 1a	Notifiable Building Works	\$105 *	\$108 *
1.02	Class 1a	Permit Work	\$281 *	\$288 *
1.03	Class 1a	Additional charge per unit for multi unit developments	\$36 *	\$37 *
1.04	Class 10	Notifiable Building Works	\$105 *	\$108 *
1.05	Class 10	Permit Work	\$281 *	\$288 *
1.06	Class 2 - 9	Notifiable Building Works	\$105 *	\$108 *
1.07	Class 2 - 9	Permit Work (Under 500m2)	\$382 *	\$391 *
1.08	Class 2 - 9	Permit Work (Over 500m2)	\$551 *	N/A
1.09	Class 2 - 9	Permit Work (Over 500m2 less than 1000m)	N/A	\$564 *
1.10	Class 2 - 9	Permit Work (Over 1000m2 less than 2000m)	N/A	\$738 *
1.11	Class 2 - 9	Permit Work (Over 2000m2)	N/A	To be Quoted *
3	Building Sundry Services			
3.02	Initial Extension of current Building Permit	\$137 *	\$140 *	
	2nd Extension of current Building Permit	\$275 *	\$282 *	
	3rd and Subsequent Extension of current Building Permit	\$412 *	\$423 *	
3.02	Additional charge on 3.02 for extension of expired Permit where permitted to do	\$104 *	\$107 *	
3.04	Amendment of Building Permit			
	Class 10	\$281 *	\$288 *	
	Class 1	\$281 *	\$288 *	
	Class 2-9	\$382 *	\$391 *	
3.05	Amendment of Certificate of Likely Compliance			
	Class 10	\$75	\$77	
	Class 1	\$100	\$102	
	Class 2-9	\$127	\$130	
3.07	File search fee (incl copies of plans) Class 10 and 1	\$63	\$65	
	File search fee (incl copies of plans) Class 2 to 9	N/a	to be Quoted	
3.08	Building Certificate			
	Class 10 (Plus double Permit Authority fee)	\$554	\$567	
	Class 1 (Plus double Permit Authority fee)	\$554	\$567	
	Class 2-9 < 500m2 (Plus double Permit Authority fee)	N/a	\$752	
	Class 2-9 > 500m2 (Plus double Permit Authority fee)	N/a	\$1,086	
3.11	EHO Assessment Fee (Outside Sewer District)	\$127	\$130	
3.12	Building Notification (Low risk)	\$63	\$65	

Building & Plumbing

	2017-2018	2018-2019
4		
Plumbing – Permit		
4.01 Class 1a Permit Work	\$176 *	\$180 *
Class 1a Permit Work (Additional charge per unit for multi-unit developments)	\$35 *	\$36 *
4.01 Class 2-9 < 500m2	\$376 *	\$385 *
4.01 Class 2-9 > 500m3	\$543 *	\$556 *
4.01 Class 10	\$107 *	\$110 *
Plumbing Surveyor (Including Maximum of 4 Inspections)		
Class 1a Buildings (dwelling or addition - each sole occupancy unit)		
4.10 Minor Alteration/Repair	n/a	n/a
4.11 56m2 or under	n/a	n/a
4.12 56m2 to 200m2	n/a	n/a
4.13 Over 200m2	n/a	n/a
4.14 Under 500m2	\$369 *	\$378 *
4.15 500m2 and over	\$495 *	\$507 *
Class 7 Commercial / Farm Storage Buildings		
4.20 100m2 or under	n/a	n/a
4.21 Over 100m2 to 300m2	n/a	n/a
4.22 Over 300m2 to 500m2	n/a	n/a
4.23 Over 500m2 to 1000m2	n/a	n/a
4.24 Over 1000m2 to 2000m2	n/a	n/a
4.25 Over 2000m2	n/a	n/a
Class 10 Buildings		
4.30 Class 10 Building all sizes (stormwater only)	n/a	n/a
4.31 Class 10 Stormwater with fixtures (eg Toilet and Handbasin)	\$227 *	\$232 *
Class 2 – 9 Buildings (Now including farm buildings Class 7b)		
4.41 Minor Alteration/Repair	n/a	n/a
4.42 100m2 or under	n/a	n/a
4.43 Over 100m2 to 300m2	n/a	n/a
4.44 Over 300m2 to 500m2	n/a	n/a
4.45 500m2 and under	\$376	\$385
4.46 Over 500m2 to 1000m2	\$654	\$670
4.47 Over 1000m2 to 2000m2	\$857 *	\$878 *
4.48 Over 2000m2	To be quoted *	To be quoted *
5 Plumbing – Sundry Services		
5.01 Inspections or additional inspections	\$112 *	\$115 *
5.02 Amendment of Plumbing Permit		
Class 10	\$173 *	\$177 *
Class 1	\$173 *	\$177 *
Class 2-9	\$376 *	\$385 *
5.03 Plumbing Notification (Low Risk)	\$63 *	\$65 *
6 Construction Compliance Charge – Refundable Bonds on Notifiable and Permit Works		
6.01 All Classes	\$500 *	\$750 *
Fully refundable if:		
- no additional inspections,		
- no damage caused to Council infrastructure		
- works completed in building permit period		
7 State Government Levies		
7.01 Tasmanian Building and Construction Industry Training Levy		
0.2%* of total Cost of Building Works if \$20,000 or greater.		
7.02 Building Administration Fee		
0.1%* of total Cost of Building Works if \$20,000 or greater.		

Building & Plumbing

8 Refunds

	2017-2018	2018-2019
8.01 Building & Plumbing Permit Fees If application withdrawn prior to issue of permit	50% refund of all Building and plumbing permit fees	50% refund of all Building and plumbing permit fees
8.02 Building & Plumbing Permit Fees If application withdrawn after Permit issued and before works commenced and Permit has not expired	20% refund of all Building and plumbing permit fees	20% refund of all Building and plumbing permit fees
8.03 Plumbing Surveyor Fees If application withdrawn prior to assessment and issue of permit	80% refund Plumbing Surveyor fees	80% refund Plumbing Surveyor fees
8.03 Plumbing Surveyor Fees If application withdrawn after Permit issued and before works commenced and Permit has not expired	50% refund Plumbing Surveyor fees	50% refund Plumbing Surveyor fees
8.04 Tasmanian Building and Construction Industry Training Levy	May be refunded on application to the Tasmanian Building and Construction Training Board	
8.05 Building Administration Fee	Refundable less handling fee of \$12 on application to Council upon withdrawal of building application	

Planning

	2017-2018	2018-2019
1 Planning Permit		
1.1.1 Minor application ^A	\$127 *B	\$130 *B
1.1.2 Residential Serviced zone - PD4 compliance review of plans for house/ancillary development (Per Submission)	\$63 *	\$65 *
1.1.3 Residential Serviced zone - PD4 compliant but in Special Area	\$245 *B	\$251 *B
1.2 Permitted Applications	\$245 * + .3% over \$300,000	\$251 * + .3% over \$300,000
1.3 Discretionary Applications (due to being in Special Area or heritage listed, minor variation)	\$365 *B + .3% over \$300,000	\$374 *B + .3% over \$300,000
1.4 Discretionary Applications (discretionary use or variation to the Planning Scheme provisions)	\$500 *B +0.3% over \$300,000	\$512 *B +0.3% over \$300,000
1.5 THC Works application only	\$127 *B	\$130 *B
1.6 Level 2 EMPCA application (advert fee – invoiced after Environment Division permission to exhibit)	\$870 * + .3% over \$300,000	\$891 * + .3% over \$300,000
1.7 Multiple Dwelling Application	\$500 *B - + \$250 per Unit - + \$125 per variation per unit	\$512 *B - + \$260 per Unit - + \$130 per variation per unit
2 Subdivisions		
2.1 Subdivision Permitted (No variation to Planning Scheme provisions)	\$500 *B - + \$250 per new lot	\$512 *B - + \$260 per new lot
2.2 Subdivision Discretionary (No Variation to Planning Scheme provisions)	\$500 *B - + \$250 per new lot	\$512 *B - + \$260 per new lot
2.3 Subdivision Discretionary (Variation to Planning Scheme provisions)	\$500 *B - + \$250 per new lot - + \$125 per variation per lot	\$512 *B - + \$260 per new lot - + \$130 per variation per lot
2.4 Application in conjunction with subdivision (no advertising fee)	Discretionary Fee	Discretionary Fee
2.5 Retrospective application Additional charges will apply if s64 application under LUPAA	Double application fee Disbursements - Cost + 15%	Double application fee Disbursements - Cost + 15%
3 Reports		
3.1 Professional reports (invoiced)	At cost + 15% admin	At cost + 15% admin
3.2 Advertising Fee (See Note B)	\$245	\$250

Planning

		2017-2018	2018-2019
4 Planning Scheme Amendment			
4.1 Application fee		\$975 *	\$999 *
4.2 Processing fee (after Council initiation) (invoiced)		\$975 * + 3 advert fees of \$350 each + \$590 if hearing required	\$999 * + 3 advert fees of \$350 each + \$590 if hearing required
4.3 Disbursements	Tasmanian Planning Commission Fee	Minimum \$306	Minimum \$306
(Returned in full if not Initiated)	Central Plan Register	Minimum \$30	Minimum \$30
4.4 Application in conjunction with Planning Scheme Amendment (s43A)	Relevant discretionary fee	- no advert fee	- no advert fee
5 Sundry			
5.1 Extension of permit	(permitted)	\$125 *	\$128 *
	(discretionary)	\$245 *	\$251 *
5.2 Amendment of permit	(permitted)	\$125 *	\$128 *
	(discretionary)	\$365 *	\$374 *
5.3 Sealing of final plan of subdivision		\$245 *	\$251 *
	+ \$60 per lot		+ \$64 per lot
further request to Seal (if final plan of subdivision returned)		\$125 *	\$128 *
5.4 Certification of strata plan		\$245 *	\$251 *
	+ \$120 per unit		+ \$128 per unit
Developer contribution for New Lot on Strata Plan		\$1,200 *	\$1,200 *
	Per New Unit		Per New Unit
5.5 Adhesion Order		\$245 *	\$251 *
or if required by Planning Permit		\$125 *	\$128 *
5.6 Request to amend sealed plan		\$245 *	\$251 *
plus advertising fees if required & \$500 per hour if hearing required (invoiced)			
5.7 Sealing of Part 5 Agreement		\$245 *	\$251 *
or if required by Planning Permit		\$125 *	\$128 *
5.8 Request information - completed files/search fee		\$63	\$65
5.9 Request for e-information from e-records		\$25	\$26
5.10 Copy of A4 or A3 Scheme map		6	6
1 only e-copy		Nil	Nil
5.11 Footpath Trading Policy 52			
5.111 Signage :	Per Annum		
Fee for One Sign		\$11	\$12
Additional for Second Sign		\$52	\$53
5.112 On Street Dining	Per Annum	\$28	\$29
5.113 Display of Goods	Per Annum	\$28	\$29
5.12 Interim Planning Scheme			
- Fee for Review of "No Permit Required" & Exempt Uses Building/Plumbing A		\$63 *	\$65 *
6 Refunds			
6.1 - Permitted applications withdrawn within 7 days & prior to assessment			
100% refund less admin fee of (not disbursements)		\$122	\$125
- Permitted applications withdrawn prior to assessment	50% refund		50% refund
- Other applications withdrawn prior to assessment	50% refund		50% refund
- Disbursements (if unused)	100%		100%

Notes:

Minor application (outbuilding up to 40 sqm & apex 3m, extension up to 30m2 behind building line & under building height; modifications within existing roofline, pool; freestanding sign; solid front fence up to 1500mm.

Applications that require public exhibition: add \$250 disbursement for advertising expenses.

Fees initially advised by council officers are estimates only, which will be confirmed after full assessment by the Development Assessment Team.

Fees for projects over \$10m are negotiable, with a minimum fee of \$30,000

Engineering

	Basis	2017-2018 Fees	2018-2019 Fees
7 Engineering Fees:			
7.1 Engineering Development Assessment Fee		\$335.00	\$343.00
(subdivisions & boundary adjustments with engineering works)			
plus if over 3 lots	Per additional lot	\$122.00	\$125.00



**NORTHERN
MIDLANDS
COUNCIL**

APPENDIX D

RATES & CHARGES POLICY

2018-2019

June 2018

Policy 65 RATES & CHARGES POLICY

POLICY NUMBER	65
OBJECTIVE	To establish a policy for the setting and collecting Rates and Charges from the Northern Midlands community
STATUTORY AUTHORITY	Part 9 of the <i>Local Government Act 1993</i>
POLICY	Revision June 2018 - Minute No/16

POLICY

1 INTRODUCTION

This policy sets out the parameters of the Northern Midlands Council for setting and collecting Rates and Charges within its area. The purpose of the policy is to outline Council's approach towards rating its community and to meet the requirements of section 86B of the *Local Government Act 1993* which requires Council to have a Rates and Charges policy by 31 August 2018. The policy is reviewable at least every four years or upon adjustment of rates and charges levied, and it must be made available to the public.

2 STRATEGIC PRINCIPLES

In making the policy Council has taken into account the principles that

- a) rates constitute taxation for local government purposes rather than a fee for service
- b) the value of rateable land being an indicator of the capacity of the ratepayer in respect of that land to pay rates.

In setting its Rates and Charges, Council considers the following:

- ◆ Northern Midlands Strategic Plan 2017-2027
- ◆ Long Term Financial and Asset Management Plans
- ◆ The 2018-19 Annual Plan & Budget
- ◆ Current economic climate and external influences such as legislative reform, grant funding programs, inflation factors and interest rates.
- ◆ Specific issues faced by this community, including:
 - ◆ the need to maintain and update its large road network and other essential infrastructure
 - ◆ maintenance and improvement of community assets to enable the municipal area to be promoted as an attractive place to live, work, invest and visit.
- ◆ The impact of Rates & Charges on the community, including:
 - ◆ residential, commercial, industrial and primary producers
 - ◆ minimising the rate levels by adopting a 'user pay' principle where possible
 - ◆ new services being funded from new rates raised

- ◆ government grant levels and the need to expend on specific areas
- ◆ provision of concessions to those in the community unable to meet full cost of services.

Council raises revenue for governance and administration, which deliver goods and services to the community. These services are generally not provided by the private sector and may include, amongst others, road, recreation and stormwater infrastructure, waste management, planning, development and health regulatory and compliance activities, economic development and community services.

Council conducts public consultation on a broad range of issues relating to specific programs and future directions of the municipal area. These opportunities are advertised in the local newspapers, put to Local District Committees and other interested groups, and residents are welcome to attend Council meetings. The Council also encourages feedback at anytime and this can be done by visiting www.northernmidlands.tas.gov.au or sending comments to the General Manager.

Northern Midlands Council has adopted land use as a differentiating factor to be used when setting rates and continues to set a minimum payment for general rates. Service charges are applied for waste management services provided within the municipal area. All properties throughout the municipal area are levied for a Volunteer or General Fire Service contribution which is collected on behalf of the State Fire Service Commission. (Further details of Rates and Charges are provided later in this document).

3 RATING STRATEGIES

The following key strategies have been developed consistent with Council's rating objectives:

- ◆ valuation methodology based on Assessed Annual value
- ◆ different rates for different land use categories
- ◆ contribution methodology based on percentage of total revenue required from each category (adjusted for growth)
- ◆ incorporating minimum charges as a component of the general rate
- ◆ service and separate rates and charges
- ◆ rate rebates
- ◆ rate remissions
- ◆ rate incentives
- ◆ rate payments.

3.1 Valuation Method

Councils may adopt one of three valuation methods to value the properties within its municipal area, namely:

- ◆ *Land value* – the value of the land excluding the value of buildings and other improvements,
- ◆ *Capital value* – the value of the land and all of the improvements on the land, and
- ◆ *Assessed Annual value* – a valuation of the rental potential of the property.

Council has decided to continue to use Assessed Annual value as the basis for valuing land within the municipal area as it considers that this method provides the fairest method of distributing the rate burden across all ratepayers because property rental value is a relatively good indicator of capacity to pay (or wealth). It is noted that Assessed Annual value has a minimum of 4% of Capital Value which generally applies to the majority of rural properties and highly valued residential properties.

The property revaluation for the Northern Midlands area was completed under contract by LG Valuation Services on behalf of the Valuer-General in 2013 and bi-annual adjustment factors were applied for the rating periods from 1 July 2015 and 1 July 2017 with only general supplementary adjustments. Assessed Annual Value discount adjustment factors are provided by the Valuer-General on a bi-annual basis, and supplementary valuation adjustments are provided on an ongoing basis. Valuation adjustments are rated pursuant to Section 89 of the *Local Government Act*.

Council rates and charges apply for each parcel of land which is shown as being separately valued in the valuation list prepared under the *Valuation of Land Act 2001*.

3.2 Differential General Rates

All land within the Northern Midlands area is rateable, except for land specifically exempt under the *Local Government Act* namely:

- ◆ land owned and occupied exclusively by the Commonwealth
- ◆ land held or owned by the Crown
- ◆ land owned by the Hydro-Electric Corporation
- ◆ land or part land owned and occupied exclusively for charitable purposes
- ◆ aboriginal land
- ◆ land or part of land owned and occupied exclusively by a Council.

The Local Government Act provides for raising of revenue for the broad purposes of the Council through a General Rate which applies to all properties, or through differential General Rates which apply within the municipal area according to any or all of the following factors:

- ◆ the use or predominant use of the land
- ◆ the non-use of the land
- ◆ the locality of the land
- ◆ any planning zone
- ◆ any other prescribed factor.

Northern Midlands Council has decided to apply differential rates in its area according to the following land use categories as determined by the Valuer General and planning zones as determined by the municipal planning scheme:

- ◆ Industrial use
- ◆ Public Purpose use
- ◆ Commercial use
- ◆ Residential use
- ◆ Quarries and mining use
- ◆ Residential use located within the Rural General planning zone

- ◆ Residential Low Density planning zone
- ◆ Sport & Recreation use
- ◆ Primary Purpose use
- ◆ Vacant land within the Industrial planning zone
- ◆ Vacant land use.

A General Rate must be set every year under section 90 of the Local Government Act by 31st August each year.

3.4 Contribution Methodology

The contribution methodology is an integral component of the overall rating strategy to improve equity in rate distribution across the community, to prevent inequitable shifts in rate responsibility, to minimise the impact of property valuation movements, raise an equitable level of contribution from each land use sector, maintain the relativity within differing communities and between communities, recognising communities where there is a greater consumption of services and resources, and to rank highly against the principles of taxation.

Historically Council modelled its differential rates around the percentage of the 2007 residential rate contribution, and continuing on this basis the following differentials have been determined for the 2018-19 rating year.

Differential Rate	Cents in \$AAV	% Total Rates	% from Residential
Industrial	10.44	12.91%	48
Public Purpose	9.10	1.68%	29
Quarries or mining	8.46	0.24%	20
Commercial	8.29	10.73%	18
Residential	7.05	39.40%	
Sport & Recreation	7.05	0.32%	
Residential Rural	6.67	4.88%	-5
Residential Low Density	6.67	4.78%	-5
Vacant Land	4.94	1.50%	-30
Primary Production	4.44	23.56%	-37

3.5 Minimum General Rate

A minimum General Rate provides a mechanism by which lower valued properties pay not less than a minimum amount, and it can only apply if there has been no fixed charge applied. The minimum rate must not apply to more than 35 percent of properties in 2018-19.

The reasons for imposing a minimum rate is that Council considers it appropriate that all rateable properties make a base level contribution to the cost of administering council activities, and the cost of creating and maintaining the physical infrastructure that supports each property.

In determining the minimum rates applicable for 2018-19 Council has reviewed the adequacy of the minimum rate level and has set a minimum amount of \$473, and varies the minimum rate to \$272 for properties with land use of public purposes, quarries & mining, sport & recreation, primary production, and vacant land.

The minimum rate applies to approximately 13.4% of properties within the municipal area.

3.6 Service Rates & Charges

3.6.1 Fire Levy

Council is required to collect a mandatory state government service rate for the State Fire Levy.

The rate applicable in 2018-19 for

- ◆ Cressy, Campbell Town, Longford, Perth & Evandale Volunteer Fire Brigade rating districts will be 0.4116 cents in the dollar of assessed annual value of each property,
- ◆ other general land the levy will be 0.375 cents in the dollar of assessed annual value of each property,
- ◆ a minimum amount payable in respect of the fire levy will be \$40.

Council is required to remit revenue raised to the State Fire Commission, and does not determine how the revenue is to be spent. A commission of 4 percent of revenue is provided by the State Fire Commission for collection of the levy.

3.6.2 Waste Management

A service charge applies to all properties provided with the provision of a kerbside/roadside refuse collection and recycling service.

The waste management service charge for the refuse collection in 2018-19 will be:

- ◆ \$110 for one 140 litre mobile garbage bin and 240 litre mobile recycling bin
- ◆ \$163 for one 240 litre mobile garbage bin and 240 litre mobile recycling bin
- ◆ \$82 for each additional recycling service.

3.6.3 On-site Waste Disposal

A service charge for on-site disposal systems applies to properties where Council provides management of on-site wastewater systems installed on private properties.

The on-site disposal system service charge in 2018-19 will be \$621.

3.6.4 Lake River Riverworks

Pursuant to Section 201 of the Water Management Act 1999 and the Local Government Act 1993 Council, as the responsible water entity for the Lake River Water District determines and levies a service rate in order to provide for the costs necessarily incurred in the administration of the Lake River Water Works District and in constructing and operating works necessary for the purpose for which the district was appointed a rate equivalent to \$0 per kilometre of river frontage in 2018-19 (Note that this is achieved using a special rate and the remittance provisions for each individual property under of the act).

3.7 Rate Rebates

3.7.1 Pensioner Rebate

Eligible pensioners as at 1 July each year are entitled to a State Government rate rebate of 30 percent up to a maximum in 2018-19 of \$449, or a reduced maximum of

\$305 if they are also a Tasmanian Water customer.

This rebate applies only to pensioner's principle place of residence, provided they satisfy the requirements of the State Government and hold a

- ◆ Pensioner Concession Card (PCC),
- ◆ Veterans Affairs Gold Card (TPP), or
- ◆ Health Care Card (HCC), but excludes a Senior Health Card.

Council deducts the rebate for previously eligible Pensioner Remissions from rates prior to issuing notices, but require new pensioners, pensioners who have recently relocated to this municipal area, or any pensioner who believes he/she should have been eligible for a Rate Remission, to complete an application form and lodge with Council.

The State Government verifies and approves the rebate applications each year, and if any rebate application is found to be ineligible the rebate amount will be revoked and payable by the ratepayer.

3.8.2 *Urban Farm Land*

Council has declared property within its area as Urban Farm Land pursuant to Division 8 of the *Local Government Act* whereby the Valuer-General determines an adjusted (reduced) valuation because of the land use.

This applies for example, to land with an agricultural use, providing the principle livelihood for its owner, but the value is increased because of either

- ◆ its proximity to land being used or developed for residential uses, or
- ◆ a substantial demand for the land as rural residential land.

3.9 **Rate Remissions**

Under section 129 of the *Local Government Act*, Council may remit part or all of rates payable by a ratepayer or class of ratepayers.

Council has had a long standing remission policy to remit General Rates and Fire Levy on

- ◆ church properties used for religious or charitable purposes - including church buildings, church halls, and cemeteries
- ◆ land used for advancement of education – including Scouts, Cubs, Police Boys, Girl Guides, and Brownies and agricultural show grounds
- ◆ aged care facilities – including Eskleigh Hospital and Toosey Aged Care Centre, however has resolved that all residential units owned by a charitable institution, occupied by private residents is not a charitable purpose. From 2017/18 Council will phase in full rates to residential units not already paying full rates over a 10 year period.
- ◆ Lake Leake and Tooms Lake shack and camping sites, but charge an annual licence fee for these properties
- ◆ privately owned and commercially leased properties within the Poatina Village 50 percent of the General Rate.

A remission of the refuse collection service charge is provided for ancillary units occupied by pensioner or disabled invalid persons subject to

- ◆ the property being deemed as an 'ancillary unit' under the *Northern Midlands Planning Scheme 1995*

- ◆ ancillary unit not having a separate waste collection or reciprocals
- ◆ annual application being made providing proof of occupancy.

As an incentive for new development, Council provide a remission to Industrial/Commercial development as follows:

- ◆ If the General Rate increase is greater than \$20,000 then
 - ◆ for a 3 year period, 75 percent of the general rate increase paid and 25 percent of the general rate increase reserved for use on off-site works nominated by the ratepayer (provided the works agreed to by the Council)
 - ◆ reserved funds remain for 5 years, after which the balance shall be absorbed into general revenue, or
- ◆ If the General Rate increase is greater than \$5,000 but less than \$20,000, then 75% of the rate increase paid for a 3 year period.

3.10 Payment of Rates

Payment of rates may be made in one payment by 31 August 2017 to attract a discount of 1 percent (on current rates and charges), or by three equal instalment payments on 31 August 2018, 30 November 2018 and 28 February 2019.

A notice will be sent to each ratepayer 30 days prior to each instalment being due.

Ratepayers may choose to pay rates by the following methods (detailed on the back of each rate notice):

- ◆ Australia Post (at any Post Office, or go to postbillpay.com.au)
- ◆ Bpay & BpayView
- ◆ Council internet site – www.northernmidlands.tas.gov.au
- ◆ Phone - by credit card on 1300886451 or 1300729859
- ◆ Service Tasmania at Campbell Town – present notice to cashier between 10.00am to 4.00pm
- ◆ Direct Debit
- ◆ In person at Council Offices, Longford
- ◆ By mail post cheques and money orders to Northern Midlands Council, PO Box 156, Longford, Tasmania 7301

Note that all Northern Midlands Council Rates & Charges included on the annual rate notice are GST exempt.

3.11 Late Payment Penalty and Interest

Council has determined that interest and penalty for late payments will be imposed in accordance with section 128 of the *Local Government Act*, if any rate or instalment is not paid on or before the date it falls due.

There is payable a penalty of:

- ◆ 5% of the unpaid rate or instalment imposed on 1 April each year
- ◆ 7.5% daily interest in respect of unpaid rate or instalment for the period which it is unpaid.

3.12 Recovery of Rates

Any ratepayer who is experiencing difficulty with meeting the standard payment arrangements

is invited to contract the Customer Service Team to discuss alternative payment arrangements. Should any rate instalment not be paid by the due date, Council may require payment of the total annual Rates & Charges.

Rates which remain in arrears for a period exceeding 30 days will be subject to debt recovery action, and debt collection agency charges and court fees are recoverable from the ratepayer.

Council may sell any property where any rates have been in arrears for three years or more. Council is required to notify the owner of the land of its intention to sell the land if payment of the outstanding amount is not received within 90 days. Except for extraordinary circumstances, Council will enforce the sale of land for arrears of rates.

4 OBJECTIONS

4.1 Rates Notice

A person may object to a rates notice on the grounds that

- a) the land specified in the rates notice is exempt,
- b) the amount of rates is not correctly calculated,
- c) the basis on which that rates are calculated does not apply,
- d) he/she is not liable for payment for the rates specified in the notice, or
- e) he/she is not liable to pay those rates for the period specified in the rates notice.

Any objection must be in writing to the General Manager, and made within 28 days after receipt of the rates notice.

A person may appeal to the Magistrates Court for a review if the General Manager

- a) fails to amend the rates notice within 30 days after lodging the objection
- b) refuses to amend the rates notice.

It is important to note that the lodgement of any objection does not change the due date for payment of rates. Rates must be paid in accordance with the Rates Notice until otherwise notified by Council.

4.2 Valuation or Land Use

If a property owner believes that a particular property has been incorrectly valued or wrongly classified as to its land use, then an objection may be made to the Valuer-General within 60 days of being notified of the land valuation or land use classification.

5 DISCLAIMER

A rate cannot be challenged on the basis of non-compliance with this policy and must be paid in accordance with the required payment provisions.

Where a ratepayer believes that the Council has failed to properly apply this policy it should raise the matter with the General Manager.

6 AVAILABILITY OF POLICY

This policy is available for inspection at the Council Offices during ordinary working hours at no charge.

Copies of this policy will be available from Council's website www.northernmidlands.tas.gov.au, or in paper form at the Council Offices, 13 Smith Street, Longford, at the cost of a small administration charge.

7 REFERENCES

General Manager
Northern Midlands Council
PO Box 156
LONGFORD TAS 7301
Phone: 03 63977303

Valuer-General
Valuer-General's Office
GPO Box 44
HOBART TAS 7001
Phone: 03 62333844

Rate Enquiries
Customer Service Team
Northern Midlands Council
Phone: 03 63977303



**NORTHERN
MIDLANDS
COUNCIL**

APPENDIX E

FINANCIAL MANAGEMENT STRATEGY

2018-2019

June 2018

FINANCIAL MANAGEMENT STRATEGY

OBJECTIVE	To articulate actions Council proposes to follow to achieve its financial targets.
STATUTORY AUTHORITY	Section 70A(1) and (2) of the LGA 1993 requires Council to prepare a financial management strategy for a municipal area.
VERSION	Minute No/18

STRATEGY

1 PURPOSE AND INTENT OF FINANCIAL MANAGEMENT STRATEGY

This strategy is to maintain and where warranted improve the long-term financial sustainability whilst implementing the objectives of the Northern Midlands Strategic Plan, providing the preferred service levels and equitably generating appropriate levels of revenue.

2 FINANCIAL PRINCIPLES

The Financial Management Strategy is based on the following key financial principles

- Achieve an underlying surplus position over the long term
- Prudent management of assets and liabilities
- Achievement of intergenerational equity.

3 FINANCIAL MANAGEMENT STRATEGIES

The key financial management strategies to be employed by Council include:

Rating Strategy

Rates will be levied having regard to the principles of taxation and in particular, council will seek to balance the capacity to pay principle (those with a greater capacity to pay should pay more than those with a lesser capacity to pay) and the benefit principle (all who benefit from a service should contribute towards its cost).

Council will consider the following factors when setting rates and charges each year:

- the level of services to be delivered and the cost of those services
- the capacity of the community to pay for those services
- the level of other revenue including State and Commonwealth funding.

Fees and Charges Strategy

Council will review fees and charges each year with a view to balancing the community need for the service provided and the capacity of the community to pay for that service. Council adopts the general philosophy that users should pay for the service provided, but recognises that full cost recovery may not be appropriate in all situations.

Other Revenue Strategy

Council will generally seek to maximise revenue from non-rate sources by;

- making submissions to the State Grants Commission regarding the equitable distribution of Commonwealth Financial Assistance Grants (FAGs).
- applying for grants to assist in funding new capital projects and operating projects consistent with the objectives of Councils Strategic Plan.

Service Delivery and Cost Management Strategy

Council will regularly review service levels and delivery to ensure they are delivered as efficiently as possible and continue to meet the needs of the community.

Any additional expenditure highlighted in new strategies developed throughout the year will be considered through the budget process.

Council will focus on cost management and achievement of value for money when spending Council funds.

Asset Management Strategy

The asset management strategy is to enable Council to:

- show how its asset portfolio will meet the service delivery needs of its community into the future,
- enable Council's asset management policies to be achieved, and
- ensure the integration of Council's asset management with its long term strategic plan.

4 FINANCIAL AIMS AND TARGETS

In accordance with the Local Government (Management Indicators) Order 2014, council will calculate the following performance indicators and assess long term performance against the benchmarks and targets set below.

Ratio	Definition	Benchmark/ Target
Underlying surplus or deficit	Means an amount that is the recurrent (not including income received specifically for new or upgraded assets, physical resources received free of charge or other income of a capital nature) of a council for a financial year less the recurrent expenses of the council for the financial year.	greater than zero
Underlying Surplus Ratio	the underlying surplus or deficit of a council for a financial year divided by the recurrent income (not including income received specifically for new or upgraded assets, physical resources received free of charge or other income of a capital nature) of a council for the financial year	greater than zero
Net Financial Liabilities	the amount of net financial liabilities of a council for a financial year divided by an amount that is the recurrent income (not including income received specifically for new or upgraded assets, physical resources received free of charge or other income of a capital nature) of a council for the financial year	greater than zero

Ratio	Definition	Benchmark/ Target
Net Financial Liabilities Ratio	the amount of net financial liabilities of a council for a financial year divided by an amount that is the recurrent income (not including income received specifically for new or upgraded assets, physical resources received free of charge or other income of a capital nature) of a council for the financial year	greater than -50%
Asset Renewal Funding Ratio	the current value of projected capital funding outlays for an asset identified in the long-term financial plan of a council divided by the value of projected capital expenditure funding for an asset identified in the long-term strategic asset management plan of a council	greater than 90%
Asset Sustainability Ratio	the amount of capital expenditure by a council in a financial year on the replacement and renewal of existing council plant, equipment and infrastructure assets divided by the annual depreciation expense of the plant, equipment and assets for the financial year	greater than 100%
Asset Consumption Ratio	in relation to an asset class required to be included in the long-term strategic asset management plan of a council, means an amount that is the depreciated replacement cost of an asset divided by the current replacement cost of the asset	greater than 60%



**NORTHERN
MIDLANDS
COUNCIL**

APPENDIX F

SPECIAL PROJECT ASSISTANCE AND FESTIVALS, EVENTS & PROMOTIONS

2018-2019

June 2018

NORTHERN MIDLANDS COUNCIL 2018-2019**FESTIVALS, EVENTS & PROMOTIONS - round 1 (23 April 2018)**

Applicant	Event	Recommended		Comments
		In-Kind GST Excluded	Cash \$	
Round One				
Rossarden Friends kids Christmas Inc	Bus trip for isolated Children - 27th October 2018		\$ 700	cash towards excursion costs
Tasmanian Trout Expo Committee	Hydro Tasmanian Cressy Community Trout Expo - 22/23/24 September 2018	\$ 750	\$ 750	\$1,650 towards advertising and loan of equipment
Longford Jazz Festival	Longford Jazz Festival 14/15/16 September 2018	\$ 750	\$ 750	assistance with liability insurance, free usage of town hall- 2 concerts
Health Revival Longford	Liz Ellis Memorial fun run - date to be advised	\$ 200	\$ 1,300	cash for insurnace, race bibs, water, medals. Inkind printing of posters x 300
Woolmers Estate	The Festival of Roses 18 November 2018	\$ 1,500		rubbish bins, skip bin, parking signs, tables, chairs, traffic management, manual labour, vehicle hire
Cars, Bikes & Bands Inc	Charity Event Symmons Plains - 7th October 2018	\$ 100	\$ 400	cash for hire of venue – in-kind waive of assembly fee
Militaria Collectors Assoc of Tas Inc	Tasmanian History and Heritage Fair - 17/18 November 2018		\$ 1,500	financial assistance for marketing campaign
Annual Events				
Anzac Day		\$ 18,000.00		
Australia Day / Volunteer Recognition		\$ 8,000.00		
Australia Day / Fusion			\$ 500.00	
Campbell Town Show		\$ 200.00		Stall if required
Evandale Village Fair/Penny Farthings		\$ 750.00	\$ 750.00	
Festival of Small Halls 2019			\$ 1,500.00	
John Glover Festival		\$ 1,000.00		
Lngford Academy	Heritage conservation training	\$ 100.00		Hire of Council shade shelter, projector and screen
Longford New Years Day Cup			\$ 1,000.00	
Longford RSL Servicemen's Reunion		\$ 500.00		
Longford Show		\$ 200.00		Stall if required
Longford Christ Church	Northern Midlands Art Exhibition (early December 2018)		\$ 100	Named sponsorship
Lfd & Perth Anglican Parish	Annual Parish Fair - Saturday February 2019	\$ 250		Council deliver 5 wheelie bins 8am Friday 16th and collect after Saturday, hire PA system
Northern District Cycling Club	P E Green Memorial Cycle Race (Sat October 2018)		\$ 350.00	winners sashes, and presenation
Remembrance Day		\$ 250.00	\$ 750.00	Longford Special Remembrance Day 2018 c/fwd
Rhythm X Supercross			\$ 5,000	Three year agreement \$5,000 2018/19
Ross Marathon		\$ 500.00		
Ross Rodeo		\$ 500.00		
Tas Municipal Bowls at Longford			\$ 500.00	
Tasmanian Chamber Music Inc	Tasmanian Chamber Music Festival - October 2018		\$ 1,500.00	printing banners, signage
Round 2	Amounts for future consideration		\$ 4,100	

Applicant	Event	Recommended		Comments
		In-Kind Excluded	GST Cash \$	
International Farm Management Congress	Sponsorship \$5000 or 50% for two delegates \$1,550			
YMCA Skate Park League in Tas	Event during 2018/19 - \$2,000			
Aust Fly Fishing Championships	Sponsorship - \$tba			
Ten Days on the Island	Acoustic Life of Sheds project - \$tba			
		\$ 33,550	\$ 26,450	
Total Allocation			\$ 55,000	

NORTHERN MIDLANDS COUNCIL**SPECIAL PROJECT ASSISTANCE - 2018-19**

Applicant/Organisation	Project Details	Total Cost Of Project	Grant Sought	Grant Recommended	Comments
Avoca Local District Committee	Christmas decorations	\$500	\$500	\$500	
Cressy Hall Committee	Purchase heat pumps	\$12,090	\$7,790	\$5,000	
Devon Hills Residents Committee	Noticeboard replacement	\$1,600	\$1,600	\$1,600	
Evandale Football Club	Electronic Scoreboard	\$64,000	\$5,000	\$5,000	
Evandale Community & Tourist Information Centre	Purchase floor scrubber/polisher	\$1,800	\$1,800	\$1,800	
Perth Football Club	Clubroom flooring	\$9,614	\$9,614	\$5,000	
Northern Midlands SES - Campbell Town	SES shed extension	\$35,760	\$5,000	\$5,000	
Rotary Club of Evandale	Morven Park Shade Gazebo	\$12,630	\$5,500	\$5,000	Subject to being in accordance with Morven Park Masterplan
Longford Local District Committee	Development of Foresters Hall	unknown	\$5,000	\$5,000	
Morven Park Management Committee	Exercise Equipment	\$11,550	\$5,000	\$5,000	Subject to Tas Community funding balance
Parish of Northern Midlands - Campbell Town	Cemetery Extension	\$6,300	\$5,000	\$1,500	
Midlands Bowls Club - Campbell Town	Construction of shade area	\$2,612	\$2,600	\$1,500	
Campbell Town Mens Shed	Purchase - AED Defibrillator /bandsaw/tools	\$6,499	\$5,499	\$2,112	AED Defibrillator
Longford Golf Club	Sealing of carpark & surrounds	\$10,164	\$5,000	\$5,000	
Fusion Australia Ltd (Poatina)	Purchase data projector & screen	\$1,478	\$799	\$500	
Midlands Pony Club (arena at 'Mertlewood" Epping Forest)	Fill for arena, and boundry fence improvements	\$6,800	\$6,800	\$1,500	
Unallocated					
Total Special Project Allocation		\$183,397	\$72,502	\$51,012	



NORTHERN
MIDLANDS
COUNCIL

NORTHERN MIDLANDS COUNCIL

Annual Plan 2018-2019



June 2018

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INTRODUCTION

The Northern Midlands Council is pleased to present its Annual Plan covering the period 1 July 2018 to 30 June 2019, as adopted on 25 June 2018.

The Annual Plan is consistent with Council's Strategic Plan and includes:

- ◆ a statement of the manner in which the council is to meet the goals and objectives of the strategic plan
- ◆ a summary of the estimates adopted
- ◆ a summary of the major strategies to be used in relation to its public health goals and objectives
- ◆ the plan for development and use of financial and human resources and assets
- ◆ the targets to be achieved over the next twelve months
- ◆ a statement of financial and other resources required to achieve the targets.

NORTHERN MIDLANDS BACKGROUND

The Northern Midlands Council administers an area of 5,130 square kilometres. It supports a population of approximately 13,128 with major population centres including Longford, Evandale, Perth, Campbell Town, Cressy, Ross, Avoca and Rossarden.

It has a total of 7,254 properties with an Assessed Annual Value of \$147,660,666.

Council supplies urban stormwater drainage, roads, recreation and park facilities, waste management, building and environmental services as well as community services.

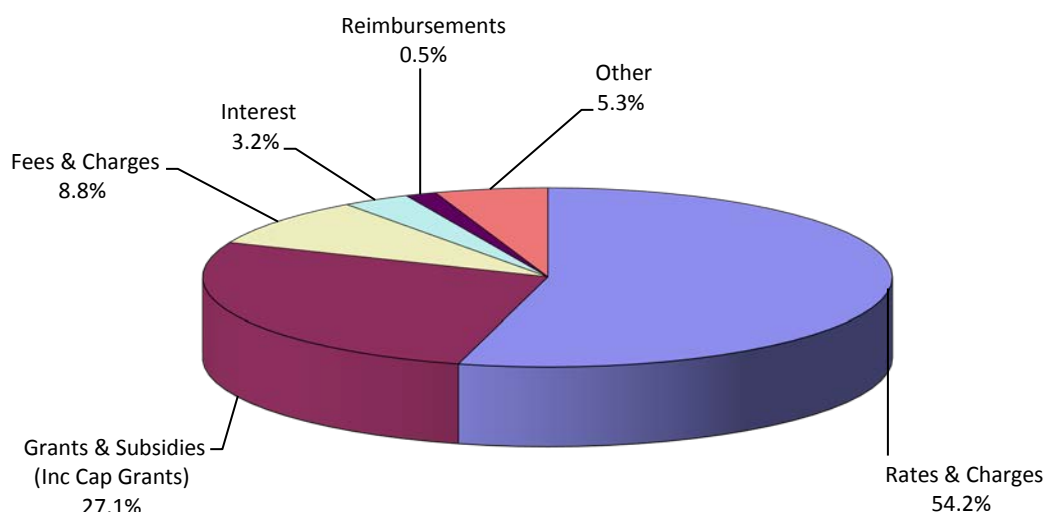
The municipal area is rich in agricultural resources, natural and built heritage and supports many businesses from small family-owned companies to multi-million dollar enterprises.

Council has a budgeted Operating Revenue in 2018/2019 of \$19.8 million (2017/2018 of \$20.6 million); budgeted Operating Expenditure of \$18.0 million including depreciation of \$5.4 million (2017/2018 \$5.3 million) which results in an operating surplus of \$1,782,774 or an underlying surplus of just \$5,426. Council also has a large capital works budget of \$16.3 million with some further carried forward works (2017/2018 \$13.2 million).

Revenue sources are depicted in the table and graph below:

Revenue	2017/2018 \$	2018/2019 \$	Percentage %
Rates & Charges	10,217,520	10,748,672	54.2
Grants & Subsidies	6,908,206	5,385,139	27.1
Fees & Charges	1,545,400	1,743,731	8.8
Interest	709,430	865,292	4.3
Reimbursements	47,434	51,609	0.3
TasWater Distributions	702,000	468,000	2.4
Other	478,739	582,186	2.9
	20,608,729	19,844,629	100.0

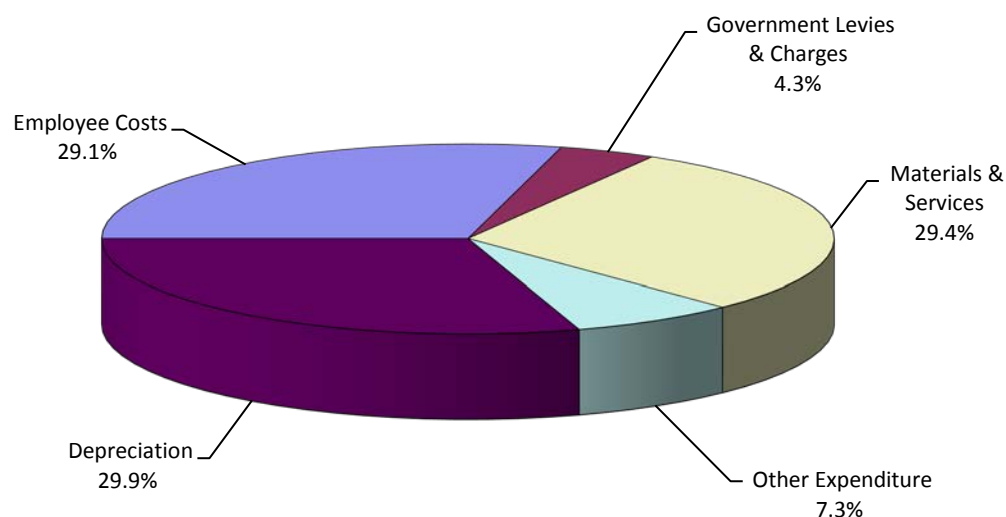
Budgeted Income 2018/2019



Operating Expenditure in 2018/2019 is within the following areas:

Expenditure	2017/2018 \$	2018/2019 \$	Percentage %
Employee Costs	5,120,638	5,258,747	29.1
Materials & Services	5,259,425	5,311,497	29.4
Government Levies	707,512	773,062	4.3
Depreciation	5,327,756	5,400,473	29.9
Interest on Debt	-	235,992	1.3
Other Expenditure	909,891	1,082,084	6.0
	17,325,222	18,061,855	100.00

Budgeted Expenditure Breakdown 2018/2019



Council employs 67 equivalent fulltime staff (including apprentices/trainees). Council's estimated Employee wage costs have been increased by 2.0 percent but this is subject to provisions of the Workplace Bargaining Agreement. In dollar terms, wages have increased \$36,000 above the cost of indexation compared to last year due to increase in staff numbers engaged.

Capital Expenditure represents approximately 47.5% of Council's total expenditure in 2018/2019.

RATING PARAMETERS

Municipal Rating Values

◆ Land Value	\$ 1,362,952,100
◆ Capital Value	\$ 3,189,172,000
◆ Assessed Annual Value	\$ 147,660,666

Payment of Rates

Rates can be paid in one sum within 30 days of the date of issue with a one per cent (1%) discount. Alternatively payment may be made by three (3) equal instalments.

Rates & Charges not paid before the due date will attract a daily interest charge of 0.0205% (7.5% per annum) in addition to a 5% penalty on all outstanding amounts as at 1 April 2019.

Pension Remission

Residents are entitled to remission of rates & charges up to \$449 (or \$305 for pensioners that are also customers of TasWater) for their principal place of residence provided they satisfy the requirements of the *Local Government (Rates and Charges Remissions) Amendment Act 1993*.

General Rate

Using a differential basis the following rates have been adopted for the 2018/2018 year:

- i) 10.44 cents in the \$AAV for land used for the purposes of industrial purposes,
- ii) 10.44 cents in the \$AAV for land not used (vacant) zoned industrial
- iii) 9.10 cents in the \$AAV for land used for public purposes,
- iv) 8.46 cents in the \$AAV for land used for quarries and mining,
- v) 8.29 cents in the \$AAV for land used for commercial purposes,
- vi) 7.05 cents in the \$AAV for land used for residential purposes,
- vii) 7.05 cents in the \$AAV for land used for sport and recreation,
- viii) 6.68 cents in the \$AAV for land zoned rural used for residential,
- ix) 6.68 cents in the \$AAV for land zoned as of low density residential,
- x) 4.80 cents in the \$AAV for land not used (vacant) other than industrial and commercial vacant land,
- xi) 4.44 cents in the \$AAV for land used for primary production.

In 2018/19 the minimum rates will increase by

- ◆ 3.42 percent or \$16 to \$473 for land used for residential, commercial and industrial/ quarry/ mining purposes, and
- ◆ 10 percent or \$25 to \$272 for land used for rural, vacant, public purpose and sport and recreation purposes.

Garbage

A refuse and recycling collection charge is applied to properties that are provided with a fortnightly roadside collection service.

- i) \$ 110 - 140 litre waste and 240 litre recycle MGB Service,
- ii) \$ 163 - 240 litre waste and 240 litre recycle MGB Service.

Fire

All rateable properties within the Volunteer and General Land Districts are rated to fund the State Fire Commission. A rate in the dollar is levied according to the level of service in each district with a minimum levy of \$40 per property.

RATE LEVEL

Council adopted a fully differential rating model in 2007/08 to raise the same general rate revenue in each land use category as under the previous revaluation. The rate model has been refined since then by moving vacant industrial land to an industrial vacant land category, the introduction of a further land use category for Residential properties located in a Rural planning zone, and minor adjustments moving land use category rate levels closer to the residential rate level.

In 2018/19 in order to meet wages growth, closely maintain service levels, and retain a robust capital works program, the general rate revenue will be increased by 3.42 percent raising a total general rate of \$9,397,975 during the year. The total General Rate revenue raised includes \$110,000 attributable to development and rating policy changes within the last 12 months, and \$292,000 for the annual cost and service level adjustment.

Under the differential rating system the following rates are raised in the individual land use categories, and the relationship is shown for each category in relation to the percentage increase/decrease.

Rate Revenue by Category							
Land Use Code	No. of Properties	Rates 2018-19	LUC %	Rates 2017-18	LUC %	Inc/Dec \$	Inc/Dec %
Commercial	253	1,000,018	10.7%	965,965	10.7%	3.5%	0.0%
Industrial	161	1,203,665	12.9%	1,164,224	12.9%	3.4%	0.0%
Rural	876	2,196,731	23.6%	2,119,047	23.6%	3.7%	0.0%
Low Density Residential	372	445,283	4.8%	431,246	4.8%	3.3%	0.0%
Public Purpose	108	156,590	1.7%	150,675	1.7%	3.9%	0.0%
Quarry	4	22,643	0.2%	21,899	0.2%	3.4%	0.0%
Residential	4,262	3,673,515	39.4%	3,546,550	39.4%	3.6%	0.0%
Rural Residential	420	454,710	4.9%	435,146	4.8%	4.5%	0.0%
Sport	40	29,462	0.3%	28,552	0.3%	3.2%	0.0%
Vacant	502	137,835	1.5%	132,987	1.5%	3.6%	0.0%
	6,998	9,320,453	100%	8,996,290	100%	3.6%	0.0%

Since the Council was formed in April 1993, emphasis has been placed on identifying current and future long term needs of residents and creating a structure able to meet these requirements. Major staff changes have been implemented, administration infrastructure upgraded, plant and equipment rationalised and surplus land and buildings sold.

Despite additional responsibilities placed on Council by the Local Government Act and the Council playing a more active role in Economic Development and other 'social' issues, the General Rate has increased generally in line with the local government inflation index over recent years. This year Council has adopted a new Long Term Financial Plan lifting rates 1.0 percent above inflation.

COUNCIL'S STRATEGIC PLAN

Council's new Strategic Plan 2017-2027 has recently been adopted. The major goals and objectives identified in the Council's 2017/2027 Strategic Plan have been incorporated into this Annual Plan and are also reflected in the Council's Annual Report to keep residents informed about achievements made against the Plan and to give them the chance to measure Council's performance and effectiveness.

The Strategic Plan for 2017-2027 was supported by quality background information; includes a strong vision for the coming decade with a wide-ranging, flexible versatility; to ensure Council can quickly respond to strong economic opportunities as they emerge.



NORTHERN MIDLANDS COUNCIL’S STRUCTURE

Council Structure



Definitions

- ◆ EFT – Equivalent full time
- ◆ Responsible Departments
- ◆ Gov/R&CS – Governance/Regulatory & Community Services
- ◆ Corp - Corporate Services
- ◆ Dev – Development Services
- ◆ W&I – Works & Infrastructure
- ◆ W&I (N) – Works & Infrastructure - Northern Region
- ◆ W&I (S) - Works & Infrastructure - Southern Region

PART 1 : GOVERNANCE

CORE FUNCTION:

1.1 Governance

DESCRIPTION OF SERVICES PROVIDED:

Nine Councillors represent the Northern Midlands municipal area. Council meets on the third Monday of each month with public agendas available prior to each meeting.

Council's administrative headquarters is based at 13 Smith Street, Longford and a range of services are also provided by Service Tasmania at the Town Hall, Campbell Town.

Council reviews and implements organisational values into day to day operations.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Councillors	Public Representatives	9
General Manager	Staff	1 EFT
Administration Officers	Staff	1 EFT

STRATEGIC PLAN 2007-2017:

The Strategic Plan 2017-2027 provides the guidelines within which Council operates.

◆ Lead –

- Leaders with Impact
Core Strategies:
 - Communicate – Connect with the community
 - Lead – Councillors represent honestly with integrity
 - Manage – Management is efficient and responsive
- Money Matters
Core Strategies:
 - Budgets are responsible yet innovative
 - Efficiency in resource sharing and Council reform
 - Improve community assets responsibly and sustainably
- Best Business Practice & Compliance
Core Strategies:
 - Council complies with all Government legislation
 - Continuous improvement is embedded in staff culture
 - Effective and efficient marketing, communications & IT
 - Excellent standards of customer service
- Workforce Standards
Core Strategies:
 - People & Culture Framework generates professionalism
 - Workplace Health & Safety is fully compliant
 - Emergency Management & Safety Plans work well

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Provision of general governance services and executive support	30-Jun-19	\$ 423,502	Gov
Provision for consultancy associated with studies and management plans	30-Jun-19	\$ 73,200	Gov
Audit & Audit Committee	30-Jun-19	\$ 31,060	Corp
Elected Member management of meetings, agendas, allowances, training, support and elections	30-Jun-19	\$ 288,270	Gov

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
Number of items considered by Council	360	359	356	390	405
Attendance of Council Members at Council Meetings	91%	89.5%	89.8%	89.7%	90.5%

PART 1 : GOVERNANCE

CORE FUNCTION:

1.2 Human Resources Management

DESCRIPTION OF SERVICES PROVIDED:

Council aims to provide a safe, healthy and supportive environment where employees are valued, respected and are able to realise their full potential.

Council is committed to the professional development of staff members through programs that focus on specific training and general development to assist with achieving excellent service delivery and has made a commitment to provide continued staff training at a minimum provision of 4% of wages.

A three year Enterprise Bargaining Agreement was negotiated for period July 2016 to June 2019 to ensure continual improvement in the working conditions for all staff through professional development opportunities as well as being valued members of a strong overall team.

Council continues to encourage staff participation in workplace reform by holding regular staff and department meetings as well as supporting a Consultative Committee.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Admin Officer <i>(included in Governance/R&CS 1.1)</i>	Staff	
HR Officer	Staff	0.6
Council Officers – acting as Union Representatives	ASU	2

STRATEGIC PLAN 2007-2017:

The Strategic Plan 2017-2027 provides the guidelines within which Council operates.

♦ Lead –

- Workforce Standards

Core Strategies:

- People & Culture Framework generates professionalism
- Workplace Health & Safety is fully compliant
- Emergency Management & Safety Plans work well
-

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Provide HR & General Manager's special expenditure for staff	30-Jun-19	\$ 84,779	Gov
Implement a Continuous Improvement Program	30-Jun-19	Staff	Gov
Create pride and achievement and recognise contributions by Councillors and employees – issue 10, 20 and 30 year service certificates, and a gift for milestone service achievements 25 and 40 years	Ongoing	Staff	Corp
Participate in "Work Experience" programs with local schools	Ongoing	Staff	Gov
Contribute to Staff uniforms for all staff members	30-Jun-19	\$ 7,540	Gov
Subscribe to an independent counselling service for staff to access	30-Jun-19	Incl in HR	Gov
Implement Annual Training Plan	30-Jun-19	Staff	Gov
Performance Appraisal System for all employees	30-Jun-19	Staff	Gov
Update Employee & Supervisor's Handbooks	Ongoing	Staff	Gov
Review and develop HR policies	Ongoing	Staff	Gov
Undertake an annual staff survey	30-Jun-19	Staff	Gov
Administer new EBA provisions	30-Sep-19	Staff	Gov

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
KPI Report Statistics					
Average cost per employee(s)	\$ 72,361	\$ 80,789	\$ 81,153	\$ 81,795	\$91,544
Average cost of training per employee	\$ 1,456	\$ 2,061	\$ 1,889	\$ 1,692	\$1,970
No. of employees per 1,000 population	4.6	4.5	4.6	5.2	4.6
Staff turnover rate	10.6%	17.8%	15.4%	12.6%	20.6%
Average annual sick leave per employee (days)	9.0	6.0	8.2	4.8	5.5
Lost time due to injury (days)	92	255	285	173	21
Number of workers compensation claims	5	0	10	3	4

PART 1 : GOVERNANCE / REGULATORY & COMMUNITY SERVICES

CORE FUNCTION:

1.3 Community Dialogue

DESCRIPTION OF SERVICES PROVIDED:

Council continues with Master planning and design in conjunction with community consultation and participation several major assets throughout the municipal area.

A 20-minute public question and statements time is provided at all Council Meetings to encourage public awareness of activities.

Council continually lobbies/ liaises with Ministers of Governments on issues of importance to the community.

Council encourages and supports active local committees.

Council aims to provide an environment that is safe and provides the opportunity for residents to pursue a quality lifestyle. It encourages a spirit of pride and appreciation of the community and its assets.

Council provides articles of community interest to the Examiner regional newspaper supplement "Your Region – Northern Midlands", and the locally owned newspaper 'The Northern Midlands Courier'.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Admin Officer <i>(included in Governance/R&CS 1.1)</i>	0.5	

STRATEGIC PLAN 2007-2017:

The Strategic Plan 2017-2027 provides the guidelines within which Council operates.

◆ Lead –

- Leaders with Impact

Core Strategies:

- Communicate – Connect with the community
- Lead – Councillors represent honestly with integrity
- Manage – Management is efficient and responsive

◆ Progress –

- Strategic Project Delivery – Build Capacity for a Healthy Wealthy Future

Core Strategies:

- Strategic, sustainable, infrastructure is progressive
- Proactive engagement drives new enterprise
- Collaborative partnerships attract key industries
- Attract healthy, wealth-producing business & industry

◆ People –

- Lifestyle – Strong, Vibrant, Safe and Connected Communities

Core Strategies:

- Living well – Valued lifestyles in vibrant, eclectic towns
- Communicate – Communities speak & leaders listen
- Participate – Communities engage in future planning
- Connect – Improve sense of community ownership
- Caring, Healthy, Safe Communities – Awareness, education & service

◆ Place –

- Environment – Cherish & Sustain our Landscapes

Core Strategies:

- Cherish & sustain our landscapes
- Meet environmental challenges
- Eco-tourism strongly showcases our natural beauties

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Administer Donations under Section 77 of the LGA	30-Jun-19	\$ 14,550	Corp
Publish weekly news articles	30-Jun-19	\$ 35,030	Gov/R&CS
Update website / social media on regular basis	30-Jun-19	Staff	Corp Gov/ R&CS

PART 1 : GOVERNANCE /REGULATORY & COMMUNITY SERVICES

CORE FUNCTION:

1.4 Community Agenda

DESCRIPTION OF SERVICES PROVIDED:

Council has a vital and demanding role to play in working with the people of Northern Midlands to shape a common future, it provides public consultation on major plans and programs where practical such as for the Perth Highway Bypass.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Admin Officer (<i>included in Governance 1.1</i>)	0.5	

STRATEGIC PLAN 2007-2017:

The Strategic Plan 2017-2027 provides the guidelines within which Council operates.

◆ Lead –

- Leaders with Impact

Core Strategies:

- Communicate – Connect with the community
- Lead – Councillors represent honestly with integrity
- Manage – Management is efficient and responsive

◆ People –

- Sense of Place – Sustain, Protect, Progress

Core Strategies:

- Planning benchmarks achieve desirable development
- Council nurtures and respects historical culture
- Developments enhance existing cultural amenity
- Public assets meet future lifestyle challenges

- Lifestyle – Strong, Vibrant, Safe and Connected Communities

Core Strategies:

- Living well – Valued lifestyles in vibrant, eclectic towns
- Communicate – Communities speak & leaders listen
- Participate – Communities engage in future planning
- Connect – Improve sense of community ownership
- Caring, Healthy, Safe Communities – Awareness, education & service

◆ Place –

- Environment – Cherish & Sustain our Landscapes

Core Strategies:

- Cherish & sustain our landscapes
- Meet environmental challenges
- Eco-tourism strongly showcases our natural beauties

- History – Preserve & Protect our Built Heritage for Tomorrow

Core Strategies:

- Our heritage villages and towns are high value assets

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Provide secretarial support to Local District Committees	30-Jun-19	Staff \$ 4,680	Gov/R&CS
Review of Corporate documents e.g. Strategic and Annual Plans, policies, procedures and bylaws	30-Jun-19	Staff	Gov/R&CS

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
Number of Local District Committees	7	7	7	7	7

PART 1 : GOVERNANCE / REGULATORY & COMMUNITY SERVICES

CORE FUNCTION:

1.5 Regional / State Relations

DESCRIPTION OF SERVICES PROVIDED:

Council supports the need for coherent regional leadership, planning and economic policy frameworks to promote the regional potential.

It is an active member of the Local Government Association of Tasmania (LGAT), and Northern Tasmania Development (NTD).

Council investigates options for private and public resource sharing prior to implementing new programs. Resource Sharing is pursued with other Councils where appropriate.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
General Manager (<i>included in Governance/R&CS 1.1</i>)	Staff	

STRATEGIC PLAN 2007-2017:

The Strategic Plan 2017-2027 provides the guidelines within which Council operates.

◆ Lead –

- Leaders with Impact

Core Strategies:

- Communicate – Connect with the community
- Lead – Councillors represent honestly with integrity

◆ Progress –

- Strategic Project Delivery – Build Capacity for a Healthy Wealthy Future

Core Strategies:

- Strategic, sustainable, infrastructure is progressive
- Proactive engagement drives new enterprise
- Collaborative partnerships attract key industries
- Attract healthy, wealth-producing business & industry

- Lifestyle – Strong, Vibrant, Safe and Connected Communities

Core Strategies:

- Living well – Valued lifestyles in vibrant, eclectic towns
- Communicate – Communities speak & leaders listen
- Participate – Communities engage in future planning
- Connect – Improve sense of community ownership
- Caring, Healthy, Safe Communities – Awareness, education & service

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Active membership of LGAT	30-Jun-19	\$ 46,180	Gov/R&CS
Active member of NTD	30-Jun-19	\$ 48,680	Gov/R&CS
Active member of Australian Mayoral Aviation Council	30-Jun-19	\$ 3,030	Gov/R&CS
Dialogue with neighbouring Council's with resource sharing opportunities	30-Jun-19	Staff	Gov/R&CS
Participate Midlands Highway Partnership Program with State Government	30-Jun-19	Staff	Gov/R&CS
Promote roll out of broadband/ optic fibre network	30-Jun-19	Staff	Gov/R&CS
Lobby state government and other stakeholders for Western Junction Transport Hub	30-Jun-19	Staff	Gov/R&CS
Lobby state government for Tyre Recycling solution for Tasmania	30-Jun-19	Staff	Gov/R&CS
Lobby Australian government for payment of rate equivalents on Crown Land	30-Jun-19	Staff	Gov/R&CS

PART 1 : GOVERNANCE

CORE FUNCTION:

1.6 Emergency Management

DESCRIPTION OF SERVICES PROVIDED:

Council has continued involvement in emergency management planning.

The Emergency Unit at Campbell Town has 12 members and its role is to provide roadside rescue assistance and other needs as per the *Emergency Services Act 1976*.

Council funds the purchase and maintenance of road accident rescue related equipment and services.

Fire hazards are identified within the municipal area and abatement notices are issued.

The General Manager is appointed as the Municipal SES co-ordinator, with Corporate Services Manager appointed as Deputy Municipal SES co-ordinator and the Risk Management Officer as assistance SES co-ordinator.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
SES Unit	Volunteers	
Unit Manager (<i>included in Governance/Corp</i>)	Staff	

STRATEGIC PLAN 2007-2017:

The Strategic Plan 2017-2027 provides the guidelines within which Council operates.

♦ Lead –

• Leaders with Impact

Core Strategies:

- Communicate – Connect with the community
- Lead – Councillors represent honestly with integrity
- Manage – Management is efficient and responsive

• Workforce Standards

Core Strategies:

- People & Culture Framework generates professionalism
- Workplace Health & Safety is fully compliant
- Emergency Management & Safety Plans work well
- Public assets meet future lifestyle challenges

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Provide support to SES Service – Campbell Town	30-Jun-19	\$ 7,500	Corp/W&I
Ensure training of staff for Emergency Management Planning	30-Jun-19	\$ 1,020 Staff	Gov/Corp
Review NMC Emergency Management Plans & Risk Assessments	30-Jun-19	Staff	All Dept's
Issue fire abatement notices as necessary	Ongoing	Staff	R&CS
Emergency clean-up operations as necessary	30-Jun-19	\$ 53,960	Works

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
Cost of attendance at emergency scenes	\$ 896	\$ 101	\$ 144	\$ 161	\$274
Number of fire hazard abatement notices issued	78	72	66	61	83
Number of fire abatement notices complied with	81%	88%	87%	80%	75%
Response time with regard to attending and dealing with emergency situations					

PART 1 : GOVERNANCE

CORE FUNCTION:

1.7 Environment & Natural Resources

DESCRIPTION OF SERVICES PROVIDED:

Valuing, protecting and managing the state's natural resources is a goal reflected in the Council's Strategic Plan with a number of key strategies to address natural resource management issues.

Council is working in partnership with State Government, NRM North, local community organisations and members to improve and enhance natural resource management in the northern midlands.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Officers	Staff	
Special Committee		

STRATEGIC PLAN 2007-2017:

The Strategic Plan 2017-2027 provides the guidelines within which Council operates.

- ◆ *Lead –*
 - Best Business Practice & Compliance
Core Strategies:
 - Council complies with all Government legislation
- ◆ *Progress –*
 - Strategic Project Delivery – Build Capacity for a Healthy Wealthy Future
Core Strategies:
 - Strategic, sustainable, infrastructure is progressive
 - Attract healthy, wealth-producing business & industry
- ◆ *Place –*
 - Environment – Cherish & Sustain our Landscapes
Core Strategies:
 - Cherish & sustain our landscapes
 - Meet environmental challenges
 - Eco-tourism strongly showcases our natural beauties

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Oversee the implementation of NRM priority projects funded through NRM North	30-Jun-19	Staff	W&I
Administer envirofund grants for local non-incorporated land care groups	30-Jun-19	Staff	W&I
Support Mill Dam riverbank erosion committee and improvements	30-Jun-19	Staff	W&I
Sheepwash Creek wetland creation	30-Jun-19	\$ 510,000	W&I

STATISTICAL/PERFORMANCE MEASURES:

Completion of projects

PART 2 : REGULATORY & COMMUNITY SERVICES

CORE FUNCTION:

2.1 The Local Economy

DESCRIPTION OF SERVICES PROVIDED:

Regulatory & Community Services encompasses the community agenda and regulation services.

Economic development was recognised as a major issue in Council's Strategic agenda in which a number of key sections address economic development issues.

Council is working in partnership with an array of stakeholders including the State and Federal Governments, the Northern Tasmania Development (NTD), Regional Development Australia (RDA), Tourism Northern Tasmania (TNT), the Northern Midlands Business Association (NMBA) and the Heritage Highway Tourism Region Association (HHTRA) to develop and implement strategic initiatives to boost economic growth and employment within the Northern Midlands.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Northern Midlands Business Association	External	
Heritage Highway Tourism Region Association Inc	External	
Management	Staff	
Officers	Staff	2.2 EFT

STRATEGIC PLAN 2007-2017:

The Strategic Plan 2017-2027 provides the guidelines within which Council operates.

◆ Lead –

- Leaders with Impact

Core Strategies:

- Communicate – Connect with the community
- Lead – Councillors represent honestly with integrity
- Manage – Management is efficient and responsive

- Best Business Practice & Compliance

Core Strategies:

- Council complies with all Government legislation
- Continuous improvement is embedded in staff culture
- Effective and efficient marketing, communications & IT
- Excellent standards of customer service

◆ Progress –

- Strategic Project Delivery – Build Capacity for a Healthy Wealthy Future

Core Strategies:

- Strategic, sustainable, infrastructure is progressive
- Proactive engagement drives new enterprise
- Collaborative partnerships attract key industries
- Attract healthy, wealth-producing business & industry

- Economic Development – Supporting Growth & Changes

- New & expanded small business is valued
- Support new businesses to grow capacity & service
- Towns are enviable places to visit, live & work
- Minimise industrial environment impact on amenity
- Developers address climate change challenges
- Maximise external funding opportunity

- Tourism Marketing & Communication

- Tourism thrives under a recognised regional brand
- Tourism partnerships build sense of place identity

◆ People –

- Sense of Place – Sustain, Protect, Progress

Core Strategies:

- Planning benchmarks achieve desirable development

- Council nurtures and respects historical culture
- Developments enhance existing cultural amenity
- Public assets meet future lifestyle challenges
- Lifestyle – Strong, Vibrant, Safe and Connected Communities
Core Strategies:
 - Living well – Valued lifestyles in vibrant, eclectic towns
 - Communicate – Communities speak & leaders listen
 - Participate – Communities engage in future planning
 - Connect – Improve sense of community ownership
 - Caring, Healthy, Safe Communities – Awareness, education & service
- ◆ Place –
 - Environment – Cherish & Sustain our Landscapes
Core Strategies:
 - Cherish & sustain our landscapes
 - Meet environmental challenges
 - Eco-tourism strongly showcases our natural beauties
 - History – Preserve & Protect our Built Heritage for Tomorrow
Core Strategies:
 - Our heritage villages and towns are high value assets

2.1.1 Regulatory Services & Long Term Economic Development

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Regulatory compliance and community agenda management	30-Jun-19	\$ 268,078	R&CS
Support the NMBA to:			
◆ Provide administrative support to implement initiatives/activities of the NMBA annual business plan	30-Jun-19	\$28,010	Gov/R&CS
◆ Identify/ foster economic development opportunities	30-Jun-19	Staff	Gov/R&CS
◆ Promotion and development of the TRANSlink precinct, including pursuing funding for the Translink Stormwater and Missing Road Link Strategic Project	30-Jun-19	Staff	Gov/R&CS
◆ Manage the Northern Midlands Business Promotion Centre at Longford	30-Jun-19	\$ 4,183	Gov/R&CS
Process applications for funding under the Building Better Regions Fund, Bridges to Renewal Program and other emerging funding programs; and the subsequent acquittal processes	30-Jun-19	Staff	Gov/R&CS
Collaborate with RDA, NTD and other northern councils to develop and implement the Northern Region Futures Plan	30-Jun-19	Staff	Gov/R&CS
Work with key stakeholders to facilitate economic development and progress business opportunities specific to the Northern Midlands	30-Jun-19	Staff	Gov/R&CS

2.1.2 Business Support

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Contribute to NMBA to support projects within its 2018/2019 Business Plan	30-Jun-19	Staff	Gov/R&CS
Continue to participate in the Tasmanian Chamber Alliance and explore benefits for Northern Midlands	30-Jun-19	Staff	Gov/R&CS
Collaborate with NTD, RDA and other northern councils to plan, and funding permitting, implement initiatives	30-Jun-19	Staff	Gov/R&CS
Collaborate with Beacon Foundation and the local District High Schools to develop the Business Partnership Group programs	1-Dec-18	Staff	Gov/R&CS

Target, Action or Project	Completion Date	Resources	Responsible Department
Support Northern Midlands Economic Development Committee	30-Jun-19	Staff	Gov/R&CS

2.1.3 Tourism Industry Support

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Contribute to the HHTRA to support the Association with the implementation of its 2018/2019 Business Plan	30-Jun-19	\$ 18,710	Gov/R&CS
Tourism Development Officer to assist to:	30-Jun-19	\$ 57,268	Gov/R&CS
♦ Develop new tourism products, experiences and services	30-Jun-19	\$ 15,000	Gov/R&CS
♦ Market the Heritage Highway Tourism Region as a 'must see' destination	30-Jun-19	Staff	Gov/R&CS
♦ Support local tourism groups on specific projects, including currency of information on websites and social media	30-Jun-19	Staff	Gov/R&CS
Collaborate with TNT to market Northern Tasmania as a key tourism destination, and to implement the Northern Tasmania Destination Management Plan, the Heritage Highway Destination Management Plan, and the Northern Heritage Precinct Destination Action Plan	30-Jun-19	\$ 23,920	Gov/R&CS
Continue to support visitor centres at Evandale, Campbell Town, Ross and Avoca	30-Jun-19	\$ 15,887	Gov/R&CS
Assist with the implementation of consultants reports regarding the Longford Visitor appeal recommendations	30-Jun-19	Staff	Gov/R&CS
Collaborate with HHTRA to plan, implement and evaluate the Visit with Conviction advertising and promotion campaign	30-Jun-19	Staff	Gov/R&CS
Continue to support major festival, events and promotions within the municipal area through Council's Grants Program, and facilitate the development of new major festivals as required	30-Jun-19	\$ 60,000	Gov/R&CS
Collaborate with State Growth to upgrade roadside signage across the Northern Midlands	30-Jun-19	\$ 15,000	Gov/R&CS
Assist in pursuing RV friendly status for Northern Midlands towns	30-Jun-19	Staff	Gov/R&CS
Pursue National Heritage listing for the Ross Bridge	30-Jun-19	Staff	Gov/R&CS
Continue to support public WIFI facilities in major townships	30-Jun-19	\$ 1,870	Gov/R&CS
Continue to floodlight Tourist attractions	30-Jun-19	\$ 5,840	Gov/R&CS

STATISTICAL/PERFORMANCE MEASURES:

Number of planned projects achieved
Feedback and positive involvement

PART 2 : REGULATORY & COMMUNITY SERVICES

CORE FUNCTION:

2.2 The Local Community

DESCRIPTION OF SERVICES PROVIDED:

Facilitating healthy communities with a strong sense of well-being is a key in the Council's Strategic Plan- in which a number of sections address community safety, access, health and education issues.

Council is working in partnership with State Government, local community organisations and members, and Northern Tasmania Development to improve and enhance the health and well-being of northern midlands communities.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Administration Officers	Staff	
Youth Officer contractors		

STRATEGIC PLAN 2007-2017:

The Strategic Plan 2017-2027 provides the guidelines within which Council operates.

◆ Lead –

- Leaders with Impact

Core Strategies:

- Communicate – Connect with the community
- Lead – Councillors represent honestly with integrity
- Manage – Management is efficient and responsive

- Best Business Practice & Compliance

Core Strategies:

- Council complies with all Government legislation
- Continuous improvement is embedded in staff culture
- Effective and efficient marketing, communications & IT
- Excellent standards of customer service

- Workforce Standards

Core Strategies:

- People & Culture Framework generates professionalism
- Workplace Health & Safety is fully compliant
- Emergency Management & Safety Plans work well

◆ Progress –

- Strategic Project Delivery – Build Capacity for a Healthy Wealthy Future

Core Strategies:

- Strategic, sustainable, infrastructure is progressive
- Proactive engagement drives new enterprise
- Collaborative partnerships attract key industries
- Attract healthy, wealth-producing business & industry

◆ People –

- Sense of Place – Sustain, Protect, Progress

Core Strategies:

- Planning benchmarks achieve desirable development
- Council nurtures and respects historical culture
- Developments enhance existing cultural amenity
- Public assets meet future lifestyle challenges

- Lifestyle – Strong, Vibrant, Safe and Connected Communities

Core Strategies:

- Living well – Valued lifestyles in vibrant, eclectic towns
- Communicate – Communities speak & leaders listen
- Participate – Communities engage in future planning
- Connect – Improve sense of community ownership
- Caring, Healthy, Safe Communities – Awareness, education & service

◆ Place –

- Environment – Cherish & Sustain our Landscapes

Core Strategies:

- Cherish & sustain our landscapes
- Meet environmental challenges
- Eco-tourism strongly showcases our natural beauties

2.2.1 Equity of Access**OPERATIONS:**

Target, Action or Project	Completion Date	Resources	Responsible Department
Review, update and implement Council's Access Policy and associated Action Plan	30-Jun-19	Staff	R&CS

2.2.2 Individual & Community Safety**OPERATIONS:**

Target, Action or Project	Completion Date	Resources	Responsible Department
Collaborate with State Growth & Tas Police to improve community and road safety in the Northern Midlands	30-Jun-19	Staff	Gov
Collaborate with Tas Police, Southern Midlands Council and Brighton Council to administer the work schedule and transport system for the Northern Midlands road safety message board	30-Jun-19	Staff	W&I

2.2.3 Health**OPERATIONS:**

Target, Action or Project	Completion Date	Resources	Responsible Department
Support the effective operation of health services in the Northern Midlands as required	30-Jun-18	Staff	R&CS
Collaborate with EPA Division, DPIPW on campaigns to reduce air pollution by wood heaters in northern midlands communities	30-Jun-18	Staff	R&CS
Seek funding to enable the implementation of the Northern Midlands Recreation facility Masterplans across northern midlands communities	30-Jun-18	Staff	Gov/R&CS
Collaborate with DHHS to continue the provision of student and staff accommodation at the Northern Midlands Rural Health Teaching Site at Campbell Town	30-Jun-18	Staff	R&CS

2.2.4 Youth**OPERATIONS:**

Target, Action or Project	Completion Date	Resources	Responsible Department
Reconsider the Youth Services provided upon receipt of the NMC Youth Services survey results, consider appointment of a Youth Officer	30-Sep-18	\$ 45,850	R&CS
Collaborate with Launceston PCYCs to provide youth activity programs at Campbell Town, Perth, Evandale and Longford	30-Jun-19	\$ 10,000	R&CS
Collaborate with Northern Joblink to provide a weekly mentoring program at Campbell Town and Cressy District High Schools	30-Jun-19	\$ 10,000	R&CS
Manager the Northern Midlands Further Education Bursary Program	30-Jun-19	\$ 10,000	R&CS
Support the school chaplaincy program & inspiring futures program	30-Jun-19	\$ 25,000	R&CS

2.2.5 Older Persons

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Review, update and implement Council's Positive Ageing Plan	30-Jun-19	Staff	R&CS
Manage the Aged Care Units at Campbell Town and Evandale	30-Jun-19	Staff	Corp
Continue to support Longford Care-a-car service for transport to medical services	30-Jun-19	Staff	Corp

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
Aged Care Units (4) at Campbell Town					
% Rental Received while occupied	100%	100%	89%	100%	100%
Occupation during year					
♦ Campbell Town	100%	90%	78%	100%	100%
♦ Evandale	100%	100%	100%	100%	100%

2.2.6 Community Recovery

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Review and update Council's Community Recovery Plan as required	30-Jun-19	Staff	Corp/R&CS
Regularly test through desktop exercises, Council's Community Recovery Plan	30-Jun-19	Staff	Corp/R&CS
Contribute to the development of Council's Business Continuity	30-Jun-19	Staff	Corp/R&CS

2.2.7 Broader Community & Cultural Development

OPERATIONS:

Action or Project	Completion Date	Resources	Responsible Department
Assist community organisations to prepare funding applications for local community projects	30-Jun-18	Staff	Gov
Collaborate with Northern Midlands RSL sub branch to plan and secure funding for Remembrance Day 2018 event	30-Jun-18	Staff	Gov
Support local community organisations through Council's donations and grants programs for events, Round 1 allocations as follows:	30-Jun-18	55,000	Corp
Rossarden Friends Kids Christmas 27 October 2018		\$700	
Tasmanian Trout Expo 22-23-24 September 2018		\$1,500	
Norfolk Plains Jazz Festival 14-15-16 September 2018		\$1,500	
Health Revival Longford Liz Ellis Memorial Fun Run 2018		\$1,500	
Woolmers Foundation Festival of Roses 18 November 2018		\$1,500	
Northern District Cycling Club P E Green Memorial Cycle Race 21 October 2018		\$350	
Tasmanian Chamber Music Chamber Music Festival 26-28 October 2018		\$1,500	
Militaria Collectors Assoc Tas History and Heritage Fair 7 October 2018		\$1,500	
Cars, Bikes & Bands Inc Charity Event Symmons Plains 7 October 2018		\$500	
<i>Annual Events</i>			
Anzac Day		\$18,000	
Evandale Village Fair & Penny Farthing Championships		\$1,500	
Longford New Years Day Cup		\$1,000	
Australia Day / Volunteer Recognition		\$8,000	
Australia Day Fusion		\$500	
John Glover Arts Festival - Sponsorship		\$1,000	
Longford Show		\$200	

Action or Project	Completion Date	Resources	Responsible Department
Assist community organisations to prepare funding applications for local community projects	30-Jun-18	Staff	Gov
Collaborate with Northern Midlands RSL sub branch to plan and secure funding for Remembrance Day 2018 event	30-Jun-18	Staff	Gov
Campbell Town Show		\$200	
Remembrance Day		\$1,000	
Tasmanian Municipal Bowls at Longford		\$500	
Longford Academy Heritage conservation training		\$100	
Ross Rodeo		\$500	
Longford RSL Servicemen's Reunion		\$500	
Festival of Small Halls 2019		\$1,500	
Longford Christ Church Art Exhibition Dec 2018		\$100	
Longford & Perth Anglican Parish Fair <i>Saturday Feb 2019</i>		\$250	
Rhythm X Supercross		\$5,000	
Ross Marathon		\$500	
Round Two		\$4,100	

2.2.8 Policing

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Work with Tas Police to improve incident reporting	30-Jun-19	Staff	Gov
Report vandalism to police	30-Jun-19	Staff	All dept's
Support the relocation of the Longford Police Station to the main street, and to obtain a full time presence at the Perth Police Station	30-Jun-19	Staff	Gov

2.2.9 Volunteer Support

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Provide appropriate training and support to volunteers of Council	30-Jun-19	Staff	R&CS

PART 2 : REGULATORY & COMMUNITY SERVICES

CORE FUNCTION:

2.3 Recreation

DESCRIPTION OF SERVICES PROVIDED:

Fostering environments and communities that encouraged healthy lifestyles is a key in the Council-State Government Partnership Agreements in which a number of key schedules address health and recreation issues.

Council is working in partnership with State and Federal Governments, local community service providers, local community organisations and members to develop and implement strategies to encourage healthy lifestyles for Northern Midlands residents.

Council provides financial and advisory assistance to management committees. Council provides an annual allocation of funds for capital works requested by community groups that are assessed on a priority basis.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Caravan Park Caretakers	External	
Management Committees	Committee	16.0
Pool Attendants	Staff	0.8 EFT

STRATEGIC PLAN 2007-2017:

The Strategic Plan 2017-2027 provides the guidelines within which Council operates.

◆ Lead –

- Leaders with Impact
Core Strategies:
 - Communicate – Connect with the community
 - Manage – Management is efficient and responsive
- Money Matters
Core Strategies:
 - Budgets are responsible yet innovative
 - Improve community assets responsibly and sustainably
- Best Business Practice & Compliance
Core Strategies:
 - Council complies with all Government legislation
 - Continuous improvement is embedded in staff culture
 - Excellent standards of customer service
- Workforce Standards
Core Strategies:
 - People & Culture Framework generates professionalism
 - Workplace Health & Safety is fully compliant

◆ Progress –

- Strategic Project Delivery – Build Capacity for a Healthy Wealthy Future
Core Strategies:
 - Strategic, sustainable, infrastructure is progressive
 - Proactive engagement drives new enterprise
 - Attract healthy, wealth-producing business & industry
- Tourism Marketing & Communication
 - Tourism partnerships build sense of place identity

◆ People –

- Sense of Place – Sustain, Protect, Progress
Core Strategies:
 - Planning benchmarks achieve desirable development
 - Council nurtures and respects historical culture
 - Developments enhance existing cultural amenity
 - Public assets meet future lifestyle challenges
- Lifestyle – Strong, Vibrant, Safe and Connected Communities

Core Strategies:

- Living well – Valued lifestyles in vibrant, eclectic towns
- Communicate – Communities speak & leaders listen
- Participate – Communities engage in future planning
- Connect – Improve sense of community ownership
- Caring, Healthy, Safe Communities – Awareness, education & service

◆ **Place –**

- Environment – Cherish & Sustain our Landscapes

Core Strategies:

- Cherish & sustain our landscapes
- Meet environmental challenges
- Eco-tourism strongly showcases our natural beauties

- History – Preserve & Protect our Built Heritage for Tomorrow

Core Strategies:

- Our heritage villages and towns are high value assets

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Assist with the review of the partnership arrangement for the Northern Midlands Sports Centre following extension of building	30-Jun-19	\$ 20,120	Corp/R&CS
Manage the Council's swimming pools in collaboration with local swimming pool committees	30-Jun-19	\$ 113,576	Gov/W&I
Manage the lease agreements for the Longford and Ross Caravan Parks	30-Jun-19	Staff	Corp/R&CS
Provide financial assistance to public hall and recreation ground facility management committees	30-Jun-19	\$ 62,407	Corp
Review management agreements for Special Committees of Council	30-Jun-19	Staff	Corp/R&CS
Manage the community and sporting organisations grants assistance program, as follows:	30-Jun-18	\$ 50,012	Corp
Historic Racing Car Club of Tasmania (HRCCT) <i>Display Board – old Longford Grand Prix</i>		\$1,000 cfwd	
Avoca Local District Committee <i>Christmas Decorations</i>		\$500	
Cressy Hall Committee <i>Upgrade Heating</i>		\$5,000	
Devon Hills Residents Committee <i>Noticeboard replacement</i>		\$1,600	
Evandale Football Club <i>Electronic Scoreboard</i>		\$5,000	
Evandale Community Centre <i>Purchase floor polisher</i>		\$1,800	
Perth Football Club <i>Clubroom Flooring upgrade</i>		\$5,000	
Northern Midlands SES <i>Shed Extension</i>		\$5,000	
Rotary Club of Evandale <i>Morven Park Shade Gazebo</i>		\$5,000	
Longford Local District Committee <i>Town Hall Improvements</i>		\$5,000	
Morven Park Management Committee <i>Exercise Equipment</i>		\$5,000	
Parish of Northern Midlands Campbell Town <i>Cemetery Extension</i>		\$1,500	
Midlands Bowls Club Campbell Town <i>Shade Structure</i>		\$1,500	
Campbell Town Mens Shed <i>AED Defibrillator</i>		\$2,112	
Longford Golf Club <i>Sealing of Carpark</i>		\$5,000	
Fusion Australia <i>Projector and screen</i>		\$500	
Midlands Pony Club <i>Arena Improvements</i>		\$1,500	

STATISTICAL/PERFORMANCE MEASURES:

Measures	2011/12	2012/13	2014/15	2015/16	2016/17
Number of facilities managed by Local Committees					
◆ Halls	8	8	8	8	8
◆ Recreation Grounds	6	6	6	6	6

Measures	2011/12	2012/13	2014/15	2015/16	2016/17
◆ Pools	3	3	3	3	3
Usage of Northern Midlands Council Sports Centre	Under Contract	Under Contract	Under Contract	Under Contract	Under Contract
◆ Gym membership fees					
Shack site rental received					

PART 2 : REGULATORY & COMMUNITY SERVICES

CORE FUNCTION:

2.4 Public & Environmental Health

DESCRIPTION OF SERVICES PROVIDED:

To research and resolve environmental nuisances.

To pro-actively implement programs/measures to protect community health by:

- ◆ providing immunisation sessions for residents
- ◆ investigating and actioning Notifiable Disease cases
- ◆ monitoring potable water supplies and other waters.

To inspect and action with respect to registered premises, level 1 activities (as defined by EMPCA) and on-site sewerage disposal systems.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Unit Manager	Staff	
Environmental Health Officer	External contractor	

STRATEGIC PLAN 2007-2017:

The Strategic Plan 2017-2027 provides the guidelines within which Council operates.

- ◆ *Lead –*
 - Leaders with Impact
Core Strategies:
 - Manage – Management is efficient and responsive
 - Best Business Practice & Compliance
Core Strategies:
 - Council complies with all Government legislation
 - Continuous improvement is embedded in staff culture
 - Excellent standards of customer service
 - Workforce Standards
Core Strategies:
 - People & Culture Framework generates professionalism
 - Workplace Health & Safety is fully compliant
 - Emergency Management & Safety Plans work well
- ◆ *Progress –*
 - Strategic Project Delivery – Build Capacity for a Healthy Wealthy Future
Core Strategies:
 - Strategic, sustainable, infrastructure is progressive
 - Attract healthy, wealth-producing business & industry
- ◆ *People –*
 - Sense of Place – Sustain, Protect, Progress
Core Strategies:
 - Planning benchmarks achieve desirable development
 - Public assets meet future lifestyle challenges
 - Lifestyle – Strong, Vibrant, Safe and Connected Communities
Core Strategies:
 - Living well – Valued lifestyles in vibrant, eclectic towns
 - Communicate – Communities speak & leaders listen
 - Participate – Communities engage in future planning
 - Connect – Improve sense of community ownership
 - Caring, Healthy, Safe Communities – Awareness, education & service
- ◆ *Place –*
 - Environment – Cherish & Sustain our Landscapes
Core Strategies:
 - Cherish & sustain our landscapes
 - Meet environmental challenges

- Eco-tourism strongly showcases our natural beauties
 - History – Preserve & Protect our Built Heritage for Tomorrow
- Core Strategies:
- Our heritage villages and towns are high value assets

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Co-ordinate infant/junior schools immunisation program/clinics	30-Jun-19	\$ 4,160	R&CS
Administer the electronic database of vaccinations	30-Jun-19	Staff	R&CS
Inspect licence food premises	Ongoing	Staff/ Contract	R&CS
Monitor potable water supplies	Ongoing	Staff	R&CS
Participate in the Pandemic Preparedness program	30-Jun-19	Staff	R&CS
Investigate incidents of notifiable diseases	30-Jun-19	Staff/ Contract	R&CS
Promote disease prevention awareness programs in schools	30-Jun-19	Staff	R&CS
Investigate complaints of a public health or environmental nature	30-Jun-19	\$ 90,000 Contract	R&CS

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
Total Number of Persons Immunised	378	142	216	31	43
Total Number of Immunisations					
♦ Hep.B, ADT, Meningococcal C (varicella)	500	249	299	31	49
Number of Notifiable Diseases	6	6	2	5	4
No. of Food Premises inspected	122	123	118	154	72
Investigate all notifiable diseases and complaints of a public health or environmental nature.					

PART 2 : REGULATORY & COMMUNITY SERVICES

2.5 Animal Control & Compliance

DESCRIPTION OF SERVICES PROVIDED:

Council provides regulatory dog control within the municipal area in accordance with the provisions of the *Dog Control Act, 2000*.

Roles and responsibilities include:

- ◆ Promoting responsible dog ownership
- ◆ Maintaining a register of all dogs aged over 6 months
- ◆ Licensing kennels
- ◆ Managing municipal dog pound
- ◆ Providing declared areas where dogs can be exercised off lead if under effective control
- ◆ Investigating complaints relating to dog nuisances
- ◆ Levying annual dog registration fees.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Unit Manager	Staff	
Dog Control Officer	Staff	1.0 EFT
Dog Control Officer (Casuals)	Staff	0.25 EFT

STRATEGIC PLAN 2007-2017:

The Strategic Plan 2017-2027 provides the guidelines within which Council operates.

- ◆ *Lead –*
 - Leaders with Impact
Core Strategies:
 - Communicate – Connect with the community
 - Lead – Councillors represent honestly with integrity
 - Manage – Management is efficient and responsive
 - Best Business Practice & Compliance
Core Strategies:
 - Council complies with all Government legislation
 - Continuous improvement is embedded in staff culture
 - Effective and efficient marketing, communications & IT
 - Excellent standards of customer service
 - Workforce Standards
Core Strategies:
 - People & Culture Framework generates professionalism
 - Workplace Health & Safety is fully compliant
 - Emergency Management & Safety Plans work well
- ◆ *Progress –*
 - Strategic Project Delivery – Build Capacity for a Healthy Wealthy Future
Core Strategies:
 - Strategic, sustainable, infrastructure is progressive
 - Proactive engagement drives new enterprise
 - Collaborative partnerships attract key industries
 - Attract healthy, wealth-producing business & industry
- ◆ *People –*
 - Lifestyle – Strong, Vibrant, Safe and Connected Communities
Core Strategies:
 - Living well – Valued lifestyles in vibrant, eclectic towns
 - Communicate – Communities speak & leaders listen
 - Participate – Communities engage in future planning
 - Connect – Improve sense of community ownership
 - Caring, Healthy, Safe Communities – Awareness, education & service
- ◆ *Place –*

- Environment – Cherish & Sustain our Landscapes
Core Strategies:
 - Cherish & sustain our landscapes
 - Meet environmental challenges
 - Eco-tourism strongly showcases our natural beauties

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Promote micro-chipping of dogs	30-Jun-19	Staff	R&CS
Introduce responsible cat management regulations	30-Jun-19	Staff	R&CS
Review and follow up dog registrations	On-going	Staff	R&CS
Promote responsible dog and cat ownership through the implementation of Council's Dog Management and Responsible Cat Ownership policies	On-going	\$ 126,107	R&CS

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
Number of impounded animals p.a.	107	95	88	76	72
Number of kennel licences issued p.a.	71	73	70	72	70
Number of dog registrations	3,666	3,578	3,801	3,773	3,641

PART 3 : CORPORATE SERVICES

CORE FUNCTION:

3.1 Financial Management

DESCRIPTION OF SERVICES PROVIDED:

This area provides all financial services including rates administration, receipts and payments, wages and salaries, budgeting and annual report preparation, investments, insurance, loans, asset registers and depreciation.

Tasmanian Audit Office will undertake the Financial Audit services for Council during 2018-19.

Council collects a volunteer fire service levy in respect of land in Cressy, Campbell Town, Longford, Evandale and Perth; and a general fire service levy for all other land.

The revaluation of the municipal area was undertaken during 2013 by the LG Valuation Services and the values are effective from 1 July 2013, bi-annual adjustment factors were effective 1 July 2015 & 2017.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Unit Manager	Staff	1.0 EFT
Administration Officers	Staff	6.25 EFT
Tasmanian Audit Office	Auditors - External	

STRATEGIC PLAN 2007-2017:

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♦ Lead –

- Leaders with Impact
Core Strategies:
 - Communicate – Connect with the community
 - Lead – Councillors represent honestly with integrity
 - Manage – Management is efficient and responsive
- Money Matters
Core Strategies:
 - Budgets are responsible yet innovative
 - Efficiency in resource sharing and Council reform
 - Improve community assets responsibly and sustainably
- Best Business Practice & Compliance
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♦ People –

- Sense of Place – Sustain, Protect, Progress
Core Strategies:
 - Planning benchmarks achieve desirable development
 - Council nurtures and respects historical culture

- Developments enhance existing cultural amenity
 - Public assets meet future lifestyle challenges
 - ◆ *Place –*
 - Environment – Cherish & Sustain our Landscapes
- Core Strategies:
- Cherish & sustain our landscapes
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 - Eco-tourism strongly showcases our natural beauties

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Provision of general corporate management services and financial services	30-Jun-19	\$ 1,033,150	Corp
Prepare 2017/2018 Annual Report	15-Aug-18	Staff	Corp
Prepare 2018/2019 Budget	30-Jun-18	Staff	Corp
Issue Rates by end July 2018	31-Jul-18	Staff	Corp
Monitor management of investments	Ongoing	Staff	Corp
Monitor loan funding	Ongoing	Staff	Corp
Review methods of issue and collection of rates	Ongoing	Staff	Corp
Update 10 year forward financial forecast	30-Jun-18	Staff	Corp
Administer Pension Rate Remission applications	30-Jun-19	\$ 459,719	Corp
Administer collection of State Fire Levy	30-Jun-19	\$ 585,041	Corp
Meet GST, FBT and Payroll Tax requirements	Ongoing	Staff	Corp
Administer Building Training & Permit Guarantee Levy	30-Jun-19	\$ 76,820	Corp
Engage Service Tasmania for cashier services at Campbell Town	30-Jun-19	\$ 6,000	Corp
Issue Land Information Certificates	30-Jun-19	Staff	Corp

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
Outstanding Rates at year end	5.05%	10.53%	11.1%	14.3%	17.6%
Sources of Operating Revenue					
◆ Rates	52.36%	62.92%	50.57%	63.38%	51.35%
◆ Grants	31.29%	15.69%	31.90%	13.36%	30.47%
◆ User Charges	8.66%	10.92%	8.53%	11.7%	8.95%
Revenue per capita					
◆ Total Operating Revenue	1,259	1104	1,423	1,181	1,465
◆ Total Rates	659	695	719	749	752
◆ General Rate	560	605	629	655	656

PART 3 : CORPORATE SERVICES

CORE FUNCTION:

3.2 Customer Service

DESCRIPTION OF SERVICES PROVIDED:

Our decision making processes will be fair and accountable and will always take account of the economic, environmental and social sustainability of any proposed action.

Council is committed to provide innovative, efficient, equitable and quality service for all the community and respect for each and every customer.

Staff will deal with customers in an open, honest and courteous manner and respect their privacy at all times.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Admin Officer (<i>included in Financial Management 2.1</i>)	Staff	

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Core Strategies:
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 - Emergency Management & Safety Plans work well

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Review and maintain corporate records for organisation	30-Jun-19	\$ 117,824	Corp
Review reports to measure Customer Request performance	30-Jun-19	Staff	Corp
Review website, and other social media outlets for effective communication	30-Jun-19	Staff	Corp

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
Number of requests	373	436	391	462	344
Completion of planned projects					
Feedback and positive involvement					

PART 3 : CORPORATE SERVICES

CORE FUNCTION:

3.3 Information Technology/Management

DESCRIPTION OF SERVICES PROVIDED:

Council operates a computer network connecting all users within the administrative headquarters. Remote users at the Longford Works Depot are connected to the network via a fibre optic cable.

Council utilises the Open Office Pty Ltd Local Government suite of programs for financials, Intramaps mapping application, and the Technology One information management system.

Council utilises an Infonet and Office 365 mailing system throughout the office as well as being connected to the Internet. Council's email address is – council@nmc.tas.gov.au

Council's website is – www.northernmidlands.tas.gov.au

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Administration Officers	Staff	1 EFT

STRATEGIC PLAN 2007-2017:

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OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Provision of general management and control of electronic information and technology	30-Jun-19	\$ 143,776	Corp
Software Licence Fees & contractor maintenance	30-Jun-19	\$ 130,120	Corp
Upgrade Dataworks/Community software packages, & provide staff training update	30-Jun-19	\$ 78,200	Corp
Upgrade PC's & laptops, main printer and sundry computer equipment	30-Jun-19	\$ 22,920	Corp
Upgrade customer service information system	30-Jun-19	\$ 14,500	Corp
Upgrade Asset Management Software	30-Jun-19	\$ 40,000	Corp
Provision and upgrade of CCTV & Public WiFi	30-Jun-19	\$ 15,000	Corp

Target, Action or Project	Completion Date	Resources	Responsible Department
Review & document IT disaster recovery plan & penetration testing	30-Jun-19	\$ 11,200	Corp
Telecommunication upgrades incl. NBN	30-Jun-19	\$ 6,000	Corp

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
IT expenses % of total operating expenses	1.5%	1.7%	1.4%	1.5%	1.5%

PART 3 : CORPORATE SERVICES

CORE FUNCTION:

3.4 Insurance Risk Management

DESCRIPTION OF SERVICES PROVIDED:

Council identifies potential significant risks and obtains insurance cover accordingly.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Administration Officers (<i>included in Financial Management 2.1</i>)	Staff	

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♦ Lead –

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♦ Progress –

- Strategic Project Delivery – Build Capacity for a Healthy Wealthy Future
Core Strategies:
 - Strategic, sustainable, infrastructure is progressive
 - Proactive engagement drives new enterprise
 - Collaborative partnerships attract key industries
 - Attract healthy, wealth-producing business & industry

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Administer and review insurance cover	30-Jun-19	\$ 13,830	Corp
Review and process all claims	30-Jun-19	Staff	Corp

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
Number of ISR insurance claims	3	1	1	3	3
Number of Motor Vehicle claims	9	6	9	17	9
Cost of Motor Vehicle claims	5,606	4,228	14,173	27,692	7,357
Completion of planned projects					
Feedback and positive involvement					

PART 3 : CORPORATE SERVICES

CORE FUNCTION:

3.5 Risk Management

DESCRIPTION OF SERVICES PROVIDED:

Council is committed to embedding enterprise risk management to create and maintain an environment that enables Council to deliver high quality services and meet performance objectives. Council recognises that risk management is an essential tool for sound strategic and financial planning and the ongoing physical operations of the organisation

To meet this commitment, all employees are required to be competent and accountable for adequately managing risk within their area of responsibility. Councils risk management policy is the umbrella policy for all supportive activities and documentation, which have the objective of improving processes by reducing the uncertainty of outcomes, thereby minimising loss within the activities and services provided by Council.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Risk Officer	Staff	1

STRATEGIC PLAN 2007-2017:

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♦ Lead –

• Leaders with Impact

Core Strategies:

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- Manage – Management is efficient and responsive

• Money Matters

Core Strategies:

- Budgets are responsible yet innovative
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- Improve community assets responsibly and sustainably

• Best Business Practice & Compliance

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• Workforce Standards

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♦ Progress –

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OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Integrate the risk legislation requirements with the day to day operations	30-Jun-19	\$ 106,819	Corp
Continuation of Alcohol & Other Drug employee/contractor sampling	30-Jun-19	\$ 4,840	Corp
Establish risk management training/ education program for all staff, councillors and volunteers	30-Jun-19	Staff	Corp
Complete a review compliance with WHS legislation	30-Jun-19	Staff	Corp
Monitor the Risk Management database, encompassing a complete risk register for Council	30-Jun-19	Staff	Corp
Monitor hazards, incidents and workers compensation	30-Jun-19	Staff	Corp

STATISTICAL/PERFORMANCE MEASURES:

Measures	2010/11	2012/13	2014/15	2016/17
LMI Audit Result	96% <i>2 year intervals</i>	94% <i>2 year intervals</i>	Risk Management Training	Risk Management Register

PART 3 : CORPORATE SERVICES

CORE FUNCTION:

3.6 Children's Service

DESCRIPTION OF SERVICES PROVIDED:

Council operates Long Day Childcare Services adjacent to the Perth Community Centre and at the Cressy Childcare Centre for 5 days per week between 8am – 6pm. Avoca Childcare Centre is operated each Monday between 9am – 5pm.

Midlands Kids Club After School Care Services are operated from the Perth Community Centre, the Perth Primary School and the Cressy High School.

Midlands Kids Club Vacation Care Services are provided during school holiday periods from the Perth Community Centre.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Childcare Officers		7.4 EFT

STRATEGIC PLAN 2007-2017:

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Core Strategies:
 - Strategic, sustainable, infrastructure is progressive
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 - Collaborative partnerships attract key industries
 - Attract healthy, wealth-producing business & industry
- Economic Development – Supporting Growth & Changes
 - New & expanded small business is valued
 - Support new businesses to grow capacity & service
 - Towns are enviable places to visit, live & work
 - Maximise external funding opportunity

◆ People –

- Sense of Place – Sustain, Protect, Progress
Core Strategies:
 - Developments enhance existing cultural amenity
 - Public assets meet future lifestyle challenges
- Lifestyle – Strong, Vibrant, Safe and Connected Communities

Core Strategies:

- Living well – Valued lifestyles in vibrant, eclectic towns
- Communicate – Communities speak & leaders listen
- Caring, Healthy, Safe Communities – Awareness, education & service

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Manage the Northern Midlands Child Care Service	30-Jun-19	Staff	Corp

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
Childcare Statistics	%	%	%	%	%
Daily utilisation rates					
♦ Rural & Remote	62.7	51.8	58.5	58.1	67
♦ Perth	78.7	67.8	57.0	48..8	59
♦ Midlands Kids Club - Perth	58.8	79.5	89.4	73.0	65
♦ Midlands Kids Club - Cressy	-	-	-	-	13
♦ Midlands Kids Club VAC	52.0	61.3	37.1	38.9	70

PART 4 : DEVELOPMENT SERVICES

CORE FUNCTION:

4.1 Structure Planning & Sustainability

DESCRIPTION OF SERVICES PROVIDED:

Council

- ◆ provides advice on appropriate use, development and subdivision of land within the municipal area
- ◆ ensures compatibility with the ecological and heritage nature of the Northern Midlands
- ◆ encourages compliance with the provisions of the Planning Scheme
- ◆ prepares strategic policy directions.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Planning Officers	Staff	2 EFT
Administration Officer	Staff	1 EFT
Compliance Officer	Staff	0.25 EFT
Planning Consultant	External	
Heritage Consultant	External	
Landscape Consultant	External	

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 - Core Strategies:
 - Strategic, sustainable, infrastructure is progressive
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 - Collaborative partnerships attract key industries
 - Attract healthy, wealth-producing business & industry
 - Economic Development – Supporting Growth & Changes
 - New & expanded small business is valued
 - Support new businesses to grow capacity & service
 - Towns are enviable places to visit, live & work
 - Minimise industrial environment impact on amenity
 - Developers address climate change challenges
 - Maximise external funding opportunity
 - Tourism Marketing & Communication
 - Tourism thrives under a recognised regional brand
 - Tourism partnerships build sense of place identity

◆ **People –**

- Sense of Place – Sustain, Protect, Progress

Core Strategies:

- Planning benchmarks achieve desirable development
- Council nurtures and respects historical culture
- Developments enhance existing cultural amenity
- Public assets meet future lifestyle challenges

- Lifestyle – Strong, Vibrant, Safe and Connected Communities

Core Strategies:

- Living well – Valued lifestyles in vibrant, eclectic towns
- Communicate – Communities speak & leaders listen
- Participate – Communities engage in future planning
- Connect – Improve sense of community ownership
- Caring, Healthy, Safe Communities – Awareness, education & service

◆ **Place –**

- Environment – Cherish & Sustain our Landscapes

Core Strategies:

- Cherish & sustain our landscapes
- Meet environmental challenges
- Eco-tourism strongly showcases our natural beauties

- History – Preserve & Protect our Built Heritage for Tomorrow

Core Strategies:

- Our heritage villages and towns are high value assets

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Undertake Planning & Development services	30-Jun-19	\$ 397,062	Gov/DS
Meet with Tasmanian Planning Commission to assist awareness of policy, purpose and objectives of planning scheme	Ongoing	Staff	Gov/DS
Develop planning guidelines to assist the community in the preparation of applications	30-Jun-19	Staff	Gov/DS
Undertake compliance audits	Ongoing	Staff \$ 2,330	Gov/DS
Provide assistance to other Council's as requested under Resource Sharing Agreements	30-Jun-19	Staff	Gov/DS
Undertake Strategic Planning projects incl Land Use Strategy	30-Jun-19	\$ 119,822	Gov/DS

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
Days to obtain Approvals					
◆ Permitted use planning	9	11	17	15	21
◆ Discretionary planning	30	31	36	37	36
Number of planning applications approved	278	280	267	256	236
Number of permits refused	3	2	5	8	2
Number of appeals	3	1	3	4	8
Number of matters under s64 LUPAA	2	1	0	1	0

PART 4 : DEVELOPMENT SERVICES

CORE FUNCTION:

4.2 Building Services

DESCRIPTION OF SERVICES PROVIDED:

Provide advice to customers (particularly owner/builders) on building matters.

Issue building permits and inspect construction works.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Building Permit Authority	Staff	0.75 EFT
Building Assessment	Staff	0.20 EFT
Plumbing Assessment	Resource Sharing MVC	0.50 EFT
Administration Officer	Staff	1.00 EFT

STRATEGIC PLAN 2007-2017:

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◆ Lead –

- Leaders with Impact

Core Strategies:

- Communicate – Connect with the community
- Lead – Councillors represent honestly with integrity
- Manage – Management is efficient and responsive

- Best Business Practice & Compliance

Core Strategies:

- Council complies with all Government legislation
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- History – Preserve & Protect our Built Heritage for Tomorrow

Core Strategies:

- Our heritage villages and towns are high value assets

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Undertake Building Permit Authority functions	30-Jun-19	\$ 135,906	Gov/DS
Undertake Building Assessment functions	30-Jun-19	\$ 47,622	Gov/DS
Undertake Plumbing Inspection functions	30-Jun-19	\$ 87,647	Gov/DS
Prepare standard procedures for essential service inspection of public buildings	31-Dec-18	Staff	Gov/DS
Advise the community of changes to building legislation and standards	On-going	Staff	Gov/DS
Streamline application lodgement and assessment process with implementation of new corporate software	30-Jun-19	Staff	Gov/DS
Undertake compliance audits	On-going	Staff	Gov/DS
Manage public buildings and monuments	On-going	Staff	W&I
Provide assistance to other Council's as requested under Resource Sharing Agreements	30-Jun-19	Staff	Gov/DS

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
Number of building applications approved	273	308	271	211	175
Days to obtain Approvals					
♦ Certificate likely compliance	11	11	5	5	3.2
♦ Building permit	6	6	5	6	6.9
♦ Plumbing permit	14	14	7	6	7
Value of building approvals	\$24.94m	\$25.84m	\$30.69m	\$31.5m	\$27.6m
Property Certificates (Sec 132 & 337)	723	859	987	1,065	1,022

PART 5 : WORKS & INFRASTRUCTURE

CORE FUNCTION:

5.1 Physical Asset Operations - Supervision & Indirect Overheads

DESCRIPTION OF SERVICES PROVIDED:

Council purchased a northern depot site at 13 Goderich Street, Longford in December 1994 to accommodate staff and equipment in the northern region of the municipal area, and the former Campbell Town depot is utilised for accommodation of the southern region.

Former depot at Ross is no longer actively used, and is now used as a 'Men's Shed'.

Field supervision is provided from supervisors based at each depot and total cost of operations associated with this function is allocated to maintenance and capital work activities.

To pro-actively undertake strategic asset management for the long-term reconstruction of roads, bridges and water infrastructure.

Actively seek sources of funding for high priority infrastructure projects.

To apply a balanced engineering/technical view to issues that demands such an approach.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Unit Manager	Staff	1.0 EFT
Regional Supervisor	Staff	1.0 EFT
Engineer	Contractors	
Engineer	Staff	1.0 EFT
Administration Officers	Staff	1.0 EFT

STRATEGIC PLAN 2007-2017:

The Strategic Plan 2017-2027 provides the guidelines within which Council operates.

♦ Lead –

• Leaders with Impact

Core Strategies:

- Communicate – Connect with the community
- Lead – Councillors represent honestly with integrity
- Manage – Management is efficient and responsive

• Money Matters

Core Strategies:

- Budgets are responsible yet innovative
- Efficiency in resource sharing and Council reform
- Improve community assets responsibly and sustainably

• Best Business Practice & Compliance

Core Strategies:

- Council complies with all Government legislation
- Continuous improvement is embedded in staff culture
- Effective and efficient marketing, communications & IT
- Excellent standards of customer service

• Workforce Standards

Core Strategies:

- People & Culture Framework generates professionalism
- Workplace Health & Safety is fully compliant
- Emergency Management & Safety Plans work well

♦ Progress –

• Strategic Project Delivery – Build Capacity for a Healthy Wealthy Future

Core Strategies:

- Strategic, sustainable, infrastructure is progressive
- Proactive engagement drives new enterprise

- Collaborative partnerships attract key industries
- Attract healthy, wealth-producing business & industry
- Tourism Marketing & Communication
 - Tourism thrives under a recognised regional brand
 - Tourism partnerships build sense of place identity
- ◆ *People –*
 - Sense of Place – Sustain, Protect, Progress
Core Strategies:
 - Planning benchmarks achieve desirable development
 - Council nurtures and respects historical culture
 - Developments enhance existing cultural amenity
 - Public assets meet future lifestyle challenges
 - Lifestyle – Strong, Vibrant, Safe and Connected Communities
Core Strategies:
 - Living well – Valued lifestyles in vibrant, eclectic towns
 - Communicate – Communities speak & leaders listen
 - Participate – Communities engage in future planning
 - Connect – Improve sense of community ownership
 - Caring, Healthy, Safe Communities – Awareness, education & service
- ◆ *Place –*
 - Environment – Cherish & Sustain our Landscapes
Core Strategies:
 - Cherish & sustain our landscapes
 - Meet environmental challenges
 - Eco-tourism strongly showcases our natural beauties
 - History – Preserve & Protect our Built Heritage for Tomorrow
Core Strategies:
 - Our heritage villages and towns are high value assets

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Office Toilet upgrade	30-Jun-19	\$ 200,000	W&I
Office Switchboard upgrade	30-Jun-19	\$ 25,000	W&I
Depots Longford/Campbell Town improvements	30-Jun-19	\$ 50,000	W&I
Depot Longford Solar system	30-Jun-19	\$ 30,000	W&I
Purchase small plant	31-Mar-19	\$ 40,000	W&I
<i>Roads & Bridges:</i>			
Provide contract management services	Ongoing	Staff	W&I
Refine priority road works and footpaths for long term capital works program	Ongoing	Staff	W&I
Refine asset management policies, strategies and plans	30-Jun-19	Staff	W&I/Corp
Review Heavy Vehicle Routes within municipal area	30-Jun-19	Staff	W&I

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
Number of traffic accidents within the municipal area which involve:					
◆ damage to property only	78	99	69	77	82
◆ injury to road users	53	52	61	44	58
◆ fatalities	3	4	3	2	2
◆ other	8	0	1	0	0
Total Crashes	142	155	134	123	142
Compliance with Budget projections					

5.1.1 Roads

DESCRIPTION OF SERVICES PROVIDED:

Northern Midlands has a road network consisting of:

- ◆ 106 kilometres urban sealed roads
- ◆ 467 kilometres rural sealed roads
- ◆ 13 kilometres urban gravel roads
- ◆ 386 kilometres rural gravel roads

Council has northern and southern based road works departments and responsibilities include asset management, road construction, resealing, re-sheeting, grading, edging and potholing, footpaths, roadside slashing, roadside spraying, safety railing, signage, kerb and channel, roadside drainage and emergency maintenance.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Officers	Staff	14.7 EFT
Private Works	Staff	0.6 EFT
Contractors	External	

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Undertake road maintenance program - projects including:	30-Jun-19	\$2,264,090	W&I
Provide urban street lighting	30-Jun-19	\$ 164,000	
Undertake resealing program	30-Jun-19	\$ 555,000	
Undertake resheeting of gravel roads	30-Jun-19	\$ 450,000	
Continue LED Street Lighting Replacement Program	30-Jun-19	\$ 50,000	
Undertake footpath reconstruction program - projects including:	30-Jun-19	\$ 254,000	
<i>All Areas</i>			
<i>Replacement of existing cracked asphalt footpath with concrete</i>		\$ 50,000	
<i>Cressy</i>			
Main Street Church 920 to Hotel 1116 196 x 1.5 294 Sqm West side - Concrete		\$ 35,000	
Main Street South of Hotel 1116 to Nth of Hotel 1170 54 x 1.5 Sqm 81 West side - Concrete		\$ 10,000	
Main Street Nth of Hotel 1170 to King St 1214 44 x 1.5 Sqm 66 West side - Concrete		\$ 8,000	
<i>Longford</i>			
Smith Street Goderich 000 to Howick 873 65 x 1.8 Sqm 117 Nth side - Concrete		\$ 15,000	
<i>Perth</i>			
Old Punt Road From 0 to 237 plus intersection works 277 x 1.8 Sqm 499 Nth side - Concrete		\$ 136,000	
Undertake road reconstruction program - projects including:		\$2,747,000	
<i>Campbell Town</i>			
Barton Road Reconstruction Chn 8.090 to 9.050		\$ 245,000	
Barton Road Reconstruction Chn 9.050 to 10.230		\$ 275,000	
High Street Reconstruct verge, k&g		\$ 900,000	
<i>Longford</i>			
High Street Reconstruct verge Burghley to No. 43 LHS (South only)		\$ 95,000	
Hobhouse Street Reconstruction Catherine to Burghley		\$ 121,000	
Wellington Street Urban Street design improvements incl parklets		\$ 250,000	
Tannery Road Entrance/Roundabout improvements		\$ 187,000	
Bishopsbourne Road Reconstruction Chn 7.375 to 9.080		\$ 379,000	

Target, Action or Project	Completion Date	Resources	Responsible Department
<i>Perth</i>			
Mary Street West Construct k&g reshape verge near triangle block adjacent to railway		\$ 15,000	
<i>Evandale</i>			
High Street Reconstruct verges k&g Barclay to Russell		\$ 280,000	

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
KPI Report Measures					
Ratio of Capital Expenditure to Depreciation	128%	117%	92%	102%	103%
WDV compared to Replacement Value	69.2%	69.0%	67%	67%	66%
Expenditure per km of sealed road	\$6,946	\$7,542	\$7,349	\$6,423	\$6,673
Expenditure per km of unsealed road	\$1,790	\$2,105	\$1,610	\$1,908	\$2,348
Number of street lights	1,184	1,187	1,197	1,204	1,216

5.1.2 Bridges**DESCRIPTION OF SERVICES PROVIDED:**

Northern Midlands is responsible for construction and maintenance of the following bridge and major culvert structures:

Type	m ²	Number
Box culvert	901	36
Pipe culvert	1,260	87
Concrete	9,260	111
Composite	48	1
Concrete footbridge	142	2
Timber	331	3
Timber (with concrete abutment)	316	10
Total	12,257	250

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Officers	Staff	0.4 EFT
Contractors	External	

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Undertake a bridge maintenance program	30-Jun-19	\$ 36,890	W&I
Undertake a bridge safety fencing		Staff	
Replace the following bridge no's.:			
Completion of Woolmers Lane Macquarie River, Timber to Concrete abutment, Bridge No. 1130		\$2,830,000	
Tooms Lake Road Ross Macquarie River, Concrete abutment, Bridge No. 4619		\$ 350,000	
Honeysuckle Road Ross Cat Gully Creek, Conc abutments, Bridge No. 4733		\$ 20,000	
Storys Creek Road Storys Creek, Conc abutments, Bridge No. 1469		\$ 100,000	
Royal George Road Lewis Hill Creek, Conc abutments, Bridge No. 2380		\$ 120,000	
Storys Creek Road Tasmania Creek, Timber abutments, Bridge No. 4000		\$ 120,000	
Brambletye Road Evandale Horse Paddock Creek, Bridge No. 1820		\$ 40,000	
Bridge Street Campbell Town, Un-named Creek, Stone abutments, Bridge No. 5241		\$ 14,000	

STATISTICAL MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
Number of bridges replaced/reconstructed	6	4	1	3	1

5.1.3 Plant**DESCRIPTION OF SERVICES PROVIDED:**

Council provide fleet cars for managerial activities and community services.

Heavy plant including graders, backhoes, tractors, trucks are held for maintenance and construction of Council infrastructure assets.

A 10-year plant replacement program is maintained and hire rates are costed to each project/activity to cover running and replacement expenses.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Officers	Staff	0.2 EFT
Mechanical Services	External	

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Small Plant – Replacement of small plant items	30-Apr-19	\$ 40,000	W&I
Plant Replacement Program – Replacement of Motor Vehicles/ Plant	30-Apr-19	\$ 505,000	W&I

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
Vehicles					
♦ Sold	15	10	6	16	12
♦ Purchased	15	10	8	12	10
♦ Number of Claims	9	6	10	17	9
♦ Cost of Claims	\$5,606	\$4,228	\$14,173	\$27,692	\$7,357

PART 5 : WORKS & INFRASTRUCTURE

CORE FUNCTION:

5.2 Stormwater/Drainage

DESCRIPTION OF SERVICES PROVIDED:

The Urban Stormwater Drainage service includes construction, maintenance and management of formed open drains, reticulation drains, collection pits and manholes in Avoca, Campbell Town, Conara, Cressy, Epping, Evandale, Longford, Perth, Ross, Rossarden and Western Junction.

Longford/Perth townships have unique flooding problems and relevant provisions are made in the municipal planning scheme and the emergency management plan.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Officers	Staff	1 EFT

STRATEGIC PLAN 2007-2017:

The Strategic Plan 2017-2027 provides the guidelines within which Council operates.

♦ Lead –

- Best Business Practice & Compliance

Core Strategies:

- Council complies with all Government legislation
- Continuous improvement is embedded in staff culture
- Effective and efficient marketing, communications & IT
- Excellent standards of customer service

- Workforce Standards

Core Strategies:

- People & Culture Framework generates professionalism
- Workplace Health & Safety is fully compliant
- Emergency Management & Safety Plans work well

♦ Progress –

- Strategic Project Delivery – Build Capacity for a Healthy Wealthy Future

Core Strategies:

- Strategic, sustainable, infrastructure is progressive
- Proactive engagement drives new enterprise
- Collaborative partnerships attract key industries
- Attract healthy, wealth-producing business & industry

- Economic Development – Supporting Growth & Changes

- New & expanded small business is valued
- Support new businesses to grow capacity & service
- Towns are enviable places to visit, live & work
- Minimise industrial environment impact on amenity
- Developers address climate change challenges
- Maximise external funding opportunity

♦ People –

- Sense of Place – Sustain, Protect, Progress

Core Strategies:

- Planning benchmarks achieve desirable development
- Council nurtures and respects historical culture
- Developments enhance existing cultural amenity
- Public assets meet future lifestyle challenges

- Lifestyle – Strong, Vibrant, Safe and Connected Communities

Core Strategies:

- Living well – Valued lifestyles in vibrant, eclectic towns
- Communicate – Communities speak & leaders listen
- Participate – Communities engage in future planning
- Connect – Improve sense of community ownership
- Caring, Healthy, Safe Communities – Awareness, education & service

◆ *Place –*

- Environment – Cherish & Sustain our Landscapes

Core Strategies:

- Cherish & sustain our landscapes
- Meet environmental challenges
- Eco-tourism strongly showcases our natural beauties

- History – Preserve & Protect our Built Heritage for Tomorrow

Core Strategies:

- Our heritage villages and towns are high value assets

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Emergency response for flood protection infrastructure	30-Jun-19	Staff	W&I
Undertake Stormwater maintenance program	30-Jun-19	\$41,230	W&I
Undertake Flood Levee maintenance program	30-Jun-19	\$77,214	W&I
Undertake specific stormwater/drainage projects as detailed in the works program including:	31-May-19		
Wetlands & Basins (Evandale/Longford/Perth)		\$ 630,000	
Construct diversion stormwater line from Paton St Basin		\$ 220,000	
New stormwater line from Cemetery reserve in Evandale		\$ 5,000	
Replace stormwater in High Street Evandale – Barclay to Russell		\$ 40,000	
Replace stormwater in Union Street Longford		\$ 55,000	
Improvements to stormwater in Macquarie and King streets, Cressy		\$ 50,000	

STATISTICAL/PERFORMANCE MEASURES:

Completion of planned projects.
Number of localised flooding complaints per annum due to faulty infrastructure.

PART 5 : WORKS & INFRASTRUCTURE

CORE FUNCTION:

5.3 Community Amenities

DESCRIPTION OF SERVICES PROVIDED:

Council provides a variety of parks and reserves for public open space and enjoyment for the community. It also provides peaceful and manicured cemetery grounds at Longford, Perth and Evandale.

There is a variety of public amenities and buildings maintained across the municipal area.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Unit Manager	Staff	EFT
Regional Supervisor	Staff	EFT
Engineer	Staff	EFT
Engineer/Supervisor Assistant	Staff	EFT
Administration Officers	Staff	EFT

STRATEGIC PLAN 2007-2017:

The Strategic Plan 2017-2027 provides the guidelines within which Council operates.

◆ Lead –

- Best Business Practice & Compliance

Core Strategies:

- Council complies with all Government legislation
- Continuous improvement is embedded in staff culture
- Effective and efficient marketing, communications & IT
- Excellent standards of customer service

- Workforce Standards

Core Strategies:

- People & Culture Framework generates professionalism
- Workplace Health & Safety is fully compliant
- Emergency Management & Safety Plans work well

◆ People –

- Lifestyle – Strong, Vibrant, Safe and Connected Communities

Core Strategies:

- Living well – Valued lifestyles in vibrant, eclectic towns
- Communicate – Communities speak & leaders listen
- Participate – Communities engage in future planning
- Connect – Improve sense of community ownership
- Caring, Healthy, Safe Communities – Awareness, education & service

5.3.1 Reserves & Public Open Space

DESCRIPTION OF SERVICES PROVIDED:

Council supplies and maintains sport and recreation facilities throughout the Northern Midlands area.

Council actively supports local management committees for recreation grounds and encourages/promotes use of existing recreation facilities.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Officers	Staff	3.0 EFT
Management Committees		5.0

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Undertake a Parks & Reserves maintenance program	30-Jun-19	\$ 653,191	W&I
Install street furniture & play equipment	30-Jun-19	\$ 120,000	
Install/upgrade shelter/s	30-Jun-19	\$ 20,000	
Upgrade private power poles & LED globes	30-Jun-19	\$ 50,000	
Undertake street tree program	30-Jun-19	\$ 130,000	
Undertake recreation facility lighting – all areas	30-Jun-19	\$1,365,379	
Upgrade Entrance Statements <i>Landscaping/Beautification</i>	30-Jun-19	\$ 15,000	
Upgrade parks and reserves as follows:	30-Jun-19		
<i>Avoca</i>			
Play equipment (see above allocation)			
<i>Campbell Town</i>			
Recreation Ground Tennis Courts		\$ 315,000	
Recreation Ground Cenotaph upgrade		\$ 170,000	
Recreation Ground electronic scoreboard		\$ 40,000	
Recreation Ground interchange benches		\$ 22,000	
Recreation Ground <i>Site Works (footpaths, power, irrigation etc)</i>		\$ 244,600	
<i>Cressy</i>			
Recreation Ground Dump Point, main extension		\$ 30,000	
Pool Solar Blanket replacement		\$ 40,000	
Pool improvements to be determined		\$ 100,000	
<i>Evandale</i>			
Recreation Ground <i>Top Dressing Ground</i>		\$ 20,000	
Recreation Ground Electronic Scoreboard		\$ 30,000	
Cricket Pitch improvements		\$ 33,000	
Recreation Ground Building improvements		\$ 158,000	
Russell Street Lamp Pole		\$ 15,000	
<i>Longford</i>			
Wellington Street <i>Cable Bundling</i>		\$ 15,000	
Recreation Ground <i>Top Dressing Ground</i>		\$ 20,000	
Recreation Ground <i>Grandstand Handrails & Gutter Replacement</i>		\$ 20,000	
Recreation Ground Dual Land Access / Carpark		\$ 195,000	
Recreation Ground Storage Shed		\$ 40,000	
Recreation Ground Cricket Net Upgrade		\$ 30,000	
Recreation Ground Electronic Scoreboard		\$ 30,000	
Public Open Space <i>Stokes Park Area</i>		\$ 25,000	
Velodrome		\$ 20,000	
Victoria Square <i>Christmas Tree Lighting</i>		\$ 25,000	
Burghley Street <i>Sports Centre Carpark</i>		\$ 100,000	
<i>Ross</i>			
Village Green		\$ 240,000	
Pool Chlorinating System Upgrade		\$ 22,000	
<i>Perth</i>			
Recreation Ground Top Dressing Ground		\$ 30,000	

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
Number of grounds managed by Local Committees	5	5	5	5	5
Completion of planned projects					

5.3.2 Cemeteries

DESCRIPTION OF SERVICES PROVIDED:

Council own and operate:

- ◆ the Lawn Cemetery, Rose Garden and Niche Wall at Cressy Road, Longford
- ◆ a Rose Garden in Pioneer Park, Evandale
- ◆ Perth Cemetery (taken over from 24 June 2000).

A service is provided, in conjunction with Arrow Engraving Pty Ltd, to supply memorial plaques.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Officers	Staff	0.3 EFT
Funeral Directors	External	
Plaque Suppliers	External	

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Continue to improve processes and procedures for burials	30-Jun-19	Staff & Volunteers	Corp
Maintenance & operations		\$ 43,668	W&I

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
Number of burials/placements					
1. Lawn Section 32	18	32	17	32	20
11	4	11	6	11	5
2. Rose Garden 4	8	4	6	4	9
2	4	2	4	2	0
3. Niche Wall 1	1	1	4	1	1
2	1	2	3	2	0
Compliance with Budget projections					

5.3.3 Community Amenities

DESCRIPTION OF SERVICES PROVIDED:

Council maintains public buildings in each town throughout the municipal area.

Project manages the construction of new/alterations to Council building projects.

Council also maintains bus shelters and other street furniture.

HUMAN RESOURCES:

Resource Title	Internal/External	Level
Building Maintenance	Staff	3.0 EFT
Amenities Cleaning	Staff	1.5 EFT

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Undertake Public Amenities maintenance services	30-Jun-19	\$ 262,453	W&I
Manage public buildings and support management committees	30-Jun-19	\$ 62,407	
Manage camping grounds at Lake Leake and Tooms Lake	30-Jun-19	Contractor/Staff	
Prepare and implement cyclic maintenance programs for the Council's buildings.	30-Jun-19	Staff	

Target, Action or Project	Completion Date	Resources	Responsible Department
Building Improvement Program - As per improvement program priority list	30-Jun-19	\$ 60,000	
Upgrade buildings as follows:	30-Jun-19		
Asbestos Removal Program		\$ 20,000	
Public Toilet Painting Program		\$ 20,000	
<i>Liffey</i>			
Hall Roof replacement		\$ 20,000	
<i>Cressy</i>			
Recreation Ground Clubroom/amenities upgrade		\$ 300,000	
<i>Campbell Town</i>			
Recreation Ground Complex		\$2,798,570	
<i>Evandale</i>			
Recreation Ground Amenities upgrade		\$ 500,000	
<i>Longford</i>			
Recreation Ground Clubrooms, grandstand, amenities upgrade		\$1,300,000	
Gym extension, Longford Sports Centre		\$1,000,000	
<i>Perth</i>			
Childcare Entrance Shelter		\$ 20,000	

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
Number of public conveniences provided	16	16	16	16	16
Number of complaints					

PART 5 : WORKS & INFRASTRUCTURE

CORE FUNCTION:

5.4 Waste Management

DESCRIPTION OF SERVICES PROVIDED:

Council provides a fortnightly door-to-door domestic waste & recycle collection service to the townships of Avoca, Cressy, Evandale, Longford, Nile, Campbell Town, Ross, Rossarden, Conara, Epping Forest, Perth and Royal George as well as some 320 rural properties within the northern area.

The Avoca, Evandale, Campbell Town and Longford waste transfer stations are supervised and green waste is accepted.

Provide a street sweeping/cleaning service and litter collection service of town streets and some recreational areas.

Provide an annual "special" garbage collection in township areas during December.

HUMAN RESOURCES:

Resource Title	Internal/ External	Level
Domestic Garbage Collection Contractors	External	Contract
Garbage Transportation Contractor (Transfer Stations)	External	Contract
Recyclable Materials Collection Contractor	External	Contract
Site Attendants: Longford/Campbell Town / Evandale / Avoca	External	Contract
Officers	Internal	3.1 EFT
Administration Officer	Internal	0.2 EFT

STRATEGIC PLAN 2007-2017:

The Strategic Plan 2017-2027 provides the guidelines within which Council operates.

◆ Lead –

- Money Matters
Core Strategies:
 - Budgets are responsible yet innovative
 - Efficiency in resource sharing and Council reform
 - Improve community assets responsibly and sustainably
- Best Business Practice & Compliance
Core Strategies:
 - Council complies with all Government legislation
 - Continuous improvement is embedded in staff culture
 - Effective and efficient marketing, communications & IT
 - Excellent standards of customer service
- Workforce Standards
Core Strategies:
 - People & Culture Framework generates professionalism
 - Workplace Health & Safety is fully compliant
 - Emergency Management & Safety Plans work well

◆ Progress –

- Strategic Project Delivery – Build Capacity for a Healthy Wealthy Future
Core Strategies:
 - Strategic, sustainable, infrastructure is progressive
 - Proactive engagement drives new enterprise
 - Collaborative partnerships attract key industries
 - Attract healthy, wealth-producing business & industry

◆ People –

- Lifestyle – Strong, Vibrant, Safe and Connected Communities
Core Strategies:
 - Living well – Valued lifestyles in vibrant, eclectic towns
 - Communicate – Communities speak & leaders listen
 - Participate – Communities engage in future planning
 - Connect – Improve sense of community ownership
 - Caring, Healthy, Safe Communities – Awareness, education & service

◆ Place –

- Environment – Cherish & Sustain our Landscapes
- Core Strategies:
 - Cherish & sustain our landscapes
 - Meet environmental challenges
 - Eco-tourism strongly showcases our natural beauties

OPERATIONS:

Target, Action or Project	Completion Date	Resources	Responsible Department
Provide waste transfer stations throughout the municipal area	30-Jun-19	\$ 578,015	W&I
Provide roadside waste collection services to urban and some rural areas	30-Jun-19	\$ 727,300	
Undertake litter collection services and street cleaning	30-Jun-19	\$ 401,574	
Further develop and implement the Regional Waste Management Strategy	Ongoing	Staff	
Support kerbside recycling, litter awareness and waste reduction through public education and subsidies	Ongoing	Staff	
Support recycling and domestic mobile garbage bin collection service to Conara, Epping, Campbell Town, Longford, Perth, Cressy, Evandale, Nile and Ross townships and serviced rural areas	Ongoing	Staff	
Undertake improvements to the Waste Transfer Stations	30-Jun-19	\$ 20,000	
Provide an additional kerbside waste and recycling collection between Christmas & New Year for areas that are not normally provided a service during that week	01-Jan-19	\$ 15,000	
Involvement in NTD Waste Management Group	Ongoing	Staff	
Replacement of mobile garbage bins and recycle bins	30-Jun-19	\$ 25,000	
Review of waste transfer station contracts	30-Jun-19	Staff	

STATISTICAL/PERFORMANCE MEASURES:

Measures	2012/13	2013/14	2014/15	2015/16	2016/17
Volume of					
◆ Refuse disposed of at Waste Disposal sites tonnes	1,921	1,976	2,124	1,956	1,787
◆ Refuse collected - number of households bi-weekly door-to-door service	5,092	5,174	5,275	5,376	5,726
◆ Recycling collected - number of households bi-weekly door-to-door service	5,092	5,174	5,275	5,376	5,741
◆ Volume of green waste mulched (m ³ mulched)*	1,595	1,720	1,720	6,225	2,500
Weight of kerbside recyclable materials collected - tonnes	947	1,021	1,009	935	1,101
Weight of kerbside rubbish collected - tonnes	1,675	2,028	1,972	2,164	2,340



**NORTHERN
MIDLANDS
COUNCIL**

“FINANCING OUR DIRECTION”

2018 - 2028

LONG TERM FINANCIAL PLAN

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LONG TERM FINANCIAL PLAN

1. Introduction

This Long Term Financial Plan was revised by Northern Midlands Council on 4th of June 2018. It has been prepared to assist determine and illustrate Council's capacity to optimally meet our community's affordable service level preferences and the associated financial implications. The key objective of the Long Term Financial Plan (LTFP) is the achievement of financial sustainability in the medium to long term whilst achieving Council's strategic objectives.

The LTFP provides a mechanism for Council to consider the financial impact of its decisions and strategic direction on Council's financial sustainability.

2. Financial Sustainability

Financial sustainability means to Northern Midlands Council a long term financial position where planned long term infrastructure levels and provision of services to required standards are met without rate shocks or disruptive cuts to levels of service.

Local Government infrastructure assets are typically long-lived but as they age they require additional maintenance to preserve preferred minimum service levels. At a point of time it is necessary and cost effective that they be replaced. The LTFP incorporates financial projections for future asset maintenance and renewal consistent with that identified as cost-effectively warranted in Council's Asset Management Plans for major infrastructure classes.

Many of Northern Midlands Council's services are asset based and the assets have long lives. Council has \$361m in gross assets (replacement cost) including physical assets of roads, bridges, buildings, stormwater infrastructure, plant and equipment etc.

In 2018-19 Council has a total budgeted operating revenue of \$19.8m including rate revenue of \$10.7m, fees and charges revenue of \$1.7m, and a total budgeted operating expenditure of \$18.0m, including wages costs of \$5.2m (67 full time equivalent employees), materials & services of \$5.3m, and depreciation of \$5.4m. Council's underlying result in 2018-19 is an expected surplus of \$5,000.

It is important for Council to adequately fund its asset management to ensure assets achieve their expected service standards, however Council also need to weigh up the continuing higher expectations and pressures to increase service levels from its community (population 13,100) while at the same time achieve sound long term financial management.

3. Financial Strategy

Northern Midlands Council's financial strategy is to achieve its affordable service level objectives while also maintaining, or where necessary equitably improving its long term financial sustainability.

Council has embarked on a strategy to improve its ongoing financial sustainability. The level of operating revenue generated by Council in past years has been less than its operating expenses. The LTFP projects approximately a balanced operating position moving forward.

Key measures proposed to help achieve this are as follows:

- Financial parameters to fund ongoing operational expenditure by annual ongoing income where possible
- New services and increased service levels to be funded from new income
- Use or implement user pay principle where possible
- Forecasted flow of TasWater dividend revenue
- Minimise reliance on Interest revenue
- Continued commitment for Roads to Recovery grant funding until 2024
- Disposing of some Council land that is surplus to needs.

4. Strategic Planning

Following election of the new Council in 2014 the Strategic Plan 2017-2027 has been adopted and new statements and targets set for what the municipal area will be like if that vision is achieved.

The current Strategic Plan states that Council will '*provide practical, viable, sustainable financial management policies and procedures*', and '*ensure that assets are planned, designed, developed, constructed and maintained to meet service, safety, and efficiency standards acceptable to the community*'.

The LTFP accommodates where possible the key priority projects and service levels identified in Council's current Strategic Plan 2017-2027.

5. Long Term Financial Plan

The LTFP provides for Council to consider financial impacts of its decisions on Council's long term sustainability. It aims to communicate

- the importance of a stable and predictable rate revenue stream,
- maintaining and improving levels of service,
- impacts of new initiatives on long term financial planning.

Inflation has not been taken into account in estimation of future values all forecasted figures are in real (current day year 1) values.

6. Assumptions

In preparation of the LTTP the model assumptions include:

- Service delivery maintained at current levels
- Asset Renewal requirements are based on Council's Asset Management Plans for major assets classes, and depreciation levels for minor classes
- Current debt level maintained (excluding State Stimulus funding)
- Receivables maintained at current averaged levels
- Liabilities maintained at current averaged levels
- Capital grants are not included in operating surplus
- Asset revaluations are not included as they are usually adjusted directly to equity
- Rate income increases are forecasted at 1 percent per annum for ten years over the current level (plus cost indexation) without other identified operating savings, plus 0.75 percent for development. Rate income includes General Rate, Fire Levy Rate, Waste Management Charges, & Riverworks Special Rates, and associated interest and penalty.
- Fees & Charges maintained at current levels
- Operating Grants are forecast to be ongoing and at current levels
- Dividends are forecast to be received from TasWater based on the targeted distributions as approved by the General Meeting with a one third reduction in 2018.
- Interest revenue is based on 2.5 percent of the average cash balance
- Capital income – Roads to Recovery grant funding is committed until 2024 and assumed to be ongoing
- Employees numbers maintained at current levels
- Salaries & Wages & Oncosts at current Enterprise Bargaining Agreement 2016 provisions, and maintained at constant levels thereafter
- Materials & Services maintained at current levels
- Energy costs maintained at current levels
- Depreciation maintained in accordance with Asset Management Plans plus allowance for new/upgraded assets
- Other expenditure includes special committee costs, councilor allowances, sundry reimbursements and contributions at current levels.

7. New Initiatives

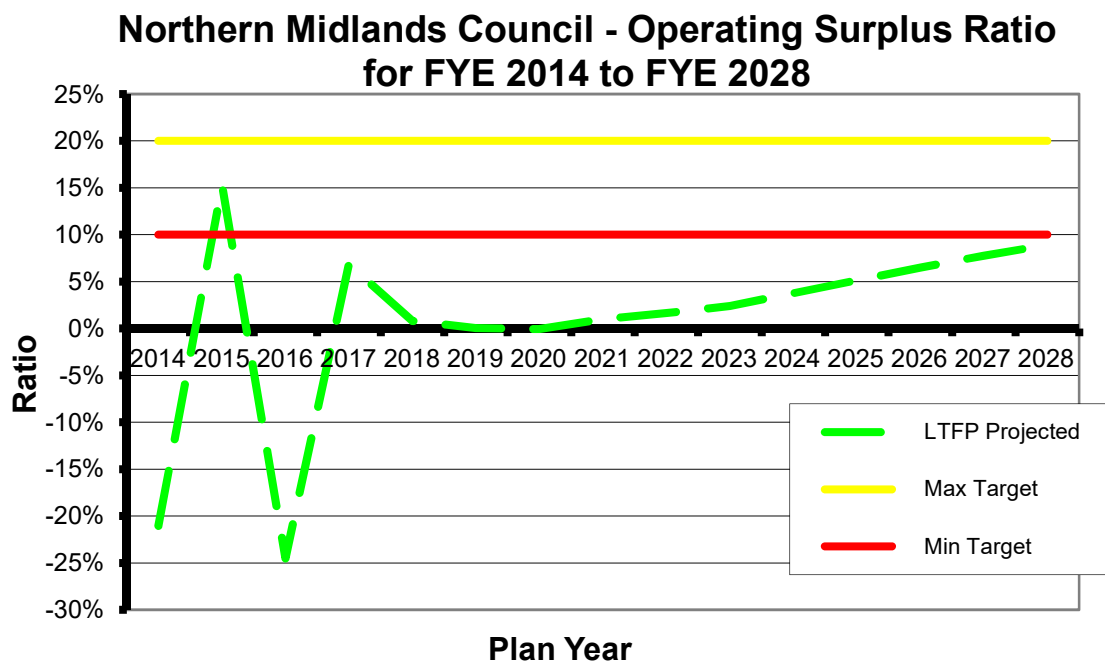
The LTFP has been based on current best estimate forecasts of existing services and service levels, as well as expected property development growth of 0.75 percent.

New initiatives included are:

- Major road and timber bridge renewal programs.
- Extension of the stormwater, and footpath infrastructure.
- Building Stimulus Program.

8. Financial Sustainability Measures

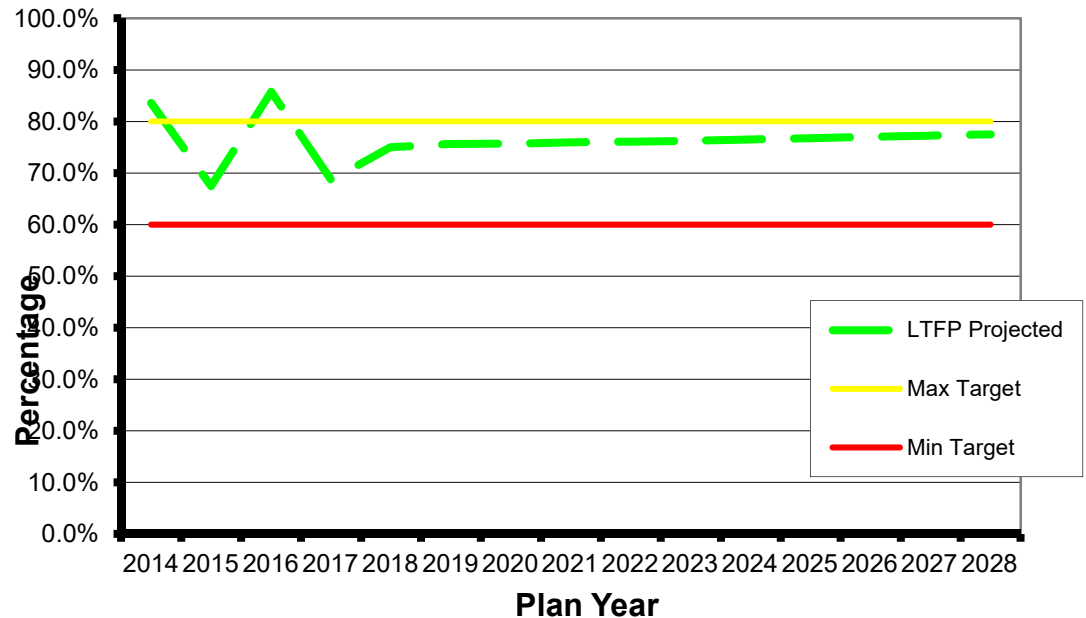
The Framework for *Long Term Financial and Asset Management Planning* Report for all Tasmanian Councils, recommended that the following nine financial sustainability measures be used as an indication to long-term financial sustainability:



- Operating result – The operating surplus (deficit) before amounts received specifically for new or upgraded assets and physical resources received free of charge (and excluding capital grants such as Roads to Recovery). **See Table 1 – Operating Statement, page 11.**
- Operating surplus ratio - The percentage by which the operating surplus or deficit as defined above varies from the major controllable income source plus predictable operating grants.

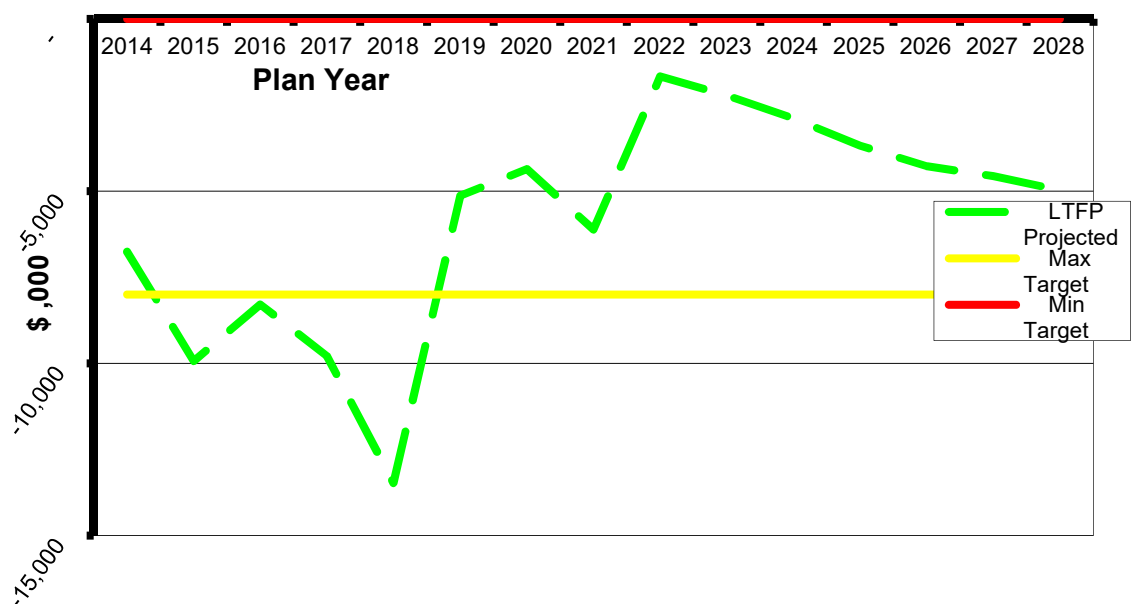
- Own Source Revenue Ratio – The ratio of revenue raised by Council excluding grant income.

Northern Midlands Council - Own Source Revenue for FYE 2014 to FYE 2028

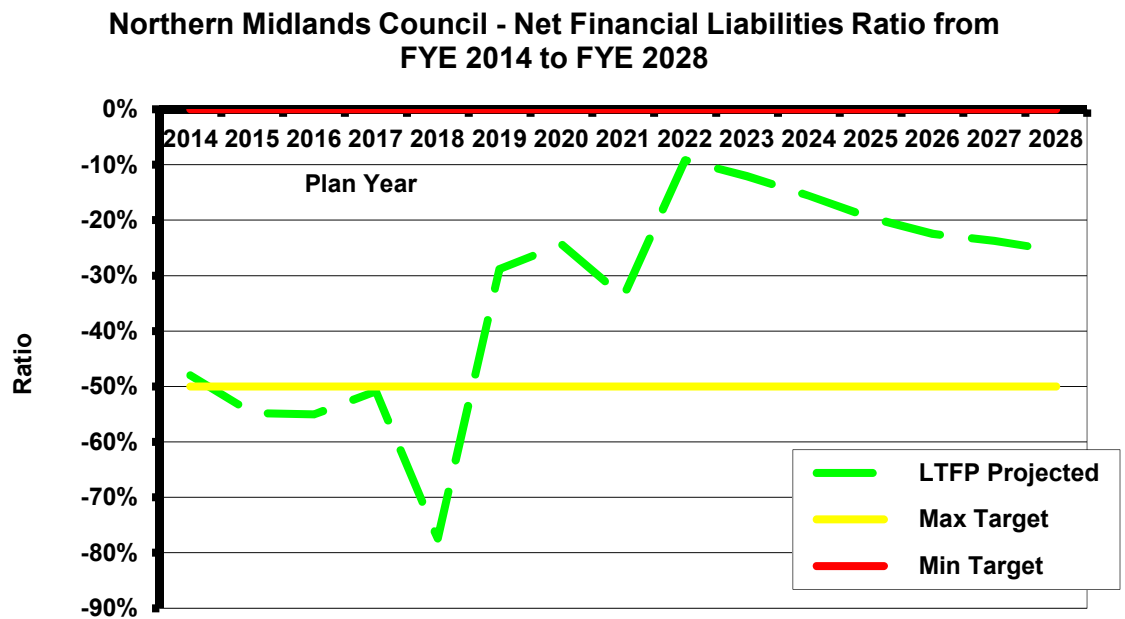


- Net financial liabilities – What is owed to others less money held, invested or owed to the entity. **See also Table 2 – Operating Statement, page 12.**

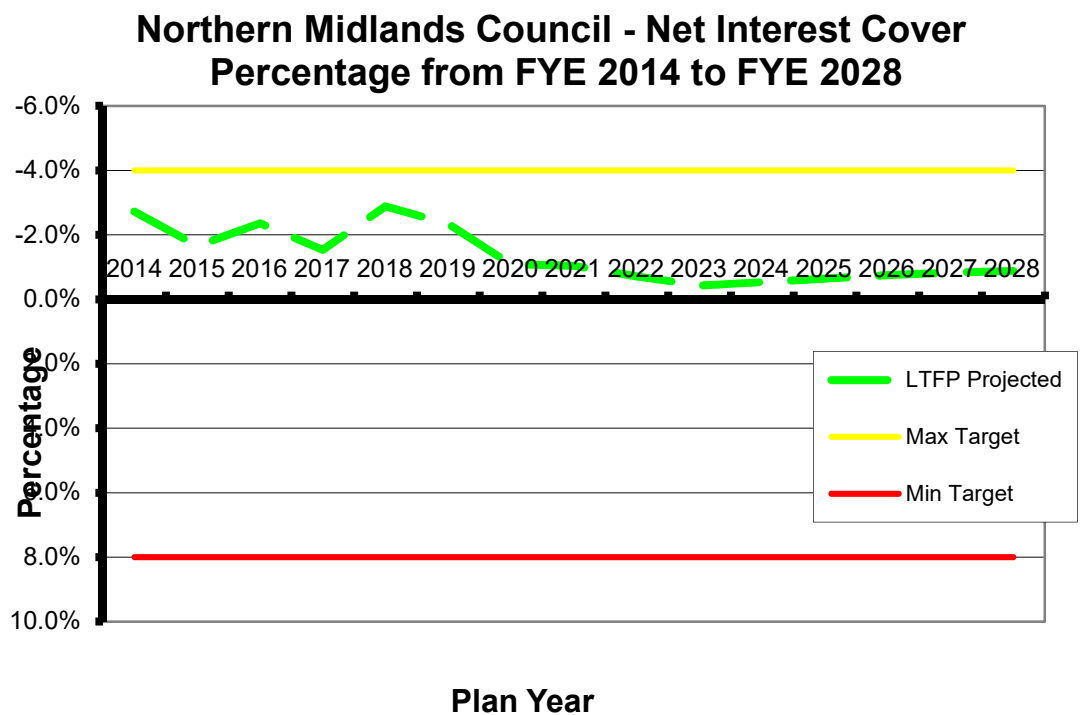
Northern Midlands Council - Net Financial Liabilities from FYE 2014 to FYE 2028



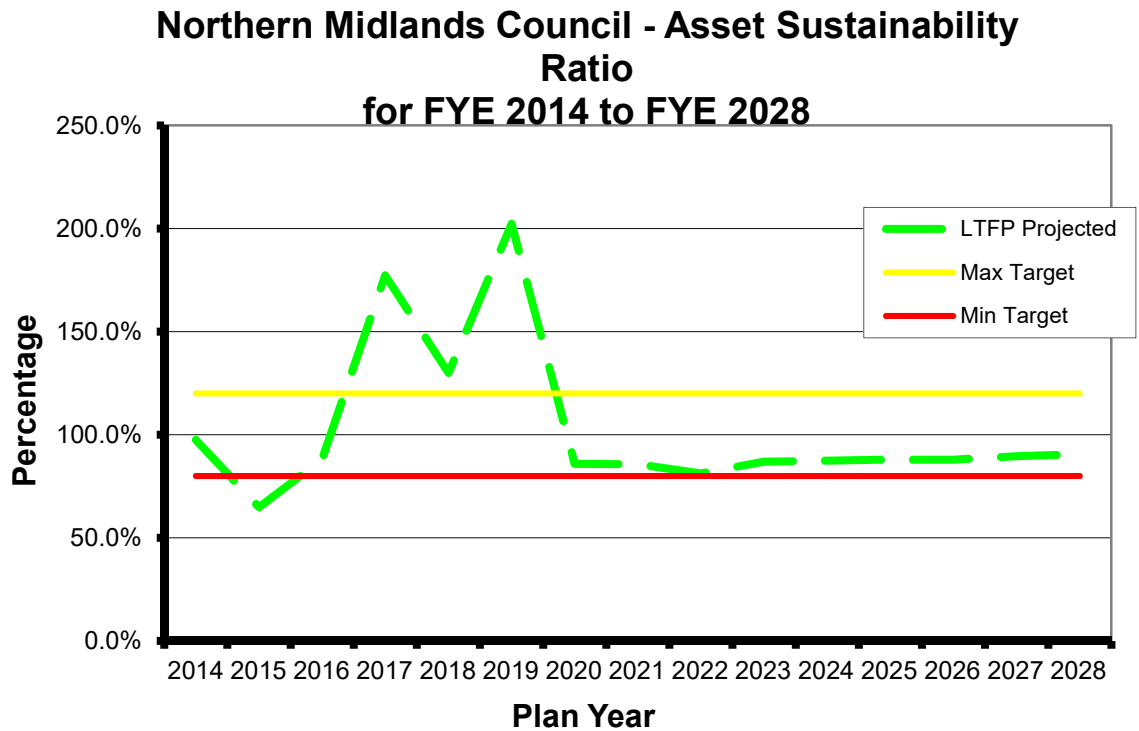
- Net financial liabilities ratio – The significance of net amount owed compared with the period's income.



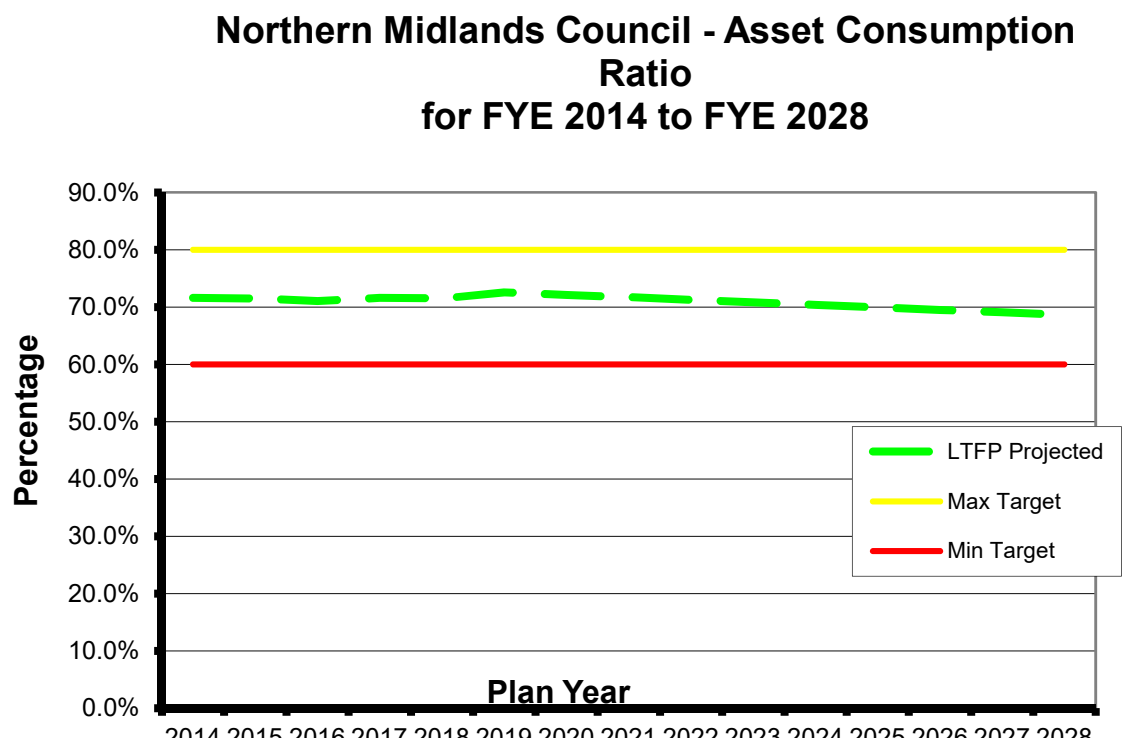
- Interest cover ratio – The proportion of day-to-day operating income used to pay interest on loans net of interest income.



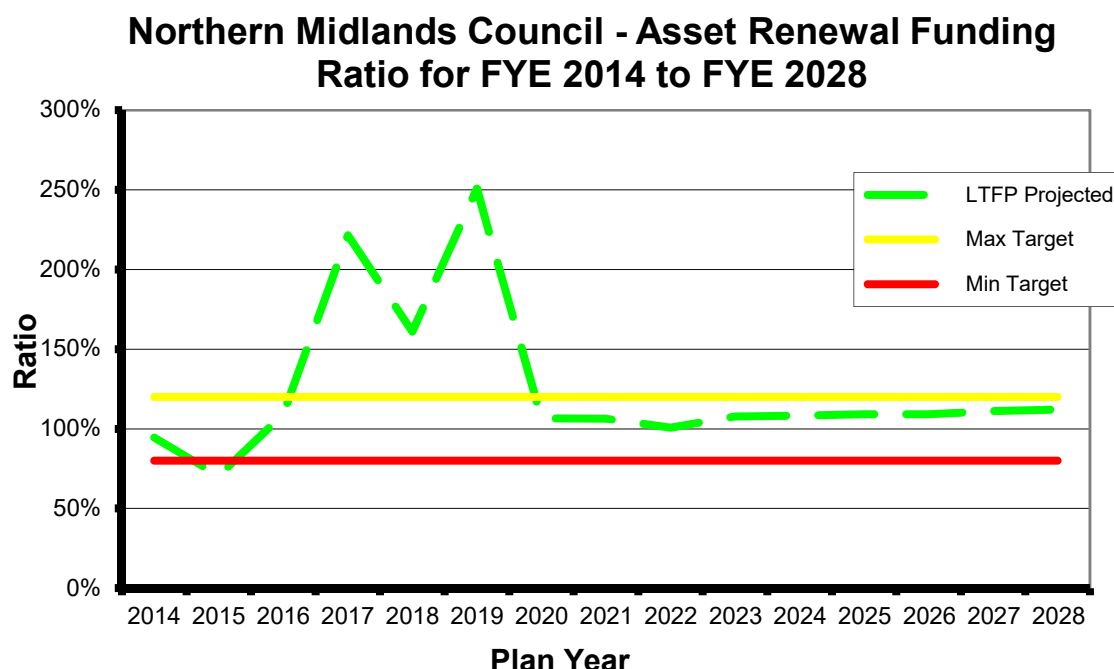
- Asset sustainability ratio – The ratio of asset replacement expenditure relative to depreciation for a period. It measures whether assets are being replaced at the rate they are wearing out.



- Asset consumption ratio – The average proportion of 'as new condition' left in assets.



- Asset renewal funding ratio – The ratio of net present value of asset replacement funding accommodated over a 10 year period in a LTFP relative to the net present value of projected capital renewal expenditures identified in an asset management plan for the same period. It assesses the entity's financial capacity to fund asset renewal.



9. Long Term Estimation and Risk

The LTFP is based on assumptions about the future. The future is uncertain and therefore there is high risk that circumstances may change some of which are within Council's control (eg policies, service delivery, community needs, emergencies) and some outside Council's control (eg legislation, demographics, development levels).

Council's three largest revenue streams are rates, operational grants and user fees and three largest expense items are wages, materials and services, and depreciation. The outcomes of the LTFP are significantly affected if actual results in these major categories are different to forecasted.

The plan will be reviewed and updated by no later than June each year, to coincide with the budget process, and even more regularly if new information is available and will significantly impact on the Council's long term financial sustainability.

10. Sensitivity Analysis

A sensitivity analysis has been undertaken showing the impact of some of the most significantly assumptions e.g. lower level of growth, lower level of dividends, wages percentage increase above consumer price index etc. The results indicate that these would have significant impact on Council's financial position should this occur.

11. Cash Reserves & Borrowing

In order to minimize financial risk the LTFP will make provision for cash reserves for the following accounts:

- Employee provisions and contractual commitments \$1m
- Asset Replacement at a level of 1 percent of asset replacement value \$3.7m
- Loan repayment provision until 2022-23.

The LTFP projects that Council will not need to borrow (other than accept State Stimulus Loan funding) over the planning period in order to meet cashflow needs arising from proposed capital works associated with provision of identified new and renewable assets.

Council has set a financial parameter that it will not borrow from external sources for operating expenditure, and for capital expenditure (for new assets) unless repayments are funded from new rates raised.

12. Forecast Financial Position

Based on the long term financial strategies listed above the following outcomes will be achieved:

Table 1 Operating Statement

Year Ending 30 June:	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
	Year -1	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Yr 10 -yr 0
	Actual	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Operating Revenue													
Rates	9,879	10,218	10,749	11,045	11,238	11,435	11,635	11,838	12,045	12,256	12,471	12,689	2,471
Interest on outstanding Rates	158	207	212	216	220	225	229	234	238	243	248	253	46
Charges	1,722	1,545	1,743	1,743	1,743	1,743	1,743	1,743	1,743	1,743	1,743	1,743	198
Grants - FAG	5,071	3,396	3,418	3,418	3,418	3,418	3,418	3,418	3,418	3,418	3,418	3,418	22
Grants - Non FAG	792	742	714	714	714	714	714	714	714	714	714	714	(28)
Investment Income - Interest	296	502	417	195	187	129	79	98	120	143	159	172	(330)
Investment Income - Dividends	702	702	468	459	449	440	432	423	415	406	398	390	(312)
Other	620	93	110	110	110	110	110	110	110	110	110	110	17
Total Operating Revenue	19,240	17,405	17,831	17,899	18,080	18,214	18,359	18,578	18,803	19,033	19,261	19,489	2,084
Operating Expenses													
Salaries & Wages	5,181	5,121	5,259	5,285	5,312	5,338	5,365	5,392	5,419	5,446	5,473	5,500	379
Materials & Services	5,270	5,259	5,321	5,321	5,321	5,321	5,321	5,321	5,321	5,321	5,321	5,321	62
Government Levies and Charges	689	708	773	773	773	773	773	773	773	773	773	773	65
Depreciation	5,378	5,328	5,400	5,454	5,490	5,521	5,546	5,572	5,598	5,624	5,654	5,688	360
Finance Charges	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	1,158	453	553	553	553	553	553	553	553	553	553	553	100
Loss /(Gain) Asset disposals	890	456	520	520	520	520	520	520	520	520	520	520	64
Total Operating Expenses	18,566	17,325	17,826	17,907	17,969	18,026	18,078	18,131	18,184	18,237	18,294	18,356	967
Operating Surplus / (Deficit)	674	80	5	(7)	111	188	281	447	619	797	967	1,133	1,117
Physical Resources Free of Charge	144	433	524	524	524	524	524	524	524	524	524	524	91
Amounts specifically for new or upgrade	2,320	2,770	1,254	1,224	1,224	(4,296)	1,224	1,224	1,224	1,224	1,224	1,224	(1,546)
Net Surplus / (Deficit)	3,138	3,283	1,783	1,741	1,859	(3,584)	2,029	2,195	2,367	2,545	2,715	2,881	(338)
Other Comprehensive Income	0	0	0	0	0	0	0	0	0	0	0	0	0
- Net Asset Reval	4,333	0	0	0	0	0	0	0	0	0	0	0	0
- Fair Value Adjustment Tas Water	260	0	0	0	0	0	0	0	0	0	0	0	0
Total Comprehensive Income	7,731	3,283	1,783	1,741	1,859	(3,584)	2,029	2,195	2,367	2,545	2,715	2,881	(338)

Table 2 Balance Sheet

As at 30 June:

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
	Year -1	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	Actual	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS												
Financial Assets												
Cash and Cash Equivalents	12,605	16,321	7,978	7,202	7,064	2,613	3,162	3,835	4,627	5,217	5,510	5,914
Current Trade & Other Receivables	1,024	1,024	1,024	1,024	1,024	1,024	1,024	1,024	1,024	1,024	1,024	1,024
Current Other Financial Assets	0	0	0	0	0	0	0	0	0	0	0	0
Non Current Other Financial Assets	0	0	0	0	0	0	0	0	0	0	0	0
Total Financial Assets	13,629	17,345	9,002	8,226	8,088	3,637	4,186	4,859	5,651	6,241	6,534	6,938
Non Financial Assets												
Inventories	28	28	28	28	28	28	28	28	28	28	28	28
Investment Property	0	0	0	0	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	245,996	245,589	255,555	257,940	259,796	260,881	262,246	263,614	264,985	266,732	268,974	271,232
Loans Receivable	1,900	1,900	1,900	1,900	0	0	0	0	0	0	0	0
Other Non-current Assets	39,943	39,943	39,943	39,943	39,943	39,943	39,943	39,943	39,943	39,943	39,943	39,943
Total Non Financial Assets	287,867	287,460	297,426	299,811	299,767	300,852	302,217	303,585	304,956	306,703	308,945	311,203
Total Assets	301,496	304,805	306,428	308,037	307,855	304,488	306,403	308,444	310,607	312,944	315,479	318,140
LIABILITIES												
Current Liabilities												
Trade & Other Payables	945	945	945	945	945	945	945	945	945	945	945	945
Borrowings	0	0	0	0	0	0	0	0	0	0	0	0
Provisions	920	920	920	920	920	920	920	920	920	920	920	920
Other Current Liabilities	0	0	0	0	0	0	0	0	0	0	0	0
	1,865	1,865	1,865	1,865	1,865	1,865	1,865	1,865	1,865	1,865	1,865	1,865

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
	Year -1	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	Actual	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Non-current Liabilities												
Trade & Other Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0	0	0	0	0	0
Loans Payable	1,900	1,900	1,900	1,900	0	0	0	0	0	0	0	0
Provisions	77	103	103	103	103	103	103	103	103	103	103	103
Other Non-current Liabilities	0	0	0	0	0	0	0	0	0	0	0	0
	1,977	2,003	2,003	2,003	103	103	103	103	103	103	103	103
Total Liabilities	3,842	3,868	3,868	3,868	1,968	1,968	1,968	1,968	1,968	1,968	1,968	1,968
Net Assets	297,654	300,937	302,560	304,169	305,887	302,520	304,435	306,476	308,639	310,976	313,511	316,172
EQUITY												
Accumulated Surplus	157,180	160,463	162,246	163,987	165,846	162,262	164,291	166,486	168,853	171,398	174,113	176,994
Asset Revaluation Reserves	140,474	140,474	140,474	140,474	140,474	140,474	140,474	140,474	140,474	140,474	140,474	140,474
Other Reserves	0	0	0	0	0	0	0	0	0	0	0	0
Adjustment to Cash & Borrowings for effects of inflation	0	0	(160)	(291)	(432)	(215)	(329)	(484)	(688)	(896)	(1,075)	(1,295)
Total Equity	297,654	300,937	302,560	304,170	305,888	302,520	304,436	306,476	308,639	310,976	313,512	316,173
Total Borrowings / (Cash & Cash Equivalents)	(12,611)	(16,321)	(8,137)	(7,493)	(7,496)	(2,828)	(3,491)	(4,319)	(5,315)	(6,113)	(6,585)	(7,209)
Borrowings in real values	(12,611)	(16,321)	(7,978)	(7,202)	(7,064)	(2,613)	(3,162)	(3,835)	(4,627)	(5,217)	(5,510)	(5,914)
Cumulative Discount	0	0	(160)	(291)	(432)	(215)	(329)	(484)	(688)	(896)	(1,075)	(1,295)
P.a. Increase	0	0	(160)	(131)	(141)	217	(114)	(155)	(204)	(208)	(179)	(220)